



BUSINESS PLAN

Light and Hope School

Masaka District, Uganda

1. Executive Summary

The Light and Hope School project aims to establish and develop a sustainable school in the rural community of Buyaga, Masaka District, Uganda. The school will provide affordable, high-quality education to children from disadvantaged and vulnerable families by combining an excellent learning environment, daily school meals, and individual care for every child.

The primary sources of income in the community are small-scale farming and fishing. Many families live with little or no stable income, making access to quality education extremely difficult. As a result, this project addresses a critical need within the local community.

The educational model is designed as a long-term investment in children's development, beginning with early childhood education and continuing through primary and secondary school. Our goal is to provide every child with continuous educational support throughout their learning journey from early childhood to successful completion of secondary education.

2. Project Need

Buyaga is a rural community where approximately 95% of the population depends on small-scale farming and fishing for their livelihood. Most families have limited and irregular incomes that depend on seasonal work and agricultural harvests.

In many cases, household income is only sufficient to meet basic food needs, making school fees and educational expenses unaffordable. As a result, many children attend school irregularly or drop out completely, limiting their opportunities for future success.

Key Challenges:

- Limited access to quality education
- School dropout due to financial hardship
- Shortage of learning materials
- Child malnutrition
- Limited opportunities for personal and professional development

3. Project Objectives

- Provide high-quality education.
- Create a safe, supportive, and inspiring learning environment.
- Reduce school dropout rates.
- Contribute to the long-term development of the local community.
- Create sustainable employment opportunities.

4. Educational Model

The school will follow the Ugandan National Curriculum.

Education will begin with preschool (nursery) classes and gradually expand to include primary and later secondary education.

The curriculum will include English, Mathematics, Science, Computer Literacy, Sports, Arts, and Practical Life Skills.

Students will also receive daily nutritious school meals.

Our priority is to create a safe, caring, and motivating learning environment where every child is encouraged to develop academically, socially, and personally.

5. Target Group

During its first academic year, the school will enroll 60 children in the three preschool classes: Baby Class, Middle Class, and Top Class.

The school will expand gradually by adding one grade level each academic year. This phased approach will allow the same group of students to continue their education through primary and eventually secondary school.

Our long-term vision is to establish a complete educational pathway that equips students with the knowledge, practical skills, confidence, and character needed to build successful futures and positively impact their communities.

6. Business Model

The long-term sustainability of the school will be supported through:

- Affordable school fees
- Child Sponsorship Program
- International donations and grants
- Community-based social enterprise activities

7. Development Plan

1. Complete construction of the school buildings.
2. Furnish and equip classrooms.
3. Obtain all required government licenses and approvals.
4. Recruit and train qualified staff.
5. Enroll the first students and officially open the school.

8. Approximate Budget for the Remaining Construction Works on the School

The remaining funding will enable us to complete the construction and prepare Light and Hope School to welcome its first students.

Budget Item	Cost (UGX)	COST(EUR)
Roofing	17 791 000,00 UGX	4 138,01 EUR
Internal plaster	12 350 000,00 UGX	2 872,49 EUR
External plaster	6 850 000,00 UGX	1 593,24 EUR
Windows and doors	7 400 000,00 UGX	1 721,17 EUR
Electricity	7 800 000,00 UGX	1 814,20 EUR
Painting	6 500 000,00 UGX	1 511,84 EUR
Classroom furniture and facilities	13 000 000,00 UGX	3 023,67 EUR
Toilets and sanitation facilities	5 000 000,00 UGX	1 162,95 EUR
Teachers' Building (Office & facilities)	47 000 000,00 UGX	10 931,73 EUR
PlayGround	15 000 000,00 UGX	3 488,85 EUR
Dining area + kitchen	20 000 000,00 UGX	4 651,80 EUR
Levelling the ground	2 000 000,00 UGX	465,18 EUR
Total	160 691 000,00 UGX	37 375 EUR

Total Remaining Budget: Approximately EUR 38,000

The requested funding will complete the remaining construction works, including roofing, plastering, windows and doors, electrical installation, painting, classroom furniture, sanitation facilities, and the teachers' building, allowing the school to begin operations.

9. Competitive Advantages

- Personalized attention for every child
- Daily nutritious meals
- Safe and supportive learning environment
- Qualified and dedicated teachers
- Strong partnership with families and the local community

10. Expected Impact

During its first five years, the project is expected to provide quality education for hundreds of children, increase school attendance and reduce dropout rates, improve literacy and educational outcomes, create new employment opportunities, and strengthen the long-term social and economic development of Buyaga and the surrounding communities.

11. Conclusion

One of the defining characteristics of Light and Hope School is its commitment to quality over quantity.

Our goal is not simply to educate as many children as possible, but to provide every student with a high-quality education, personal attention, and the support they need to reach their full potential.

We believe that lasting change is achieved by investing in people. Through education, character development, practical skills, and self-confidence, we aim to raise a generation of responsible, compassionate, and entrepreneurial young leaders who will transform their families, strengthen their communities, and contribute to the future development of Uganda.