

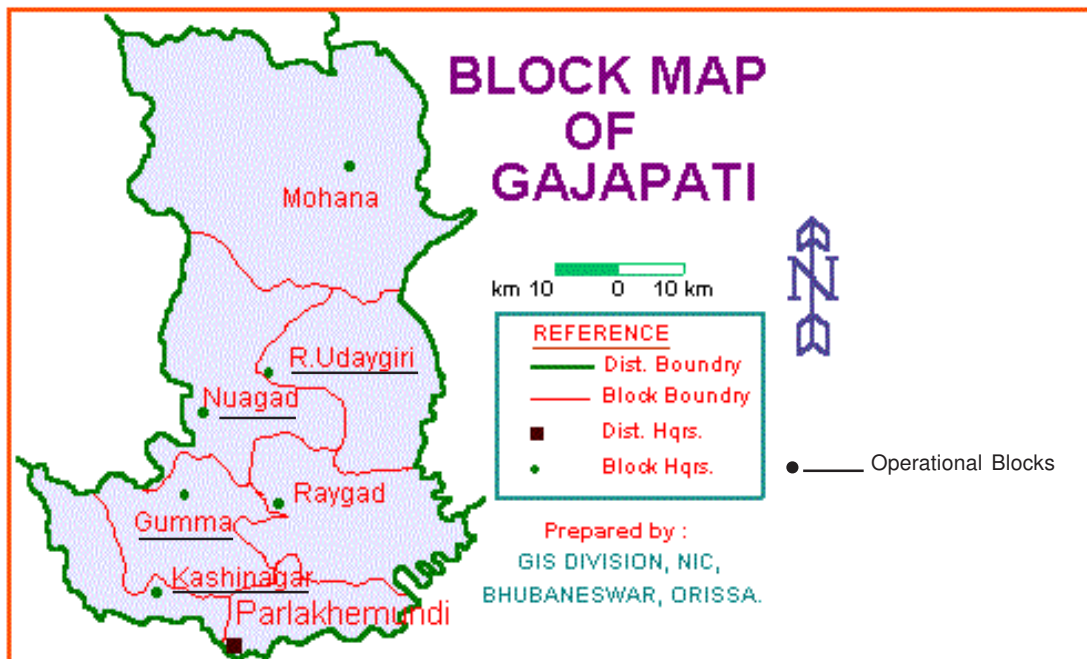
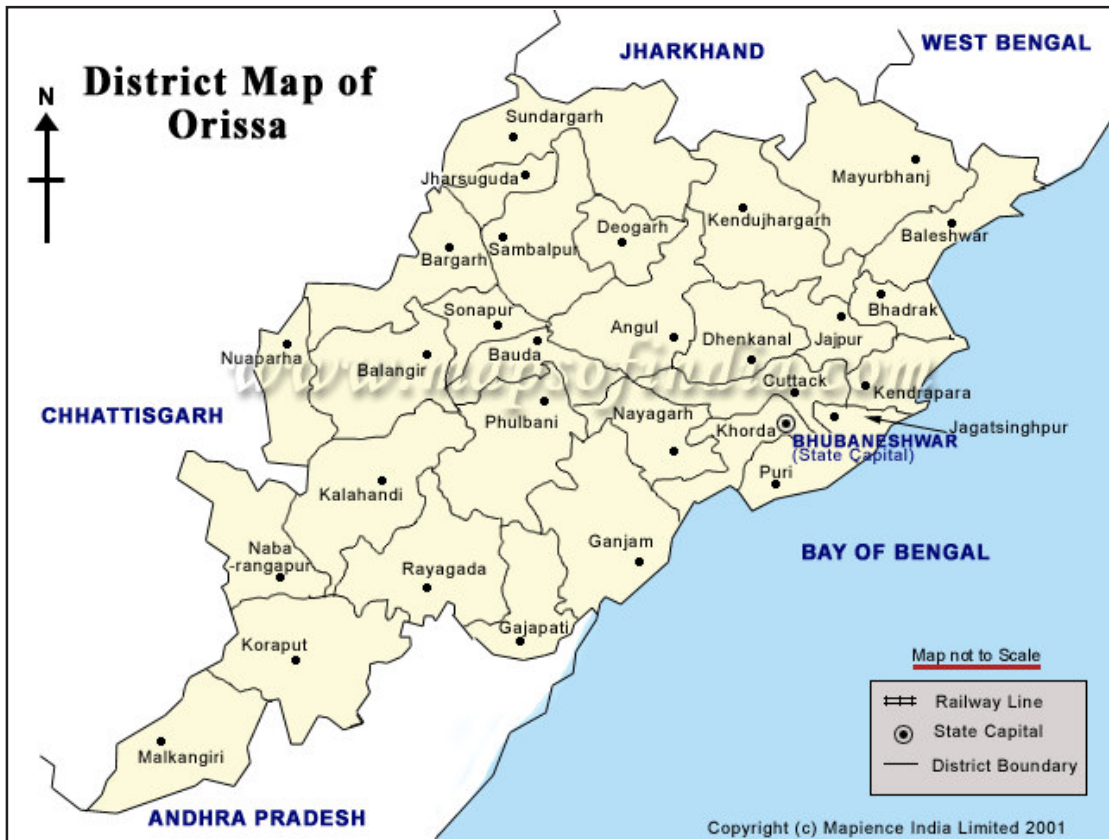


# SURAKSHA

A Society for Integrated Voluntary Actions & Services



**Annual Report 2009-2010**





### Secretary's Reflection...

*I take this opportunity to place the Annual Activities Report of SURAKSHA for the year 2009-10. The organisation undertook several programmes for its target group during the reporting period. The year 2009-10 was an important milestone in the history of the organisation as during the period several new programmes were undertaken. Despite lack of resources the organisation never derelict its duty to serve the poor and the down-trodden who are its main target group.*

*Many people and organisations have been involved with the programmes of the organisation. I would like to express my sincere thanks in this occasion. I take this opportunity to express our sincere thanks to the people and organisations that were associated with the activities of SURAKSHA. At the outset I express my sincere thanks to the District Collector, Gajapati and the District administration who provided all kinds of help to make all the programmes a success. My sincere thanks to the officials of District Agriculture & Horticulture, H & F.W Department, District Rural Development Agency, Hon'ble Members of State Legislature for their all round support. We are thankful to Partnership Transparency Fund (U.S.A), Public Affairs Center, Bangalore, Functional Vocational Training & Research society, Bangalore, NABARD, Health & Family Welfare Department, CAPART, State Social Welfare Board, Society for the Welfare of Child Laborers, and Department of Forest & Environment for reposing their faith on the organisation. I extend my sincere thanks to the small but dedicated staff of the organisation who worked hard to make all the programmes of the organisation a success.*

*Last, but not the least, the people who are our primary stakeholders deserves a special mention who extended their unqualified support to the organisation for all the activities of the organisation that were undertaken.*

*I expect the well-wishers will continue to support the organisation in the years to come.*

*S. Motilal Reddy*

Secretary  
SURAKSHA



# CONTENTS

<b>Section</b>	<b>Subject</b>	<b>Page No.</b>
<b>Section - I</b>		
a.	Organisation Information	1 to 4
<b>Section - II</b>		
	Programme Information	
<b>1. Community Health</b>		
a.	Reproductive & Child Health (II)	5 to 8
b.	Revised National TB Control Programme	8 to 9
c.	Training to SHG Members & Animators on Gender, RH, Nutrition	9 to 10
d.	Water and Sanitation Programme	10
<b>2. CITIZEN AGAINST CORRUPTION (CAC)</b>		<b>10 to 11</b>
<b>3. PROGRAMME ON LIVELIHOOD</b>		
a.	Tribal Development Fund-Wadi Project	12 to 14
b.	Village Development Programme (VDP)	14 to 15
c.	Watershed Development	15 to 16
d.	Awareness campaign on climatic change (NEAC)	16
<b>4. SKILL DEVELOPMENT PROGRAMME TO UNEMPLOYED YOUTH</b>		
a.	Computer Education	16 to 17
<b>5. PROGRAMME ON WOMEN EMPOWERMENT</b>		
a.	SHG Leaders Capacity Building Training Programme	17 to 18
<b>6. PROGRAMME ON CHILDREN</b>		
a.	Special School for Child Laborers	18
b.	Child Care Centers (Crèche)	18
c.	Campaign on Child Rights	18
<b>Section - III</b>		
a.	Accountability & Transparency	19
<b>Section - IV</b>		
<b>OTHERS</b>		
a.	OBSERVATION OF DAYS	20
b.	Acknowledgement	20
c.	CONCLUSION	21
d.	An appeal	21
<b>Section - V</b>		
a.	Financial Information	22

## SURAKSHA AT A GLANCE

1. Name of the Organisation : **SURAKSHA**
  2. Registered Office : At: R. Sitapur.  
Via: Uppalada,  
District: Gajapati, Orissa-761211
  3. Functional Office/correspondence address : At: Srinivas Nagar, Opp: HP Gas Godown,  
Pathapatnam Road,  
Paralakhemundi, Gajapati District  
Orissa. PIN-761200
  4. Field Offices : (1)At/Po: Ramagiri,  
R. Udayagiri Block,  
Gajapati District, Orissa  
(2)At/Po: Gumma,  
Gajapati District, Orissa
  5. SRA Regd. No. & Date : Registered under S. R. Act (XXI) of 1860  
registration No. 15/1996-1997, dated-13.08.1996
  6. FCRA Registration : FCRA No.-104930003, dated 03.06.2002
  7. IT Registration : Regd. Under 12 A of IT Act– 103-2001/2002,  
dated 13.10.2002
  8. PAN No. AADTS0642R
  9. Telephone 91-6815-224723, 91-9437723687
  10. E-mail : suraksha\_gajapati@rediffmail.com  
suraksha.org@gmail.com
  11. Contact Person : **Mr. S. Motilal Reddy, Secretary**
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# SECTION - I

(Organization information)

## INTRODUCTION AND BACKGROUND

Gajapati District is one of the most backward in the entire state and in fact in the entire country. More than half of its population belongs to two marginalized sections of the society, namely *Dalit & Adivasi*. Among the *Adivasis* the “*soura*” tribal groups are the dominant who are unfortunately are the poorest. They have been recognized by the Govt. of India as a primitive tribal group. Typical to the problems faced by primitive tribal groups, they are suffering from the evils like acute poverty, impoverishment, mal-nutrition and ill health. Even though several programmes have been implemented by the Govt. and other agencies nothing much has changed. It is felt that Govt. efforts alone is not sufficient to address the poverty issues. So, in order to address the issues in the proper perspective, some likeminded people came together to contribute for the overall development process voluntarily. This small effort later was organized in a proper manner and christened as SURAKSHA (*A Society for Integrated Voluntary Actions & Services*). Later it was registered with proper authorities to make the intervention more effective.

## Goal of the Organization

“Establish a self-sustained society in which everyone enjoys equal opportunity, with equitable sharing of resources ensuring social justice for all and everybody leading a harmonious life”.

## Vision of the Organization

“SURAKSHA envisions to create a just society with amicable social approach by providing the judicious life support to the target people in the most tangible way opening the vistas to standardize the life in a sustainable manner”.

## Mission of the Organization

“To provide ample opportunities to the target community for strengthening better socio-economic and educational conditions for the maintenance of harmonious, affable and peaceful life striving against all forms of injustice and inequality”.

## Major Objectives of the Organization

1. To form women groups and equip them with necessary knowledge skills and resources to achieve economic viability.
2. To evolve a low cost healthy-strategy for the good of rural communities and take measures to improve their health status.
3. To encourage horticulture plantation and wasteland development to ensure ecological balance and enrich the environment for the good of the living beings.
4. To take up different educational programmes to build up educational standards of the target groups also to eradicate illiteracy.
5. To identify and develop traditional skills and local talents and encourage cottage industries self-help groups and thrift conditions.
6. To take up rescue, relief and rehabilitation activities at the time of natural calamities and mishaps.
7. To extend psychological and economic support to the disabled and destitute.
8. To preserve the rich heritage of India.

## Geographical Area of Operation

At present the organisation is working in the district of Gajapati in Orissa. Even though the activities of the organisation spread across the district it has identified four blocks of Gumma, Nuagada, R. Udayagiri and Kashinagar as the more preferred Blocks. In these four blocks the organisation works in 25 G.P. covering 203 villages. More than 48,111 people directly and indirectly benefitting from the programmes of the organisation.

State	District	Block	Gram panchayats	Villages	Population
Odisha	Gajapati	Gumma	11 Panchayats	115	29,113
		Nuagada	3 Panchayats	41	7,057
		R. Udayagiri	5 Panchayats	12	3,850
		Kashinagar	6 Panchayats	35	8,091
1	1	4	25	203	48,111

## FOCUS AREAS OF INTERVENTION

- Livelihood
  - Agriculture
    - Community Health
      - Nutrition
        - Education
          - Employment
            - Environment
              - Women & Child Development
                - Natural Resources Management
                  - Income Generation
                    - Capacity Building

## Governance of the Organization

SURAKSHA is governed purely on democratic principles. The General Body of the organisation is the supreme decision-making body of the organisation. In order to carry on day-to-day administration there is a Governing Body elected duly by the General Body.

### Governance-Details of Governing Body Members: (As at March 31<sup>st</sup>, 2010)

| Name                     | Age | Sex | Position in the Board | Area of Competency  | Meetings attended |
|--------------------------|-----|-----|-----------------------|---------------------|-------------------|
| Mr. A. Rama Krishna Raju | 47  | M   | President             | Management          | 3/3               |
| Mr. I. Janardhana Rao    | 37  | M   | Vice-President        | Social Mobilization | 3/3               |
| Mr. S. Motilal Reddy     | 43  | M   | Secretary             | Management          | 3/3               |
| Mr. I. Venkat Ramana     | 41  | M   | Joint-Secretary       | Liaison             | 3/3               |
| Mrs. Bhagyabati Das      | 38  | F   | Treasurer             | Finance             | 3/3               |
| Mrs. Sanjibani Gantayat  | 40  | F   | Member                | Social mobilization | 3/3               |
| Mrs. Padma Raju          | 37  | F   | Member                | Management          | 1/1               |

SURAKSHA-Board met twice in a financial year one is Governing Body meeting and another is Annual General Body meeting with an half yearly interval. In addition to it wherever emergency it takes place a Special meeting. Minutes of the Board meetings are documented and circulated.

The Board approves programmes, budget, annual activity report and audited financial report. The Board ensures the organization's compliance with laws and regulations.

### **Name & Address of organization Auditor:**

Mr. P. Shaila Kumar, Chartered Accountant, at: Komati street, Paralakhemundi, Gajapati District, Odisha

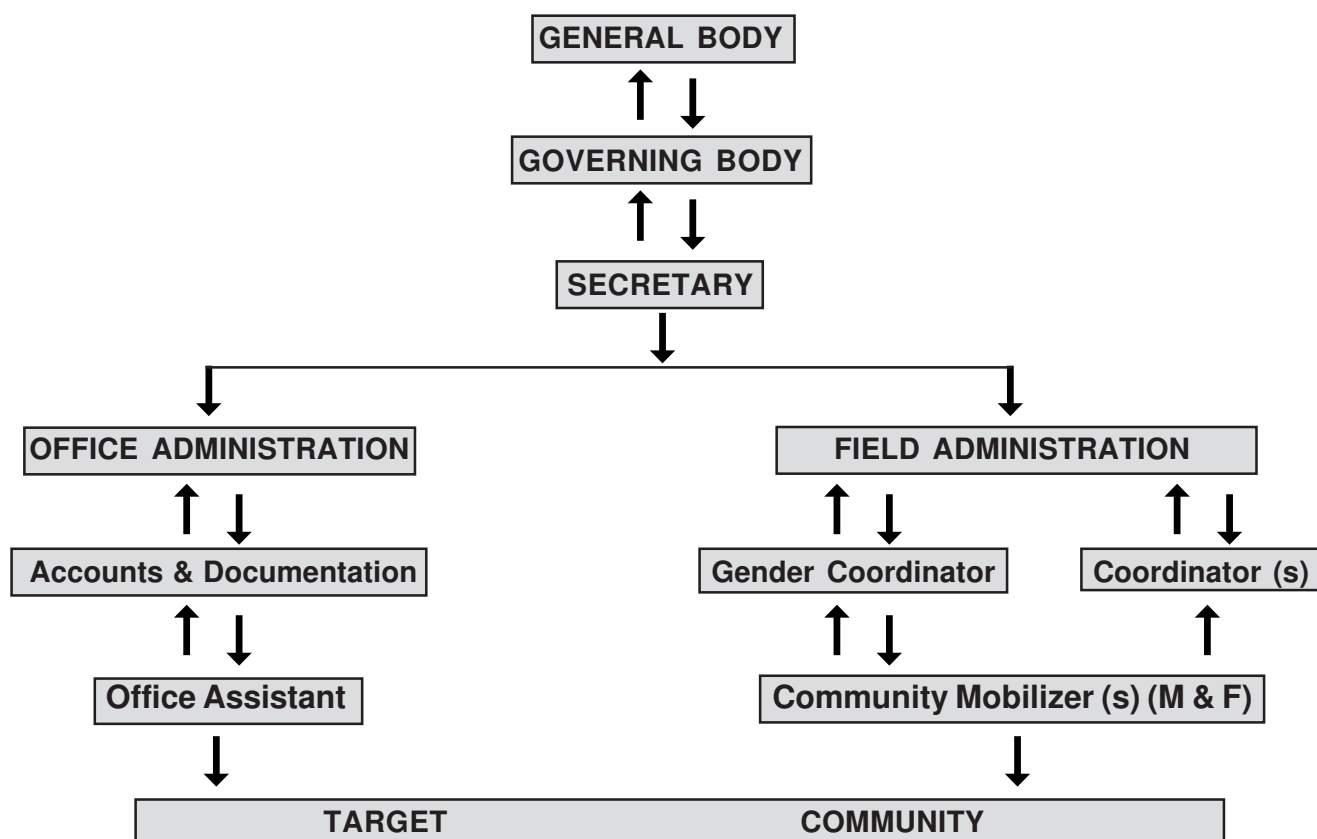
### **Name & address of main Bankers:**

State Bank of India, Main branch, Paralakhemundi & Indian Bank, Paralakhemundi, Gajapati District, Odisha

### **Staff particulars**

| <i>Name</i>                   | <i>Designation</i>    | <i>Year of joining</i> | <i>Years of experience</i> | <i>Remuneration (Rs. p.m.)</i> |
|-------------------------------|-----------------------|------------------------|----------------------------|--------------------------------|
| 1. Arun Kumar Khadanga        | Project Coordinator   | 2009                   | 11                         | 8000                           |
| 2. Sanjay Jenna               | Project Coordinator   | 2009                   | 10                         | 8000                           |
| 3. Sunil Patro (up to Dec'09) | Project Officer       | 2001                   | 10                         | 6000                           |
| 4. Suresh Kumar Patnaik       | Accountant-Computer   | 2001                   | 9                          | 5500                           |
| 5. Akshaya Kumar Mahanthy     | Coordinator           | 2005                   | 10                         | 5000                           |
| 6. Ipsit Parida               | Project Coordinator   | 2009                   | 10                         | 5000                           |
| 7. Rabi Reddy                 | Cluster organizer     | 2009                   | 10                         | 3000                           |
| 8. Nakulo B. Roito            | Field Extension staff | 2009                   | 5                          | 2500                           |
| 9. Sudarsan Beherdolai        | Field extension staff | 2009                   | 2                          | 2500                           |
| 10. Prasanna Beherdolai       | Field extension staff | 2009                   | 5                          | 2500                           |
| 11. Pratap Kumar Mali         | Community Mobilizer   | 2002                   | 8                          | 2500                           |
| 12. Ranjita Pradhan           | Promoter              | 2009                   | 2                          | 1000                           |
| 13. Sebati Roito              | Promoter              | 2009                   | 2                          | 1000                           |
| 14. Mirinjaya Bhuyan          | Health Volunteers     | 2009                   | 2                          | 1000                           |
| 15. John Karjee               | Health Volunteers     | 2009                   | 1                          | 1000                           |
| 16. Rasi Gomango              | Health Volunteers     | 2009                   | 2                          | 1000                           |
| 17. Somabara Gomango          | Health Volunteers     | 2009                   | 3                          | 1000                           |
| 18. Sambaro Sabaro            | Nursery care taker    | 2002                   | 20                         | 1000                           |
| 19. Ramudu                    | Night watcher         | 2008                   | 2                          | 1000                           |

## Organogram



### Network/Linkages with other organizations

- ⇒ A member in the District Coordination Committee on “HIV & TB”, constituted by Deptt. of Health & Family Welfare (Govt. of Orissa)
- ⇒ A Member in the FIAN-International for Right to Food
- ⇒ A member in the Orissa Voluntary Health Association (OVHA)
- ⇒ Member in (District Resource Center) DRC
- ⇒ Member in Credibility Alliance for Good Governance, Accountability and Transparency.
- ⇒ Member in Biswa Network for Rural Entrepreneurship Development.
- ⇒ Member in White Ribbon Alliance for Safe Motherhood

### We are proud for the partnership with

- ◆ NABARD, Bhubaneswar
- ◆ Ministry of Health & Family Welfare, Govt. of India
- ◆ Ministry of Labor, Govt. of India
- ◆ CAPART, East Zone, Bhubaneswar, MoRD, Govt. of India.
- ◆ Partnership For Transparency Fund, USA
- ◆ State Social Welfare Board, Bhubaneswar.
- ◆ Ministry of Forest & Environment

## Section-II

(Programme information)

**SURAKSHA** undertook several programmes during the year for the target group. While undertaking the programme the organisation ensured to implement the same in the unserved and under-served area. Apart from undertaking awareness and capacity-building activities, the organisation also implemented a few programmes which are aimed directly at improving the socio-economic condition of the target group who are invariably the most marginalized section of the society. The following programmes were implemented during the year.

### 1. PROGRAMME ON HEALTH

#### A. Reproductive & Child Health (II)



Orissa is infamous for clocking one of the highest Infant Mortality Rates and Maternal Mortality Rates in the entire country. In the past few years several programme have been undertaken by the Government to reduce IMR which has come down, but still more have to be done. Reproductive health care is more of a behavioral rather than a clinical problem. However, the people are not very much aware regarding health risks of the mother and the children. In order to educate the people, especially mothers, SURAKSHA has been trying to provide counseling as well as various services to mothers and children. We are very fortunate associated with Dept. of Family Welfare, Govt. of India since last 3 years for undertaking RCH programme in 52 villages with a total population of 16602 under Tumulo, Ajaygada, Baijhal and Bantalada unserved sub centers of Gumma Block of Gajapati District of Orissa as a Field NGO.

#### Main objective of the programme

- To increase complete ante natal care coverage from 15% to 35%, 50% & 75% by the end of 1<sup>st</sup>, 2<sup>nd</sup>, 3<sup>rd</sup> year of project interventions
- To provide trained delivery attendance from 16% to 35%, 50% & 75% by the end of 1<sup>st</sup>, 2<sup>nd</sup>, 3<sup>rd</sup> year of project interventions
- To promote institutional delivery from less than 1% to 15%, 25%, & 35% by the end of 1<sup>st</sup>, 2<sup>nd</sup>, 3<sup>rd</sup> year of project interventions
- To increase couple protection rate from existing 13% to 25%, 35% & 45% by the end of 1<sup>st</sup>, 2<sup>nd</sup>, 3<sup>rd</sup> year of project interventions
- To enhance community awareness on RCH & motivate change in attitude & behavior through BCC

## Activities undertaken on RCH

**Intensive Training:** In order to undertake the programme more efficiently the staff of the organisation were given several rounds of training by the organisation as well as by the mother NGO. This capacity building training programme was instrumental in implementing the programme more efficiently.

**Mothers' Meeting:** As expectant and lactating mothers are the main target group of the RCH programmes, the organization undertook sensitization programme to the mothers and pregnant women on various aspects of as Pre-natal Care, Post-Natal Care, Child Care, Environment Cleanliness, diet and nutrition, self-hygiene practice, feeding techniques, behavioral change, contraception and prevention of contacting diseases such as RTI/STI/HIV/AIDS etc.

**Adolescents Training and Meetings:** Adolescents girls have been provided counseling on various aspects of Reproductive Health at school and village level. A number of adolescent meetings and trainings have been conducted in the project areas with adequate IEC to address adolescent reproductive health problem issues. Adequate education has been imparted on family life and normal sexual behavior.

**Eligible Couple Meetings (Target Couples) :** Several meetings have been conducted for target couples on small family norms, contraception and infertility. Contraception dropouts have been taken proper care through special meetings for tracking of such behavior. Contraceptive use has been very much successful with a substantial increase in Couple Protection Rate during the project period.

**Immunization:** The organisation is trying to ensure that all the children in the age group of 0-23 months are given all the immunizations under the Universal Immunization Programme. Expectant mothers were also immunized with two mandatory TT. The organisation is trying to help the local PHC/ANMs/AWVs to ensure that every child has been immunized on the scheduled date.

**RTI/STI Screening Camp:** RTI/STI and sexually transmitted disease is a major health hazard for women in the reproductive health age group. Besides, it has a direct bearing on the spread of HIV/AIDS as RTI/STD are regarded as opportunistic infections. So if RTI/STD infections are not identified and treated at the earliest it can lead to many serious health hazards including contraction of HIV/AIDS. To make the women aware regarding this infection and its affect on their health 24 suspected cases referred to District Head quarter hospital.

**Sensitization Workshop for AWW/ASHA/TBA:** Anganwadi workers, ASHA and TBAs are the grassroots level workers providing crucial services to the rural women for their good health. But it is felt many times these workers are not skillful enough or motivated to work as effective workers. So the organisation conducted a series of training and motivation camps for the AWWs/ASHA/TBAs not only to enhance their skill level but also the motivational level so that they can provide the expected services in an efficient manner.



**SRH Skill Education Session for Adolescent (Sathi Centre):** Two Sathi Centres formed in Tumulo & Ajayagada villages were strengthened by conducting regular meetings among the adolescent girls. Besides, vocational training were provided to them to economically self-independent. More than 60 young adolescents were enrolled in these centers.

**IEC Campaign:** IEC plays a vital role dissemination of right information to the people, especially in the rural areas. Need-base and appropriate development/procurement of posters/pamphlets/booklets/wall writings etc. were developed on RCH and are being distributed to the target group on a regular basis. Folk media and audio-visual based IEC programmes were also carried out.



### Key strategy for the success of the Programme:

- Essential Antenatal /Intra Natal care
- New Born/Infant Care
- Behavior Change Communication
- Capacity Building
- Inter Sectoral Coordination

### Quantitative Achievements of the programme

| S.No. | Name of the training/meeting                                    | #events    |
|-------|---|------------|
| 1     | Annual review workshop  | 1          |
| 2     | Folk media/Daskathia  | 10         |
| 3     | Legal awareness-on early marriage, PNDT, women atrocity         | 2          |
| 4     | Sensitization to PRI members                                    | 2          |
| 5     | Community awareness   | 5          |
| 6     | Awareness camps during melas                                    | 2          |
| 7     | ANC camps   | 24         |
| 8     | Referral service  | 4          |
| 9     | Orientation to new health workers                               | 3          |
| 10    | Training to married adolescent on birth preparedness            | 9          |
| 11    | Gender sensitization training to service providers              | 1          |
| 12    | Facilitation of inter-sectoral meeting                          | 3          |
| 13    | Setting up of nontraditional Dhari kits                         | 1          |
| 14    | BCC workshop  | 2          |
| 15    | Sensitization of EC   | 10         |
| 16    | RCH camps   | 3          |
| 17    | Adolescent training in schools on safe motherhood               | 8          |
| 18    | Gender sensitization trainings to Balika Mandals/stakeholders   | 4          |
| 19    | Sathi center for adolescent in school                           | 1          |
| 20    | Orientation of pregnant women on birth planning & preparedness  | 2          |
| 21    | Promotion of referral   | 0          |
| 22    | Institutional award to ASHA                                     | 2          |
| 23    | Counseling to EC & mother in law for greater male participation | 5          |
|       |   | <b>104</b> |

## **Evaluation of the Programme**

The programme was evaluated by the Center For Research, Planning and Action, New Delhi in March 2010. The objective of the evaluation was to measure the success of the programmes. The evaluation team visited to the field and used various tools like interviews with the beneficiaries, FGDs, physical verification etc. Besides, the team also inspected various documents relating to the project. They also had a discussion with the project staff. At the end of the evaluation they expressed their satisfaction regarding the implementation of the project. The team made some valuable suggestion to improve the programme further.



## **Impact indicators of the Programme**

| <i>Indicators</i>                               | <i>Baseline survey</i> | <i>Present status</i> |
|---|------------------------|-----------------------|
| 1. % Full ANC                                   | 2.5                    | 92                    |
| 2. % Institutional Delivery                     | 1                      | 60                    |
| 3. % Unmet need for spacing                     | 22.76                  | 15                    |
| 4. % Unmet need for limiting                    | 12.50                  | 7                     |
| 5. % RTI prevalence among women                 | 16                     | 12                    |
| 6. % RTI prevalence among men                   | 6                      | 5                     |
| 7. % Girls marriage before 18 years             | 74                     | 6                     |
| 8. % Girls living with husband before 18 years  | 74                     | 6                     |
| 9. % Boys married before attaining 21 years     | 62                     | 2                     |
| 10. % Married girls conceived during adolescent | 58                     | 0                     |

## **B. Revised National TB Control Programme**

Tuberculosis has been a major threat to the health of people since long. It is also a fatal disease killing many people a year in the region infecting over one third of the population. Realizing the fact, SURAKSHA has been trying to contribute its bit in Govt.'s effort to control this highly contagious disease. Supported by the District TB Control Society and Lepra Society the programme is being implemented in Khajuripada DMC & Kashinagar DMC of Gajapati district. Under the programme various awareness activities and action were undertaken. The following main activities were undertaken under the programme.



The organization has also tried to give certain other services like collection of sputum for conducting tests, administering DOTS to the identified patients, retrieve defaulters and irregular patients, and ensuring that the patients are adhering to the recommended treatment. The entire programme was undertaken with the active support and guidance of Chief District Medical Officer, Gajapati. The programme was launched in the month of December 2009. During the period with a certain interval the sputum of 14 MDR patients were collected and submitted to Khajuripada PHC. In addition to that the new suspected 32 patients samples collected and out of it 7 are positive. These patients were linked to DOTS centre for further follow up and treatment.

Supported by Lepra Society, SURAKSHA undertook an intensive IEC campaign to reduce cases of TB and maintain a cure rate of at least 85% in new sputum-positive pulmonary TB patients and to achieve and maintain detection of at least 70% of such



Training to PRI Members by M.O I/C, NPHC, Haddubangi.



Training to ASHA by BEE, CHC, Kasinagar.

cases. So an Advocacy Communication and Social Mobilization (ACSM) programme was started in Orissa from January 2009. The pilot project aims to contributing the efforts of Revised National Tuberculosis Control Programme (RNTCP) to reduce TB-related morbidity and Mortality. The project has been started in 8 Districts of Orissa including Bhubaneswar Municipal Corporation in Coordination with State and District TB cell and NRHM.

In Gajapati District with the support of LEPRA Society the project was launched in April 2009 which is being implemented by SURAKSHA. As part of the programme the organization conducted different trainings/meetings/workshops in 6 Gram Panchayats of Kashinagar Block aimed at different stakeholders (Health personnel, ASHA, AWW, school & college students, PRI members, TB patients, healers, quacks) for sensitizing about the TB and facilities under RNTCP.

### Quantitative Achievement of the Programme on T.B. Control

| Sl. | Item   | Programmes |
|-----|--|------------|
| 1   | Block level DOTS providers modular training                  | 1          |
| 2   | Sensitization of Quacks on RNTCP                             | 1          |
| 3   | School/College Education programme                           | 3          |
| 4   | GP level PRI members sensitization on RNTCP/TB               | 5          |
| 5   | ASHA, Health staff, NGO, CBO Coordination 3rd sector meeting | 2          |
| 6   | Stake holders meeting  | 5          |
| 7   | Community Awareness Meeting                                  | 18         |
| 8.  | Total No. of Sputum Samples collected                        | 279        |
| 9.  | Total no. of positive cases                                  | 62         |
| 10. | No. of patients linked to DOTS Centre                        | 62         |

### C. Training to SHG Members & Animators on Gender, RH, Nutrition

In order to ensure the participation of grassroots level organisation and frontline health workers the organisation provided training and capacity-building programme to SHG members, animators. The objective of this programme is to capacitate the existing SHG members to create demand for effective reproductive health services from the authorities. Besides, the training programme was also aimed at making them aware regarding various reproductive health issues and how to avail of these programmes.

Supported by the NRHM and District Health Administration, it provided training to 699 SHG members and health animators in 12 batches covering Gumma Block in the district.



SHG Members Training by BEE, PHC, Gumma.



BPO in SHG Members Training

## Impact of the Programme:

- ☆ The trained 699 SHG members acting as the village level health cadres
- ☆ Improved the network linkage and negotiating with other community leaders and Health service providers.
- ☆ Increased the level of understanding between health & gender disparity
- ☆ Strengthened the collective action
- ☆ Increased the rate of ANC, PNC, Institutional Deliveries and spacing methods.
- ☆ Mobilizing various schemes from WCD/H & FW Deptt.



## D. Water and Sanitation Programme

To discourage open defecation, the organization campaigned to use sanitary latrines. The sensitization programme was organized in the Gumma Block headquarters where more than 200 women participated in each of the programme. SURAKSHA tried to create demand for installing sanitary latrines. After the people were motivated it collaborated with the District Water and Sanitation Mission, Gajapati to facilitate the installation of 10 sanitary latrines in the district and facilitated to install more than 100 latrines for the BPL households.

## 2. CITIZEN AGAINST CORRUPTION (CAC)

Corruption prevailing in the country is well known which has hampered the growth of the country in general and improvement of the weaker sections in particular. This is the reason why despite a score of schemes being implemented the real fruits of development cannot reach the poor and the marginalized. MNREGS is one of the flagship schemes of the Govt. that is being implemented to address rural poverty. But the real fruit of this scheme has not gone into the intended target groups due to rampant corruption and leakages in the system. So in order to make the community aware to fight against corruption, SURAKSHA with assistance from Partnership Transparency Fund (PTF, USA) - Public Affairs Center-



Bangalore is implementing a project to bring more transparency to this flagship programme so that the poor and the marginalized can really benefit out of this. The main objective of this programme is to reduce corruption and leakage in the system by using Right to Information Act (RTI) for quality service delivery and holding the authorities accountable. The project was launched in September 2009 and is being implemented in the block of Gumma, Gajapati district. In order to reach the objectives of the project the following activities were undertaken.

**Preparation and Dissemination of IEC Materials:** As the proposed project area is highly backward in literacy and educational terms, innovative IEC materials were prepared and distributed which were prepared in local languages and pictorial mode which is aimed at educating the people regarding the MNREGS and how they can demand their rights from the authorities by using the RTI Act. Hoardings providing the information on MNREGS and were put up at important places for wider dissemination.

**Panchayat level Awareness:** The MNREGS is being implemented at the G.P. level in which the PRI members are the secondary stakeholders. But due to ignorance most of the PRI members either not aware of the modalities of the scheme or some PRI members indulge in corruption to exploit the system to their advantage. So a series of training programmes were organized at the Gram Panchayat level to educate the PRI members regarding the scheme and RTI Act so that they can undertake their function to implement the MNREGS in a more efficient manner. At the same time awareness campaign including rally, public meetings were held in the target panchayats. Officials at the Block and district level who are responsible to oversee the functioning of the scheme were invited as resource persons.

**Training of the CBOs:** The CBOs are a very important link between the people and the authorities. In order to enable these grass-roots level organizations SURAKSHA undertook 7 training programme for the CBO functionaries in the target Block. During this programme a little more than 300 no. of functionaries were trained on the various features of the MNREGS and RTI Act and how they can use the powerful weapon of RTI Act to demand various services for the people.

**Formation and Strengthening of Vigilance Committees:** For making the PRIs more accountable for their activities, especially for implementing the MNREGS, SURAKSHA formed and strengthened G.P. level Vigilance committees in the project area. These groups were strengthened by providing them with the required training and their expected role in the proper implementation of the scheme. These groups were linked to their respective Gram Panchayats for collaborative development of the programme. With these groups being fully functional, it is expected that corruption and leakages would come down drastically.

## Quantitative Achievement of the Programme

| <i>Sl</i> | <i>Name of the Programme</i>               | <i>No. of events</i>                     | <i>Participants</i> |
|-----------|--|--|---------------------|
| 1         | Panchayat level awareness programmes       | 10                                       | 344                 |
| 2         | Training to CBOs                           | 7  | 228                 |
| 3         | Sensitization of Officials/representatives | 2  | 56                  |
| 4         | Formation of vigilance committees          | 10                                       | 149                 |
| 5         | Block level workshops                      | 1  | 63                  |
| 6         | Types of IEC materials produced            | Booklets, posters, pamphlets & hoardings |                     |

## Impact of the Programme:

- ☞ With the proper information dissemination through innovative awareness campaign and IEC materials the community had a clear understanding regarding the scheme of MNREGS and RTI Act.
- ☞ Participation, especially among the women has increased at the Palli sabha and Gram Sabhas.
- ☞ People now have a clear understanding on their Minimum Wage Rate as stipulated by the Govt., their role in the Gram Sabha, their role in Measurement & Budgetary Provisions of their work etc.
- ☞ The people are using the RTI Acts for gaining access to various facts and figures regarding the functioning of the scheme and their personal accounts as well.
- ☞ The members of vigilance Committees so far filed 6 Nos. of RTI applications based on various issues regarding NREGA activities & out of these five cases had been sorted out by the authorities.

### 3. PROGRAMME ON LIVELIHOOD

#### A. Tribal Development Fund-Wadi Project



The Gajapati District is known for its extreme poverty conditions. An overwhelming portion of the entire population belongs to the *soura* tribal group who are extremely backward and find it difficult arrange two square meals a day throughout the year. Agriculture and associated activities are the main source of income for the people. So in order to provide an alternative avenue for income generation, SURAKSHA with assistance from NABARD has been implementing the “Wadi” project from February 2009. It has been much more focusing on plant survival, women empowerment, soil & conservation measures, sustainable agriculture development and health care of the target community.

The project is being implemented in 7 villages under Nuagada Block of Gajapati District. The main objective of the project is to enhance alternative livelihood for the target tribal population through orchard model. As part of the programme the following activities were undertaken.



**Identification of Land and Beneficiaries:** for the 1<sup>st</sup> batch plantation programme 100 acres of waste land with 107 beneficiaries were identified where the activities were undertaken during the year 2009-10. Skill development trainings, different awareness generation programmes were provided to the beneficiaries and CBO members on the concept of Wadi and how it can change the economy of the community. They were trained regarding the management of natural resources (land, water and forest) for sustainable development.

**Formation and Strengthening of Users’ Groups:** As part of the programme nine (9) nos. of grass root level CBOs (Udyan Vikas Samiti) in the form of users’ groups were formed in the seven project villages, they were provided adequate capacity-building and skill enhancement training on orchard development, group cohesion, income generating activities, mobilization of resources from various line departments to augment their income levels.

**Management of Natural Resources:** The project Undertaken soil conservation works like trenches, field bunds, ring basins, SCT in all 100 acres of WADI patches to check Soil erosion and arrest run off by *in situ* soil conservation measures. The beneficiaries were trained to make the programme sustainable over a period of time.



**Plantation of Activities:** With the logistics in place and manpower, trained plantation were undertaken with due consultation of the beneficiaries. Under the programme 4053 saplings of mango, 979 Litchi and 1945 Citrus were distributed for plantation. For better survival rate modern technologies like quality grafted plants, proper spacing among the varieties & species, pit dimension, proper pit exposure to sun, interchange of soil layer, good quantity of bio-chemical fertilizer & pesticide application in the pits and planted before commence of monsoon were undertaken. The best practices contributed to low rate of plant mortality i.e. 10% an average. To meet the fodder, firewood and timber requirement for 107 tribal families, borders of the orchard were properly utilized with multi-purpose forestry and economical species which is aimed at effectively reducing their dependency on forest. For enhancing the income level intercrops like beans, grams, and vegetables during lean season were undertaken. For protective irrigation water resources like ring wells, lifting devices individually and on community basis were arranged.

**Addressing the Health Needs:** Commensurate with norms of the Wadi project steps were taken to provide quality health and hygiene service to the community. Regular health camps & village health meetings sensitizing the community on good health, good hygienic behavior, disinfecting all the drinking water sources, supplying logistics for malaria control etc..

**Reduction of Drudgery:** Tribal women are overburdened a lot who are expected not only to look after the families by doing household chores, but also are expected to contribute to the overall family income pool. Collecting water, fodder and fuel is the prime responsibilities of the women and girls in the tribal households. In order to provide some relief to these women they were supported with fire wood efficient smokeless *chullas*, pressure cookers, kitchen platforms/bartan racks which will not only reduce the drudgery but also save the time to perform the routine household activities so that they can concentrate more on the *wadi* and other more productive economic activities.

**Supplementary Income Generating Activities:** Apart from Wadi activities the target community were also provided specific income generation intervention like poultry farming activities etc. which can directly add to the income of the target families along with enhance the nutrition level.

**Thrift and Credit Activities:** The rural and tribal households are always in perpetual debt. So in order to inculcate the habit of savings and to save them from the exploitation of the money lenders the organization strengthened the SHGs among the women members of Betarsing G.P. 3 SHGs were linked with local banks to meet their credit needs.

**Exposure Visit:** To provide the beneficiaries including the staff members select group of beneficiaries and the staff of the project were sent to visit similar project both inside and outside the state including BAIF, Gujarat, DULAL, Mayurbhnaj, Kandhamal, Phulbani Districts of Orissa and CHES-Bhubaneswar with facilitation of NABARD.



**Future Plan:** Keeping in mind the success of the programme and response thereof it was extended the model to Bhaliasahi, kurumu, Kurukuru, Subalada, Thatraj Colony, Dholakata, Godisahi, Fuka, Ramagiri, Kadamasing, Anamundi and Tinkadasahi of R. Udayagiri Block including Betarsing GP of Nuagada Block. Preliminary activities like consultation, survey etc. have been completed to undertake another 200 acres of plantation for the 2010-2011 year.

### Quantitative Achievement (2009-2010)

|   |         |
|---|---------|
| Total No. of Villages Covered                       | 7       |
| Total No. of Households Covered                     | 107     |
| Total acres of Waste land treated                   | 100     |
| No. of Saplings planted (Mango+ Litchi+ Citrus)     | 6999    |
| No. of UVS (CBOs) formed                            | 9       |
| No. of SHGs promoted                                | 12      |
| Total No. of Training Programmes Conducted          | 22      |
| No. of Health camps and patients treated            | 3 (178) |
| No. of smokeless <i>chullas</i> distributed         | 107     |
| No. of pressure cookers distributed                 | 107     |
| No. of Kitchen platforms/utensils racks distributed | 107     |

### B. Village Development Programme (VDP)

The poverty and impoverishment of the district of Gajapati is well documented. There is acute poverty and lack of development in the most part of the district. in order to contribute for the overall development



process SURAKSHA was a part of NABARD's Village Development Programme under the adopt a village model to undertake integrated development in Betarsing, Mahulipada, Dogharia, Torongoda & Goli villages in Nuagada Block for bring out a development process in the target area. The development process would include economic development, infrastructure development and other aspects of developmental activities. Besides, an attempt was made to facilitate easy access to credit by the people.

### Activities under the Programme:

The main objective of the programme is to empower the people so that they can undertake their development on a sustainable basis. In order to empower the people Village Development Committees (VDC) have been formed and strengthened in all the project villages. Through the training and capacity-building training programme they were trained to liaison with the line department of the Govt. for taking advantage of



many schemes and programmes being implemented by the authorities. The organisation also facilitated to mobilize agricultural inputs, irrigation devices at subsidized rates for the farmers. The farmers were linked to District Horticultural Mission, District Agricultural Office for various facilities. During the year good number of meetings and capacity-building programmes were undertaken for the target group. The themes of the training programme were cultivation of sunflower, empowerment of the village development committees, empowerment of the women SHGs, cultivation of vegetable, using bio-compost and vermin compost, undertaking small animal husbandry and poultry, accounts keeping and credit mobilization.

After the target groups were sufficiently capacitated they were provided initial support and seed money to start small scale, viable economic activities. During the reporting period the following economic activities were undertaken.

| <b>SI</b> | <b>Activity</b>       | <b>Quantity</b> | <b>Village</b>                   | <b># Beneficiaries</b> |
|-----------|-----------------------|-----------------|----------------------------------|------------------------|
| 1         | Sun flower promotion  | 10 acres        | Goli                             | 20                     |
| 2         | Bee boxes             | 6               | Goli                             | Community              |
| 3         | Vermi compost         | 1 pit           | Betarsing                        | Community              |
| 4         | Poultry Vanaraj chick | 1035 birds      | Torangada, Dogharia & Mahulipada | 93                     |

### **Quantitative & Qualitative impacts**

- ◆ Mobilized a sum of Rs. 52 lakhs on improvement of communication, construction of sustainable water resources under NREGS.
- ◆ The existing defunct 8 SHGs have been rejuvenated and the books are updated, regular meetings & savings are in practice.
- ◆ 2 SHGs of Betarsing village credit linked an amount of Rs. 3.2 lakhs for seasonal business under SGSY scheme
- ◆ 240 families opened “O” Bank accounts.
- ◆ The Mahaprabhu Raghunath SHG has participated in Gajapati Utsav (fairs & Exhibitions) in NABARD sponsored stall and earned appreciable income and improved bargaining capabilities.
- ◆ Improved the sunflower yield from 2.5 Qtl to 3Qtl.

## **C. WATERSHED DEVELOPMENT**

### **Watershed Development Fund of NABARD**

Water is a precious resource for the district of Gajapati due to its very agro-climatic condition. There is very little formal irrigation system and most of the lands are up-lands. Under these circumstances it is prudent to conserve water by using Watershed technology. In this effort the organisation has identified Betarsing to develop the Bantutala nala & Kharinala watershed with a total Geographical area of 869 & 527 Ha. respectively. In order to reach the objective the organisation is getting guidance from NABARD & training support from WOTR. With their active



inputs the organisation has completed the preparation of “Participatory Net Planning” for the said watersheds for 102 & 101 Ha. respectively. In the plan process, the team planned different SMC works like Field Bonding, trenching, Stone Bonding, Gully plugging, plantation etc. in accordance with the watershed management concept. The programme was launched in March 2010 and is continuing in all earnest.



#### D. Awareness campaign on climatic change (NEAC)



Due to unhindered development process and mindless destruction of forest the environment has become the biggest casualty. This is reflected in the various facets of climate change. Because of climate change the life and livelihood of the people, especially of the poor who entirely depend upon weather is at danger. Many people has raised concern that unless some drastic actions are taken the very survival of our future generations will be at stake.

In order to make the people aware of the dangers of climate change and how they can contribute to slow down the effects of climate change, SURAKSHA organized various programmes under National Environment Awareness Campaign (NEAC) with the support Deptt. Of Forest & Environment in Ramagiri Panchayat of R. Udayagiri Block and Betarsing G.P of Nuagada Block in Gajapati district.

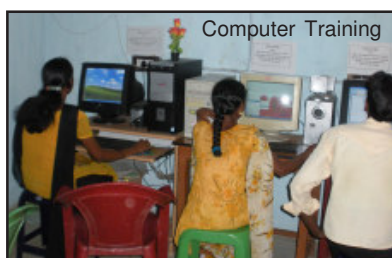
As part of the programme a workshop was organized on 18<sup>th</sup> February 2010 at Betrasing G.P. in which more than 200 community members, SHG members and PRI representatives participated. In this workshop people were made aware regarding the importance of conserving bio-diversity to avoid the danger of climate change.

On 19<sup>th</sup> February 2010 a debate competition on “Climatic change” was conducted at TRW High School, Ramagiri. In this programme 210 Students participated and nine of them were given prizes for their outstanding oratory. This was followed by a mass public rally which went round the Ramagiri village showing placards which disseminated messages relating to climate change and how people can and must contribute to limit the danger. A training-cum-workshop was organized in the school premises to sensitize the students on climatic change. As the action component planted the different varieties of plant materials & medicinal/herbal plants were planted in the school surroundings, Panchayat office and road side of the project area.

### 4. SKILL DEVELOPMENT PROGRAMME TO UNEMPLOYED YOUTH

#### a. Computer Education

The district of Gajapati has one of the lowest literacy rates in the state. Moreover the literacy rate among the marginalized community is even lower. There are only a few educated youths belonging to marginalized community like SC, ST & backward caste community. Many a times these youths lose out on jobs as they are not very well skillful. So the organisation in association with CAPART, East Zone, Bhubaneswar



undertook a programme to provide training in Computer Education in Nuagada Block of Gajapati district. The training center was established at central place of Khajuripada to train identified 27 ST, 8 SC and 15 backward communities' unemployed



youth from 9 GPs. Under the programme, the organization provided 6 months Diploma Course in Computer Education. The training programme was conducted from March 2009 to September 2009. After successful completion of the training programme certificates were provided from ORITECH computer institution for their employment purpose. The programme was evaluated by KIIT, the external evaluator entrusted by CAPART.

## 5. PROGRAMME ON WOMEN EMPOWERMENT

### a. SHG Leaders Capacity Building Training Programme

The organization is a firm believer in the self-help movement and the model of SHGs for economic empowerment of the poor and marginalized women. The organisation has been promoting women self-help groups and providing necessary hand-holding services to them. In order to further stabilize the groups and make independent the organisation undertook several training and capacity-building programmes like group management, accounts keeping, records maintenance, EDP etc. were undertaken.



During the year the organization was organized 2 SHG leaders' capacity building training programme at Dogharia and Mahulipada in Nuagada Block. AGM, NABARD, Gajapati; Lead Bank Manager, Gajapati; Chief Executive-ORMAS, Gajapati; Branch Manager, SBI-Khajuripada; CDPO-Nuagada; SEO-Nuagada; BPO-Nuagada; AEO-Nuagada; Coordinator-DWSM, Gajapati attended these meetings as the resource persons and sensitized to the community on different schemes of the Government. In addition to that the Bank personnel also trained on credit linkage facilities on different schemes etc. The following activities were undertaken as part of the programme.

- Awareness at- Village level.
- Strengthening of SHGs.
- Women Leadership Development programme.
- Micro credit training programme.
- IGA training programme.
- Training on record keeping
- Training on HIV/AIDS.
- Celebration of events.



This occasion was also utilized to act a bond between the community and the authorities. During the training programme 24 applications were filled for construction of individual household latrines, 10 applications filled for zero-balance account, many long-standing disputes between SHGs and Banks cleared, one RCH camp organized at Dogharia village out of GKS fund. Besides, the district agricultural personnel facilitated to promote sun flower cultivation among the interested farmers. The district officials also provided various facilities like providing support to people with Disability, providing facilities under Madhubabu pension, Atodaya, Annapurna jojana etc. to eligible people.

## 6. PROGRAMME ON CHILDREN

### a. Special School for Child Laborers

SURAKSHA is continuing its programme on prevention of child labor. On the aegis of National Child Labor Project, the organization has established and is running four N.C.L.P. special school exclusively for the child laborers who were previously engaged in units like, hotels, motor garages and also as domestic help, rag pickers etc. These schools have been established at Bhubani, Ajayagada, Bantalada and Jhammi villages in Gumma Block in Gajapati district.

During the period of reporting 200 child laborers were admitted in the schools (50 in each of the school). In accordance with the norms of the scheme the children are provided with teaching and learning materials, nutritious diet, and medical care to attract them to the school. They are also given skill training in trades like Tailoring, paper bag making etc. so that after their schooling those interested in earning a livelihood for themselves can do so independently. To compensate for their loss of income the institution is giving Rs. 100/- as stipend to each student. The organisation is trying to link many of these children to the formal schools by mainstreaming them.



### b. Child Care Centers (Crèche)

To serve the children, especially in the age group of 0-6 the organization is running one crèche center at Marlaba village of Betarsing G.P. in Nuagada Block. In this crèche center 25 children in the age group of two to five years are enrolled. In these centers the children are provided pre-primary education, nutritional support, recreational facilities, health care etc. The children are taking care by the trained *Bala Sevikas (Ayas)*. The programme is being implemented with support from State Social Welfare Advisory Board, Orissa.

### c. Campaign on Child Rights

The organisation is a front-runner in safeguarding the rights of the child. We understand the basic rights of the child as mandated by Convention on Child Rights has to be safeguarded at any cost. SURAKSHA is undertaking sensitization programme in the project area and counseling the parents to respect the rights of the children like right to survival, right to education, right to participation etc.



## ACCOUNTABILITY & TRANSPARENCY

### Section-III

#### **Secretary's Certificate**

- ✘ No remuneration, sitting fees or any other form of compensation has been paid since inception of the Organization, to any Board member.
- ✘ Traveling expenses (to attend Board meetings): Rs. 0.00 (Nil)
- ✘ No other reimbursements have been made to any Board member
- ✘ A Board rotation Policy exists and practiced
- ✘ Secretary - cum - Chief Functionary's remuneration: Rs. 69.102 (Monitoring & Travel)
- ✘ Honorarium of 3 Highest paid staff members  
Rs. 8,000/-, Rs. 6000/- and Rs. 5500/-
- ✘ Honorarium of the lowest paid staff member: Rs. 1000
- ✘ Total cost of National & International travel by Board members: Rs. 18,150 (National)

#### **Staff Details: as at 31<sup>st</sup> March 2010**

| <b>Gender</b> | <b>Full time staff</b> | <b>Paid part time/volunteers</b> |
|---------------|------------------------|----------------------------------|
| Male          | 13                     | 4                                |
| Female        | 0                      | 2                                |

#### **Distribution of staff according to salary level**

| <b>Slab of Honorarium in Rs.</b> | <b>Total</b> |
|----------------------------------|--------------|
| 1,000-2,500                      | 12           |
| 2,501-5,000                      | 1            |
| 5,001-7,500                      | 4            |
| < 10,000                         | 2            |

## OTHERS

### Section-IV

### OBSERVATION OF DAYS

SURAKSHA *observed* some important days keeping in mind the importance of such days. The following days of national and international importance were observed during the year.

1. Republic Day (26<sup>th</sup> January)
2. International Women's Day (8<sup>th</sup> March)
3. World Disable Day( 15<sup>th</sup> March)
4. Utkal Divas (1<sup>st</sup> April)
5. World Health Day (7<sup>th</sup> April)
6. World Environment Day (5<sup>th</sup> June)
7. World Breast Feeding Day (1<sup>st</sup> August)
8. International Youth day (12<sup>th</sup> August)
9. Independence Day (15<sup>th</sup> August)
10. Gandhi Jayanti (2<sup>nd</sup> October)
11. World AIDS Day (1<sup>st</sup> December)
12. World Human Rights Day (10<sup>th</sup> December)

### Acknowledgement

SURAKSHA is grateful to the many individuals, organizations and institutions who have been associated with us. We express our appreciation and thanks to each of them especially Government of India, Government of Odisha, the State, District and Block level administration of the Govt. of Odisha, District Agriculture & Horticulture, H & F.W Department, DWSM, Panchayati raj department, District Rural Development Agency, Hon'ble Members of State Legislature and the representatives of Panchayati Raj.

We are thankful to Partnership Transparency Fund (U.S.A), Public Affairs Center, Bangalore, Functional Vocational Training & Research society, Bangalore, NABARD, Health & Family Welfare Department, CAPART, State Social Welfare Board, Society for the Welfare of Child Laborers, Department of Forest & Environment for their helping hand support.

Our gratitude to KVIC, NRHM/DPMU, District Horticulture office, CHES-Bhubaneswar, Credibility Alliance, BAIF-Gujurat for support of trainings and valuable guidance.

## **CONCLUSION**

During the year 2009-10 the organisation undertook several programmes for the benefit of the poor and the down-trodden. This was despite the fact that there were very little resources available to the organisation. We tried to maximize resources by utilizing it optimally. In the next couple of years the organisation will try to mobilize additional resources from external agencies. The main focus areas for intervention for the next few years have been set as women empowerment, child rights & child protection, livelihood, community health, food security, primary education and environment.

### **An appeal**

Since independence Government has been making several efforts for the poverty alleviation. These existing development schemes offer some relief to the marginal, poor & oppressed section of the society, but there is a recurrent relapse to poverty due to various reasons. In this regard voluntary movement is essential for the empowerment of the community.

With our little effort we are serving our target community from our own and external resources. For better achievement of our targeted Goal and objectives we are seeking funds from external philanthropic and Government agencies.

## FINANCIAL INFORMATION

### Section-V

#### ABRIDGED BALANCE SHEET AS ON 31<sup>ST</sup> MARCH 2010

| <i>Particulars</i>  | <i>As at 31.03.2010</i> | <i>As at 31.03.2009</i> |
|---------------------|-------------------------|-------------------------|
| LIABILITIES         |                         |                         |
| General Fund        | 814303                  | 1221346                 |
| Loans/Borrowings    | 448981                  | 176017                  |
| Current liabilities | 208344                  | 565338                  |
| <b>Total</b>        | <b>1471628</b>          | <b>1962701</b>          |

| <i>Particulars</i>  | <i>As at 31.03.2010</i> | <i>As at 31.03.2009</i> |
|---------------------|-------------------------|-------------------------|
| ASSETS              |                         |                         |
| Fixed assets        | 554920                  | 454776                  |
| Deposits & advances | 53984                   | 112127                  |
| Current assets      | 862724                  | 1395798                 |
| <b>Total</b>        | <b>1471628</b>          | <b>1962701</b>          |

#### ABRIDGED INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDING 31<sup>ST</sup> MARCH 2010

| <i>Particulars</i>                | <i>As at 31.03.2010</i> | <i>As at 31.03.2009</i> |
|-----------------------------------|-------------------------|-------------------------|
| INCOME                            | 3121795                 | 2665391                 |
| Excess of Expenditure over income | 406425                  | 0                       |
| <b>Total</b>                      | <b>3528220</b>          | <b>2665391</b>          |

| <i>Particulars</i>                | <i>As at 31.03.2010</i> | <i>As at 31.03.2009</i> |
|-----------------------------------|-------------------------|-------------------------|
| EXPENDITURE (Programme-Recurring) | 3444625                 | 1876697                 |
| Value of assets written off       | 83595                   | 0                       |
| Excess of income over expenditure | 0                       | 788694                  |
| <b>Total</b>                      | <b>3528220</b>          | <b>2665391</b>          |

#### FOR THE FINANCIAL YEAR 2009-10

| <i>Sources of Fund Received</i>                    | <i>In Rupees</i> | <i>In % age</i> |
|--|------------------|-----------------|
| a. Foreign Sources                                 | 184695           | 6               |
| b. Govt. Sources                                   | 2703174          | 87              |
| c. Donations & Community contributions             | 199541           | 6               |
| d. Bank Interest                                   | 34385            | 1               |
| <b>Total</b>                                       | <b>3121795</b>   | <b>100</b>      |
| <i>Expenses</i>                                    | <i>In Rupees</i> | <i>In % age</i> |
| 1. Recurring                                       |                  |                 |
| a. Programme expenses                              | 2577728          | 71              |
| b. staff trainings                                 | 7686             | 0.2             |
| c. Communication, correspondence, Documentation,   | 23817            | 0.7             |
| d. Consultants fees                                | 17416            | 0.5             |
| e. Other non programme expenses (Bank charges etc) | 14289            | 0.4             |
| <b>1. Sub Total</b>                                | <b>2640936</b>   | <b>72.8</b>     |
| 2. Programme personnel & Administration            |                  |                 |
| a. Staff Honorariums                               | 536665           | 14.8            |
| b. Monitoring & Staff travel                       | 168513           | 4.6             |
| c. Office support                                  | 98510            | 2.7             |
| <b>2. Sub Total</b>                                | <b>803688</b>    | <b>22.2</b>     |
| 3. Capital/non recurring expenses                  | 183739           | 5.0             |
| <b>Grand Total (1+2+3)</b>                         | <b>3628363</b>   | <b>100</b>      |



## **SURAKSHA**

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