



ULUSLARARASI MAVİ HİLAL İNSANİ YARDIM VE KALKINMA VAKFI INTERNATIONAL BLUE CRESCENT RELIEF AND DEVELOPMENT FOUNDATION

IBC in Ukraine

Despite the devastating impact of the war since March 2022 in Ukraine, the International Blue Crescent (IBC) remains committed to its operations across Odesa, Bolgrad, Mykolaiv, and Kherson, continuing to deliver essential services to those in need.

IBC's current relief activities include the distribution of non-food items (NFIs), medicines, medical consumables, and the establishment of outpatient clinics. The organization has also provided winter kits, ensured access to safe drinking water through WASH initiatives, and delivered specialized life-saving relief packages for women, children, the elderly, persons with disabilities, and other vulnerable groups. Additionally, IBC is working to improve shelter conditions, particularly for internally displaced persons (IDPs), persons with disabilities, and veterans.

In response to the extensive damage to water supply and sanitation infrastructure in the Kherson and Mykolaiv regions, IBC is actively assessing the situation and planning necessary repairs to restore vital services.

During the harsh winter months in 2022, 2023, 2024 and 2025, when temperatures fall below freezing, IBC has distributed stoves, solid fuels, and sleeping bags to help vulnerable households maintain basic warmth. Emergency home repair kits have also been provided, and minor to moderate repairs are being conducted on heavily damaged homes. However, the scale and scope of these interventions remain insufficient to fully meet the needs in the region. There is an urgent requirement for additional shelter materials, especially for conflict-affected individuals facing acute housing challenges.

As of early summer 2025, the UNHCR estimates that more than 3.5 million IDPs remain in Ukraine. In the areas where IBC operates, many displaced persons are returning to their homes despite the risks, often due to financial hardship. Some are forced to live in the basements of damaged houses, relying heavily on humanitarian assistance for their daily survival.

Drawing on extensive experience in emergency response across crisis zones, IBC has developed the flexibility to adapt its programming to the local context and respond quickly to evolving needs. The organization continues to provide hot meals, fresh bread, food parcels, hygiene items, winter clothing, and access to community shelters with integrated food services.

One key component of IBC's food assistance strategy is the mobile bakery in Mykolaiv—one of the few operational bakeries in the area. It plays a vital role in supporting the community shelter by producing and distributing fresh bread to thousands of people. Continued support for this bakery is critical to sustaining this essential service.



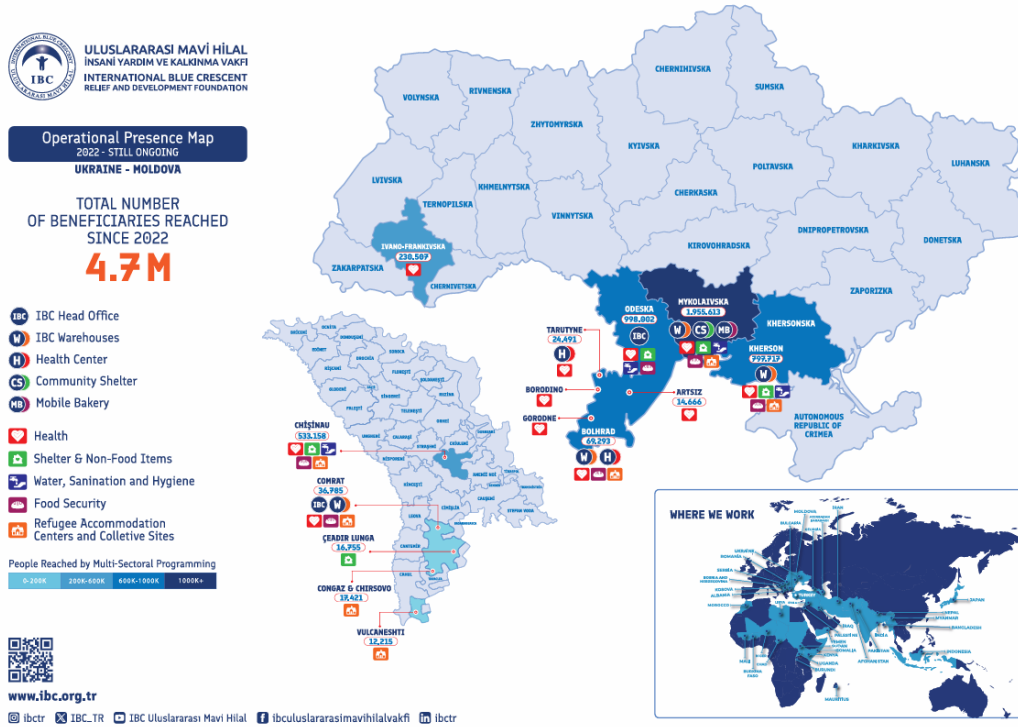


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Despite IBC's ongoing efforts, significant humanitarian gaps remain across Ukraine. Many civilians still lack access to timely information about available aid. The fear of being targeted at aid distribution points—due to frequent aerial attacks—adds another layer of vulnerability. Additionally, landmines and other explosive remnants of war increase risks and delay aid delivery. Damage to infrastructure and ongoing logistical challenges further complicate the preparation and transportation of supplies.

In response, IBC is developing alternative delivery routes and implementing tailored logistical plans to ensure aid reaches affected communities safely and efficiently. These efforts are vital to maintaining the impact and reliability of IBC's humanitarian response in a complex and high-risk environment.

The maps below illustrate the scope and coverage of IBC's activities in Ukraine, demonstrating the organization's continued commitment to serving those most in need and its ability to adapt to a rapidly evolving humanitarian landscape.





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Prioritized Key Prevention: IBC Mobile Bakery Response

IBC has successfully established a mobile bakery next to its multipurpose community shelter in Mykolaiv, ensuring its sustainability beyond the initial project phase. However, due to growing demand in the region and a decline in operational support from other local bakeries, there is now an urgent need to expand the bakery's capacity. This includes procuring additional equipment and securing resources to maintain operations for an additional 6 to 9 months.

For nearly a year, IBC has kept this initiative running using its own internal resources. However, the increasing needs on the ground now call for immediate external support to ensure the continuation and effectiveness of this critical service.

The mobile bakery currently produces up to 4,000 loaves of bread daily, providing essential food assistance to vulnerable populations, including internally displaced persons (IDPs) and conflict-affected host communities. Given the ongoing food insecurity and the nutritional needs in the area, this proposal aims to extend and enhance the mobile bakery's operations as a vital component of the local humanitarian response.





Unique in the region, the mobile bakery not only serves local communities but also supplies daily bread to other NGOs, aid organizations, and facilities supporting the homeless and individuals with disabilities. A list of these organizations and the services they provide is included in the table below.

Name of the organization	Type of activity
Charitable Organization "Charitable Foundation " Let's Save Ukraine - Revive Spiritually"	Helping children in Mykolaiv and Kherson regions
Public Organization "Mykolaiv City Organization of the All-Ukrainian Organization. "Union of People with Disabilities of Ukraine"	Services and assistance to the disabled, elderly, large families, and families with disabilities
Public Organization "Mykolaiv Organization of Disabled War, Armed Forces and Veterans"	Charitable assistance in the form of food packages and medical support to the families of fallen soldiers, the disabled, and widows
Independent Local Church of Evangelical Christians "Love of Christ"	Assistance to the needy population, help for children, conducting social programs
Charitable Organization "Berdychiv Charitable Foundation " Amulet-26 "	Charitable assistance to IDPs, large families (3 and more children), war veterans
Public Organization "City of Power"	Humanitarian assistance to civilians
Mykolaiv Regional Charitable Foundation "Assistance to Children"	Assistance to low-income children, pensioners and children with disabilities
Mykolaiv Regional Charity Fund "Kindness and Trust"	Social assistance to families with children with disabilities, orphans, large families (3 and more children) under guardianship and with disabilities
Public Organization All-Ukrainian Association "Monolith"	Humanitarian aid to the affected population in Mykolaiv and Kherson
Public Organization "Public Movement 'Mykolaiv Above All'	Humanitarian aid to the affected population in Mykolaiv
NGO "Reliable Welfare of the Disabled"	Services and assistance to the disabled, elderly, large families, and families with disabilities



Public Organization Mykolaiv Regional Branch of the All-Ukrainian Public Organization "Society of Ukrainian Officers"	Assistance to war veterans of the Armed Forces of Ukraine
Charitable Organization International Foundation "Volunteer UA"	Helping vulnerable people, veterans and retired military personnel
Mykolaiv City Council Department of Labor and Social Protection of the Population Municipal Institution Center for Reintegration of Homeless Persons	Helping homeless people, providing food and housing
Public Organization "Zavodskaya District Organization of the All-Ukrainian Organization of Disabled People 'Union of Disabled People of Ukraine'"	Services and assistance to the disabled, elderly, large families, and families with disabilities
NGO "Mykolaiv Regional Organization of the All-Ukrainian Organization 'Union of Persons with Disabilities of Ukraine' (Unbreakable)"	Assistance in training for disabled people of groups 1, 2, 3. Assistance in cooking, educational games, writing
NGO "Ingul District Organization of Veterans of Ukraine"	Helping vulnerable people, veterans and retired military personnel
Mykolaiv Regional Charitable Foundation for Social Protection of Children with Disabilities "Step to Meet"	Services and assistance to the disabled, elderly, large families, and veterans
City Territorial Center for Social Services (Provision of Social Services)	Providing social services to vulnerable groups of the population
Mykolaiv Territorial Primary Organization of the Ukrainian Society of the Blind	Assistance to the blind, employment
Public Organization "All-Ukrainian Organization of People with Hearing Disabilities "Ukrainian Society of the Deaf"	Helping deaf people: teaching sign language, excursions, conducting psychological activities
NGO "Mykolaiv Regional Organization of able-bodied disabled 'Prosperity'"	Helping the elderly, the disabled, IDPs and people with disabilities
Mykolaiv District Center of the Mykolaiv Regional Organization of the Ukrainian Red Cross Society	Socially Vulnerable
Association of co-owners of the apartment building "March 69"	Pensioners, families with difficult financial situation and no where to stay.





As the funding for this successful intervention is set to end in early July 2025, urgent support is needed. The project summary below has been prepared to seek immediate assistance for sustaining the operations of the community center and mobile bakery. It also aims to address the most urgent protection and dignity needs—particularly for women and children—through the provision of PSS services and dignity kits.

Goal of the Project: To ensure continued access to critical protection, food security and dignity services for internally displaced persons (IDPs) through the sustained operation of a community shelter and mobile bakery, thereby enhancing the dignity, safety, and resilience of the most vulnerable populations — prioritizing children, women, elderly, and homeless individuals — in the conflict-affected region of Mykolaiv Oblast, Ukraine.

The specific needs and conditions: The conflict in the Mykolaiv region of Ukraine has resulted in significant displacement, with thousands of internally displaced persons (IDPs) facing urgent protection and food security challenges. Many families, including children, women, the elderly, and homeless individuals, have been uprooted from their homes, often losing access to basic services and safe shelter, protection and food security services. The prolonged instability and hostilities have severely disrupted local markets, agriculture, and supply chains, exacerbated food insecurity and increasing reliance on humanitarian assistance.

The most vulnerable populations suffer disproportionately due to their limited mobility, health vulnerabilities, and caregiving responsibilities. Women and children often face heightened risks of exploitation, abuse, and neglect, while the elderly and homeless struggle to access adequate shelter and healthcare. Additionally, many IDPs experience psychological trauma and social isolation, further undermining their resilience and ability to recover.





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Key causes of these conditions include ongoing armed conflict, destruction of infrastructure, restricted access to livelihoods, and displacement from original communities. The deterioration of social support systems and limited availability of specialized services compound the challenges faced by these groups.

This project seeks to address these urgent needs by sustaining a community shelter that provides safe, dignified accommodation and protection services tailored to vulnerable groups. Building on the existing IBC foundation in Mykolaiv, the project aims to ensure continuous service delivery and expand support to meet the evolving needs of IDPs in the region.

Duration of the Project: 01.07.2025 – 31.12.2025

Objectives, activities, and the desired result(s) of the Project:

Objective 1: To ensure daily access to safe shelter and essential protection services for approximately 300 IDPs daily, with a focus on vulnerable groups including children, women, the elderly, and the homeless, in the conflict-affected region of Mykolaiv.		
Activity 1	Operate a community shelter that is open and accessible daily, providing temporary protection for approximately 300 IDPs per day.	Desired Results: At least 300 internally displaced persons (IDPs) per day are provided with dignified, safe, and supportive access to protection services, including referrals and PSS, and case management.
Activity 2	Ensure the provision of basic needs including fresh food, hygiene items, clean water, and heating/cooling depending on seasonal requirements, internet, energy access etc.	Desired Results: Freshly prepared meals and drinking water. Hygiene kits (soap, toothpaste, menstrual hygiene items, underwear, diapers for kits and elderlies etc.) Heating or cooling depending on seasonal needs. Consistent access to electricity and lighting. Internet and electricity connectivity to enable communication and access to services.
Activity 3	Facilitate case management and referrals through trained staff, linking beneficiaries with health services, psychosocial support.	Desired Results: IDPs gain timely access to health, psychosocial services via effective referrals. Increased protection, well-being, and stability among high-risk individuals through targeted interventions. Improved coordination with service providers ensures continuity of care and avoids service duplication.
Activity 4	Implement protection-focused monitoring, including regular risk assessments and feedback mechanisms to ensure the safety and dignity of all residents, particularly vulnerable sub-groups.	Desired Results: Protection risks are identified and mitigated proactively through regular assessments and monitoring. Increased safety and dignity for all residents, especially vulnerable groups such as women, children, elderly, and persons with disabilities.





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		Beneficiary feedback is systematically collected and acted upon, improving service quality and accountability.
Objective 2: To improve the health, hygiene, and dignity of displaced women, adolescents and children through the distribution of gender- and age-appropriate hygiene and dignity kits in the UMCOR - IBC Mykolaiv Community Shelter.		
Activity 1	Provide and distribute hygiene and dignity kits tailored to the specific needs of women and children (e.g., menstrual hygiene products, diapers, soap, shampoo, toothbrushes, toothpaste, towels, underwear, etc.).	Desired Results: In total 500 displaced women and children have improved access to essential hygiene supplies, contributing to better health and personal dignity. Reduced risk of infections and health complications due to poor hygiene or lack of access to sanitary materials.
Activity 2	Ensure culturally appropriate and discreet distribution, prioritizing privacy and safety, especially for women and adolescent girls.	Desired Results: Increased confidence and comfort, especially for adolescent girls and women, in managing personal hygiene in displacement settings.
Objective 3: To enhance sustainability and food security and improve the well-being of vulnerable populations in conflict-affected Mykolaiv by providing daily access to fresh bread through a mobile bakery.		
Activity 1	Continue to operate the mobile bakery previously established with the support of UMCOR, ensuring the daily production and distribution of fresh bread to vulnerable populations in Mykolaiv.	Desired Results: Sustained operation of the mobile bakery, ensuring uninterrupted daily production and distribution of 4,000 units of fresh bread to vulnerable populations. Reinforcement of a successful humanitarian model, building on UMCOR's initial support to create a long-term, community-driven intervention.
Activity 2	Operate the mobile bakery to produce 4,000 units of fresh bread daily in Mykolaiv.	Desired Results: Daily provision of 4,000 fresh bread units reaches at least 3,000–4,000 vulnerable individuals across Mykolaiv.
Activity 3	Distribute fresh bread to internally displaced people (IDPs), people with disabilities (PwDs), elderly individuals, veterans, orphanages, churches, and local NGOs.	Desired Results: Improved food security and daily caloric intake for displaced and extra vulnerable groups.
Activity 4	Coordinate with local stakeholders (municipalities, NGOs, religious institutions, and shelters) to identify priority beneficiaries and optimize distribution routes.	Desired Results: Strengthened local partnerships for effective humanitarian coordination and food distribution. Increased community resilience and well-being through reliable access to essential nutrition.





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In the Field IBC assets and capacities: IBC brings extensive experience in humanitarian response, local engagement, and operational excellence to this project. Our skilled team includes project staff, bakers, and logistics personnel with expertise in large-scale food distribution. The mobile bakery, established with UMCOR's support, is a fully functional asset operated by trained local staff. We leverage strong community networks including local NGOs, care houses for orphans, elderlies, veterans, and emergency shelters to ensure effective outreach and distribution to vulnerable populations. IBC's long-standing presence in the region has built deep trust with local authorities and stakeholders, enabling smooth coordination and rapid response. We also maintain reliable supply chains for ingredients and fuel, ensuring consistent daily production. This combination of IBC's institutional capacity and the community's resilience and solidarity ensures the continued success and long-term impact of the mobile bakery initiative.

Targeted Beneficiaries:

<i>Number directly supported</i>	<p>Component 1:</p> <p><i>Daily Community Shelter Support = 300 individuals/daily</i></p> <p><i>Daily Fresh Bread Production and Distribution = 4000 units/daily</i></p> <p><i>Hygiene and Dignity Kits Distribution = 500 women/adolescents/kids</i></p> <p><i>Approximately:</i></p> <p>300 BNFs/Daily * 6 Months * 25 = A total of 45,000 critically affected IDPs benefited from the multi-purpose protection services provided through the community shelter.</p> <p>4000 Units of Fresh Bread/Daily * 6 Months * 25 = A total of 600,000 units of fresh bread were produced and distributed over six months—at a rate of 4,000 units daily—providing vital nutritional support to critically affected IDPs living in poor and challenging conditions in local displacement shelters, churches, and other temporary accommodations (approximately 170,000 individuals).</p> <p>A total of 500 women, adolescent girls, and children received hygiene and dignity kits to support their health, well-being, and personal dignity in challenging conditions.</p> <p><i>* 45,000 + 170.000 + 500 = 215,500 directly supported displaced beneficiaries</i></p>
<i>Number indirectly supported</i>	<p>In the region, approximately 290,000 people will indirectly benefit through increased community resilience, alleviation of pressure on local government services, and mitigation of public health and other associated risks. Considering that the daily bread distribution will extend up to the Kherson border, the</p>





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	indirect beneficiaries will not be limited to Mykolaiv alone. Therefore, the project's frontline response capacity will also have an impact on the indirect beneficiaries.
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Project Budget Summary

Description	USD	Narrative/Description
Requested Support	\$ 124,910	Objective 1 = 23,610 USD Community Shelter Staff = 3 ppl * 545 USD * 6 months = 9810 USD PSS Officer at the Community Shelter = 1 pers * 800 USD * 6 months = 4800 USD Community Shelter Operational & Running Costs (maintenance, internet, water, electricity, cleaning, food, fuels for transportation, visibility etc.) = 1500 * 6 months = 9000 USD Objective 2 = 17,500 USD Hygiene and Dignity Kits = 500 units * 35 USD/per unit = 17,500 USD Objective 3 = 83,800 USD At a rate of 698 USD per month, over a 6-month production period and an average of 20 working days per month, the total cost amounts to 83,800 USD
TOTAL	\$ 124.910	\$124,910

Expenses	USD	Narrative/Description
Program Personnel Costs	\$ 14.610,00	Throughout the six-month duration of the project, key personnel supporting the implementation of project components will include dedicated Community Shelter Staff and a specialized Psychosocial Support (PSS) Expert. These team members will play a vital role in ensuring the effective delivery of services, addressing the protection





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		and well-being needs of the affected population.
Operational Costs of Mobile Bakery	\$ 83.800,00	At a rate of 698 USD per month, over a 6-month production period with an average of 20 working days per month, the personnel cost covers the daily production of 4,000 loaves of bread. This routine production supports the food security needs of vulnerable, displaced populations and is managed by assigned bakery staff responsible for ensuring consistency, hygiene, and efficiency in operations throughout the project duration.
Operational Running Costs	\$ 9,000,00	The operational and running costs of the Community Shelter—including maintenance, internet, water, electricity, cleaning, food, fuel for transportation, visibility materials, and other essential services—are estimated at 1,500 USD per month. Over the six-month project period, the total cost amounts to 9,000 USD.
Relief Costs (Hygiene and Dignity Kits)	\$ 17,500,00	The total procurement cost for hygiene and dignity kits planned for distribution within the Community Shelter to support the health, dignity, and well-being of 500 vulnerable individuals.
TOTAL	\$ 124.910,00	This total budget covers all operational and activity-related expenses for the six-month duration of the project. It includes: <ul style="list-style-type: none">• Provision of protection and psychosocial support (PSS) services within the IBC Mykolaiv Community Shelter.• Procurement and distribution of hygiene and dignity kits for women, adolescent girls, and children—particularly for those who have been forcibly displaced and arrived in Mykolaiv with no



		<p>personal belongings or support.</p> <ul style="list-style-type: none">• Sustained daily production of 4,000 loaves of bread through the mobile bakery, ensuring continued delivery to both shelter residents and displaced individuals in the surrounding community.
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