



European Food Banks Federation **Annual Report 2021**



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” Message from the President

Jacques Vandenschrik

Dear friends, dear European Food Bankers,

2021 has come and gone. It has been a year of challenge as the COVID-19 pandemic claimed more victims, more job damages, more insecurity. FEBA continued to face the challenge and to assist its members by developing a strong fundraising campaign which gave encouraging results and allowed us to support better than ever before the work of our members whilst keeping up the high standards of food banking quality and efficiency.

At the time of writing these few words, the urge to speak about the impact of the war in Ukraine is unstoppable even if it only started in 2022. Europe has never experienced such a disaster since World War II. Food Banks never experienced such immediate and important increase in food assistance in their existences.

The generosity of most FEBA Members in their

response to our call for solidarity towards Ukraine and the neighbouring countries is remarkable. The generosity of private and corporate donors from every corner of the world is heartening. The support from our partner The Global FoodBanking Network also means a lot in an intensely stressed international security situation.

FEBA's campaign #AllTogether4Ukraine is a real success that will allow us to improve dramatically the food banking hardware in Ukraine, Moldova, Poland, Romania, and Slovakia. Food Bankers will need a lot of creativity to face the challenges ahead as the world is likely to experience a food shortage due to conflicts, the pandemic, climate change, and extreme climatic events.

Our sincere appreciation must go to the work performed by FEBA's staff under the expert leadership of the Secretary General, Angela Frigo. Thank you for the extra-work performed in 2021. You have

been answering the call even when it was beyond your normal duties. The Board of Directors and I appreciate your work and value your contribution to the development of FEBA. Thank you, Angela, Anna F., Anna O., Charlotte, Filippo, Jules, and Valentina for your dedication. You have been precious to us.

In 2021, some members of the Board of Directors have left. Thank you, Karen-Inger, and Malgorzata for your contribution and welcome to Emma, Katarzyna, Lindsay, Simonas, and Veronika!

In a world that is warming up -if not heating up-, where narcissism, populism, and self-centrism are threatening the values of solidarity and universality that characterize our movement, it is essential that food banking remains the beacon of concerned humanity that it has been since the inception of our beautiful concept in 1967.

Our mission

To contribute to the reduction of food insecurity in Europe through the prevention of food waste and the call for solidarity, by supporting and developing Food Banks in countries where they are most needed.



Our activities

- **Support our members:** FEBA aims at strengthening the network, sharing knowledge and best practice, contributing to build expertise, and ensuring efficiency for its membership.
- **Enlarge the network:** FEBA is engaged in the development of Food Banks in new countries in line with the FEBA values.
- **Policy & Advocacy:** FEBA represents its membership at European and international level on cross-cutting issues.

Our values

GIVING

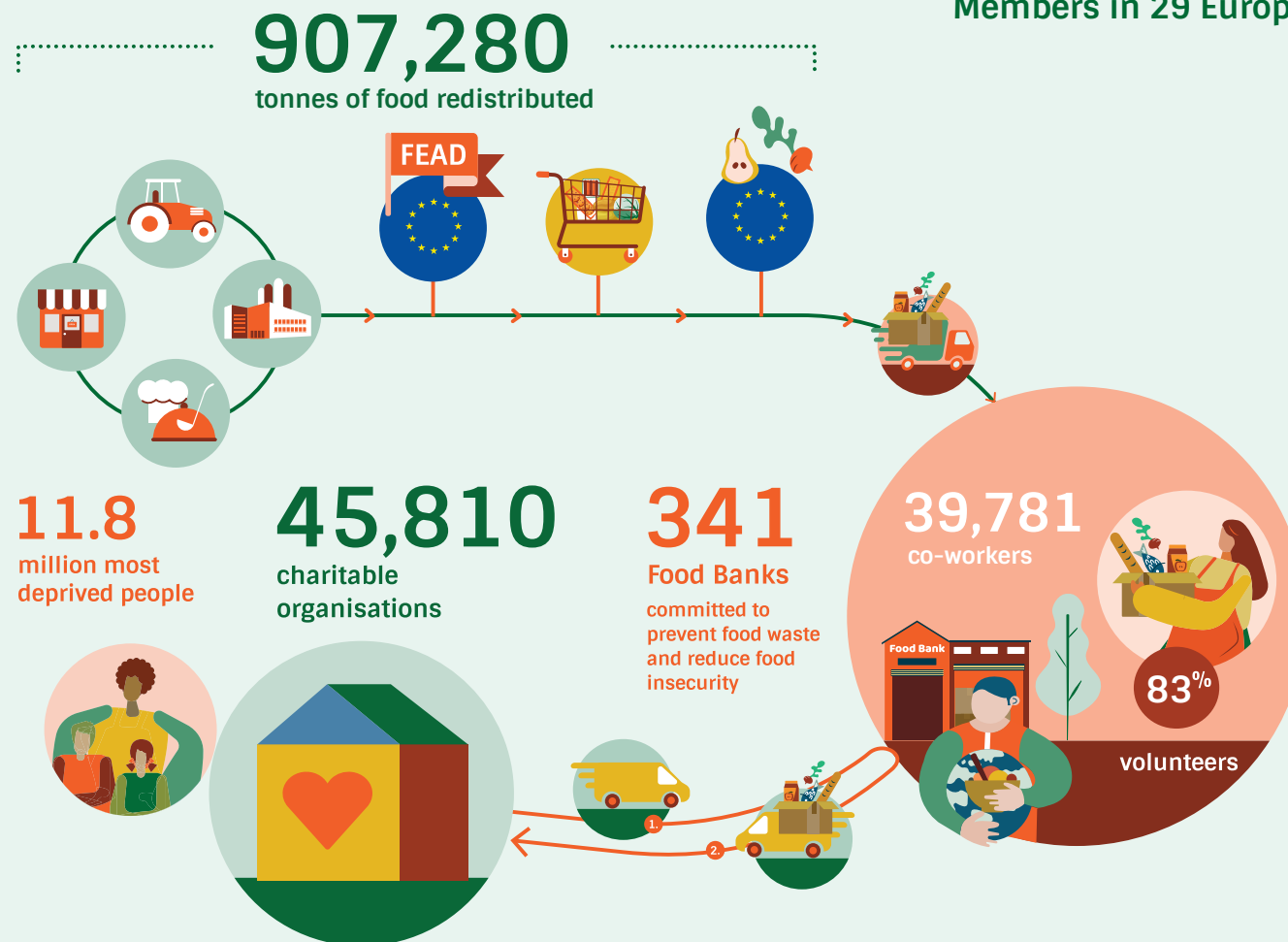
SHARING

EUROPEAN
SOLIDARITY

FIGHTING
FOOD WASTE

Impact of the FEBA network

In 2021, the European Food Banks Federation (FEBA) worked in collaboration with 24 Full Members and 5 Associate Members in 29 European countries*.



* In some countries such as Estonia, Germany and the Netherlands, FEBA Members redistribute food not only to other charitable organisations but also provide food directly to end beneficiaries. This is the aggregation of data provided by FEBA Full Members and Associate Members at European level. In the case of Tafel Deutschland e.V., the data for food quantities is based on an estimation.

Milestones and achievements

1 / Uniting the network

FEBA is the only European organisation which coordinates and supports the work of Food Banks in Europe and is therefore the body best positioned to represent its members, leverage the exchange of information, and strengthen the capacity of its members. FEBA, as the guardian of the Charter of European Food Banks, has the task of ensuring its application throughout the membership and passing on founding values.

2021 was a milestone marking **the 35th Anniversary of FEBA**. Since 1986, the organisation has contributed to reducing food insecurity in Europe, through food waste prevention and the call for solidarity. FEBA has fostered the **development and creation of a network of Food Banks** throughout Europe to save good and nutritious food from becoming waste and assist charitable organisations in providing food to more and more people in need. The 35th Anniversary was a special occasion to **unite the network** and also the first opportunity for FEBA Members to meet again physically after the outbreak of the COVID-19 pandemic.



When we created the European Food Banks Federation, we had the benchmark, the mode of operation, the ethos, the Charter, the donating and sharing. The mode of operation could of course then be adapted in each country.

Bernard Dandrel



35 YEARS TOGETHER

BRUSSELS / 24 SEPTEMBER 2021

#WeAreFEBA



On 24 September 2021, FEBA invited its members to Brussels to celebrate together, share experiences, and discuss about future developments. On this occasion FEBA organised a **Presidents' Conference** aimed to promote a reflection about the achievements of FEBA during the last 35 years, including the recent COVID-19 challenges, as well as the contribution of the organisation to the future of Europe. The Board of Directors and the Presidents discussed and contributed to the definition of FEBA's **Strategic Plan 2022-2026**.



In a nutshell, the Strategic Plan 2022-2026 aims at increasing the amount of food redistributed by 10%, heightening the ratio of persons helped/persons at risk of poverty, to raise sufficient funding to support FEBA's development and assist members in need, encourage the use of REACT-EU, ESF+, and other EU funding, federate all existing Food Banks in Europe, and promote integrative national representation as well as adherence to the data collection system.

2 / Advocating for a common cause

FEBA actively promotes the activity of its members and advocates for fostering food redistribution with policies and legislation that may contribute to EU objectives as well as the SDGs.

FEBA contributes to the development, implementation, and monitoring of EU policies with the aim of preventing food waste, reducing food poverty, and promoting social inclusion, in particular ensuring that all people have physical and economic access to sufficient, safe, affordable, and nutritious food that meets their dietary needs and food preferences for an active and healthy life.

FEBA gives its members a role to play in the decision-making process in Brussels and contributes by participating in EU expert and advisory groups as well as stakeholder platforms and improving the cooperation with European institutions, the private sectors, and other EU-level NGOs related to social issues.



FEAD Community

In 2021, FEBA advocated for a stronger social Europe focusing on the Fund for European Aid for the Most Deprived (FEAD), as well as its amendments to support vulnerable groups particularly hit by the COVID-19 crisis (CRII and CRII+). The meetings organised by the **FEAD Community** offered a platform for FEBA to **share knowledge and insights** gained from its members with a wide range of participants as EU institutions, Managing Authorities, and other NGOs. By the same token, take-aways from the **three thematic seminars and the annual conference** that FEBA attended were reported back to the membership.

EU Platform on Food Losses and Food Waste

Since its establishment in 2016, FEBA has actively contributed to the **EU Platform on Food Losses and Food Waste** that brings together key players of the EU food system, both from the public and the private sector.

During the first mandate (2016-2021), FEBA was a member of the sub-groups on Food Donation and Actions & Implementation and intervened during plenary sessions and **sub-group meetings in order to advocate for the interests of its members, among other to foster the implementation** of the EU guidelines on food donation and the Platform's Recommendations for Action in Food Waste Prevention by means of scaled of food redistribution. Continuing on that path, FEBA has also been selected for the **new mandate** (2022-2026).

Expert Group on the EU Contingency Plan for ensuring food supply and food security

In 2021, the European Commission granted FEBA the status of **observer in the sub-group on a Contingency Plan for ensuring food supply and food security**, which was set up to coordinate the response to crises. This sub-group strived to guarantee a varied and sufficient supply of sustainable, affordable, safe, and nutritious, food to citizens in the EU and around the world at all times. FEBA participated in five sub-group meetings and intervened pointing out the impacts of the COVID-19 outbreak on the operations of Food Banks.

By the same token, FEBA drafted and submitted a **feedback paper** on the roadmap towards the establishment of the Contingency Plan, highlighting the importance of food security in Europe considering the COVID-19 pandemic and the relevant contribution of Food Banks.



3 / Raising awareness and amplifying the voice

FEBA aims to raise awareness on food banking, food waste prevention, and food insecurity in Europe. FEBA also convenes in one single voice and disseminates to a broad audience the daily activities of its members.

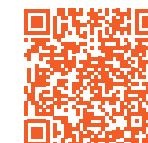


 In collaboration with  POTRAVINOVÉ BANKY
FOR A SUSTAINABLE FUTURE FOOD SYSTEM

06>07 / MAY 2021 **ONLINE**



Check the event webpage



300
participants



39
different
countries



24
speakers,
moderators &
facilitators

Annual Convention

The FEBA Annual Convention 2021 “**For a sustainable future food system**”, was organised by the European Food Banks Federation in collaboration with Česká Federace Potravinových Bank and took place online on 6-7 May 2021.

The event was recognised as a UN Food Systems Independent Dialogue and wanted to offer opportunities for all participants to engage directly in **proposing pathways towards sustainable food systems, exploring new ways of working together, and encouraging collaborative actions**. The outcomes of the FEBA Annual Convention 2021 were written down in a report and submitted to the United Nations as a contribution to the UN Food Systems Summit.

More than 300 people from over 39 different countries participated in the Annual Convention, which featured 24 speakers, as well as moderators, and facilitators. If **adaptation to change** is the nature of Food Banks, **creativity and systemic thinking** emerged during the two days of the Annual Convention and stressed the pivotal and fundamental role played by Food Banks in the food system.

The event was divided into panel discussions, workshops, and presentations on data collection and transformation, corporate partnerships, rethinking the food banking narrative, young generations for a sustainable future food system, volunteering, and new boundaries for food redistribution.

International Year of Fruits and Vegetables

The **UN General Assembly** designated 2021 to be the International Year of Fruits and Vegetables (IYFV). The **IYFV** aimed to raise awareness on the nutritional and health benefits of fruit and vegetables and their contribution to a balanced diet and lifestyle. It also drew attention to the need to reduce losses and waste in the fruit and vegetable sector while delivering better on environmental outcomes (UN, 2020).

On the occasion of the **IYFV**, FEBA participated in three significant events aiming to raise awareness on this important topic and to share the experience of its national members. Moreover, FEBA decided to dedicate its **Annual Forum on Food Aid and Social Inclusion** to further address this meaningful topic.



INTERNATIONAL YEAR OF
FRUITS AND VEGETABLES
2021



7 September 2021



Rimini / Italy

On 7 September 2021, FEBA together with Italmercati organised the conference **“Fruit and vegetables for human development: do not waste!”** during Macfrut 2021 fair in Rimini (Italy).



From awareness to action

On the last day of the fair, surplus fruits and vegetables were recovered by the Italian Banco Alimentare. The produce was saved from becoming waste and was immediately redistributed to 18 charitable organisations in Rimini and Pesaro, helping around 2,253 people in need.



Watch the
video



21 September 2021



Bucharest / Romania

On 21 September 2021, FEBA participated in the conference “International Year of Fruits and Vegetables” organised by the **Department for Sustainable Development of the Government of Romania**.



The objective to be proposed for the period of 2021-27 is to increase the recovery of fruit and vegetables in order to increase the nutritional value of food products redistributed by Food Banks and, at the same time, to promote innovation projects to facilitate the handling and extend the shelf-life of these products.



Jacques Vandenschrik, President, FEBA



5 October 2021



Madrid / Spain

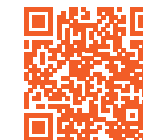
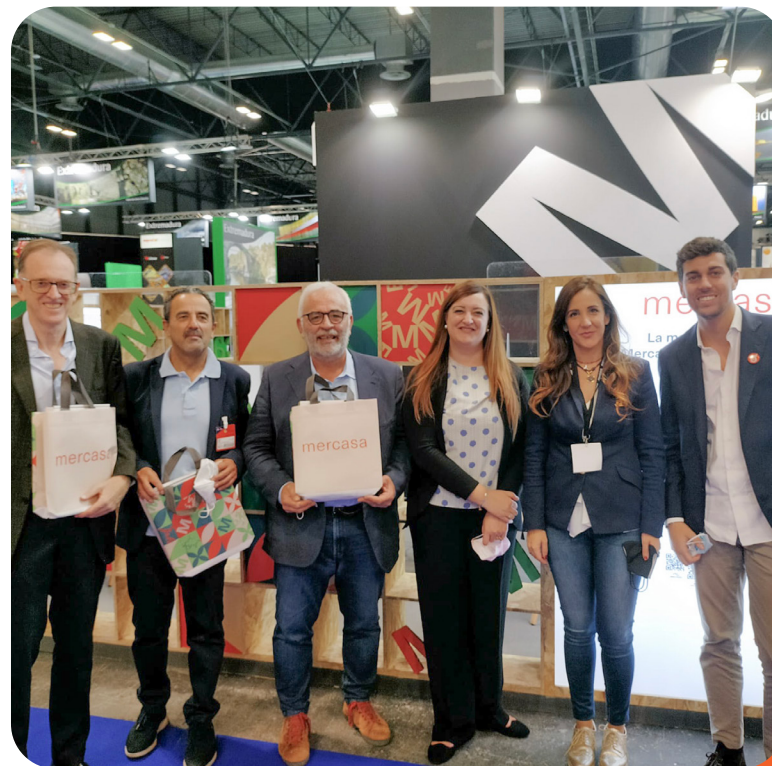
Finally, on 5 October 2021 FEBA organised the skill-sharing session “Food Recovery from Fairs” in Madrid (Spain) to give the floor to two FEBA Members, Fondazione Banco Alimentare ONLUS (Italy) and Federación Española de Bancos de Alimentos (Spain) to share their experience and expertise. Moreover, with the claim “Fruits and vegetables for human

development: let’s recover and transform!” FEBA, together with Italmercati, was present at the international fruit and vegetable fair Fruit Attraction 2021 in Madrid.



From awareness to action

On the last day, around 20 volunteers from Banco de Alimentos de Madrid and 82 volunteers from 8 charitable organisations came together to rescue an estimated 28,950 kg of produce, which the latter transported to their respective redistribution centres. Thereby, flawless, nutritious food could be saved from going to waste and instead supported 4,853 people in need.



Watch the video



14 December 2021



Online

The **FEBA Annual Forum on Food Aid and Social Inclusion** is the annual opportunity to **promote the dialogue** on important topics related to food aid and social inclusion. Over the years, FEBA has addressed a variety of subjects from different perspectives and angles.

To contribute to the objectives of the International Year of Fruits and Vegetables (IYFV) proclaimed by the UN General Assembly, FEBA organised the webinar **“Fruits and vegetables for human development: let’s take action!”** in collaboration with Italmercati.

This event was the natural successor of two important meetings, Macfrut 2021 in Rimini (Italy) in September and Fruit Attraction 2021 in Madrid (Spain) in October, in which FEBA and Italmercati raised awareness and shared examples of good practices aiming to enhance the discussion on the importance of fruits and vegetables. Moreover, the webinar strived to **scale-up the recovery and redistribution of fresh produce** to foster the ability of the most vulnerable groups to follow a nutritious and balanced diet and cease the related health benefits. The Annual Forum had the objective of reuniting distinguished stakeholders, highlighting the key vision behind the IYFV, and launching a concrete call to action for the next years.



The topic of food security is interrelated with the sustainability of the food system, and it plays a key role on the international and European agenda. The momentum has been substantially fostered by the ongoing COVID-19 pandemic, which has put the food supply chain under enormous pressure and severe disruptions. While the European food system did not succumb to the crisis-related pressure, it has become more and more evident the importance of an easily accessible, affordable, healthy, and balance diet for all.

Angela Frigo, Secretary General, FEBA



International Day of Awareness of Food Loss and Waste: FEBA's #FoodNoWaste challenge

On 29 September 2021, the **International Day of Awareness of Food Loss and Waste** took place for a second time, making a clear call to **prioritise actions and promote innovation to reduce food loss and waste**. The objective was to prevent edible, nutritious food from going to landfill and thereby increase the sustainability and resilience of global food systems.

In order to reinforce this notion and foster the achievement of the goal, FEBA organised the communication challenge #FoodNoWaste addressed to its members with the aim to show their daily contribution to food waste prevention and to raise awareness of the importance of the problem and its possible solutions.

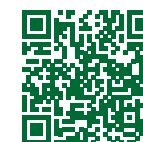


**FOOD
NO WASTE**

29
September
2021



Check the event
webpage



10 FEBA Members participated in the challenge by organising creative communication campaigns covering publications on social media, events, videos, and mobile applications.

Three winners were selected by a jury composed of seven experienced professionals from different sectors: FødevareBanken from Denmark, Partage from Switzerland, and Food Bank Albania from Albania.

4 / Knowledge transfer

FEBA promotes the exchange of information within its membership, disseminating innovation whilst leveraging learning and best practice through training and capacity building.

In order to advocate for common goals, raise awareness, and ensure that Food Banks continue to build their skills and capacity to recover and redistribute food in a safe and efficient manner, sharing and transferring knowledge is essential. This approach is put into action through regularly held interactive or onsite meetings, like the EU Working Group or skill-sharing and training sessions, webinars, peer-to-peer exchanges, where participants present best practices and exchange views on relevant developments.



COVID-19 support

In 2021, FEBA continued to focus its attention on the **repercussions of the COVID-19 pandemic** and related challenges since, although the situation was coming back to a 'new normal' and many restrictions had been lifted, the **social and economic consequences** were still being felt, especially by the most deprived.

To foster the dialogue and assess the evolution of the situation, FEBA organised several meetings with its members, conducted a survey completed by 27 members, and published its results in the report **"COVID-19: a unique opportunity for a real change"** on the occasion of the UN Food Systems Summit on 23 September 2021.



The report aimed to shed a light on the daily contribution that Food Banks across Europe transforming food systems and making them more sustainable, resilient, and accessible to all.



Read the
Report



FEBA also concentrated on **transferring knowledge and best practices** among its members in order to reinforce their **COVID-19 response management** and support them in playing their role as reliable partners to foster the resilience of the food system and to help charities feeding those in need.

Furthermore, the response to the COVID-19 pandemic has proven that FEBA and its members provide valuable input for the following strategic activities:

- **Policy level:** monitoring the development and implementation of EU policies and funding, especially in the transition from the Fund for European Aid to the Most Deprived (FEAD) to the REACT-EU initiative and the European Social Fund Plus (ESF+).
- **Communication level:** changing and refreshing the narrative of Food Banks at national level and improving their visibility to build a broad-based support and leverage digital opportunities.
- **Corporate, partnerships, and fundraising level:** understanding that an impactful food recovery requires collaboration and commitment from partners and supporters- whether they are companies or individuals.

EU Working Group

Through the **EU Working Group**, FEBA reinforced the knowledge and understanding of initiatives and developments at EU level to position FEBA and its members at the core of the European policy-making process.

In 2021, the 9 online meetings conveyed offered the opportunity to unite **27 Food Bank representatives** from **19 FEBA Members**, striving for the goal of conveying a common position in one single voice. A broad range of topics related to EU policy developments and initiatives were addressed: on the one hand, around the prevention of food waste fostered through the definition of legally binding food waste reduction targets, the facilitation of food redistribution, and the revision of EU rules on date marking; on the other hand, the EU Working Group sessions opened up the opportunity to inform about and discuss subjects in the field of social policy, among others the role of FEBA in the FEAD Community as well as the REACT-EU instrument, the new ESF+, and the European Child Guarantee.

Since its establishment in 2018, the FEBA EU Working Group offers its members a platform for constructive discussion and the transfer of knowledge, with FEBA facilitating a fruitful and agile exchange leading to the promotion of key interests.



In order to inform a wider audience about developments concerning key EU topics, FEBA drafted 7 EU Monitoring Reports and, additionally, released contributions to 2 open consultations and 5 surveys to advocate for the interests of Food Banks.

Skill-sharing sessions & peer-to-peer activities

The continuation of the COVID-19 pandemic imposed an adaptation of FEBA's activities and limited the possibility of events in presence. Despite that, several opportunities to meet with Food Banks of the FEBA network have been ceased to debate on specific topics.

These sessions, which focused each time on different areas chosen on the basis of an internal evaluation of the needs, represented moments of reflection and exchange of best practices. Indeed, the chance of gathering with fellow Food Bankers constituted the additional value of these meetings in which the transfer of knowledge was enriched by the expertise of each member.



12 April 2021



Online

The functioning of the donation cycle: 38 Food Bank representatives from 17 countries had the opportunity to attend the **skill-sharing session "Donation cycle: from planning to reporting"** organised by FEBA virtually on 12 April 2021 with the ultimate goal of strengthening the process and improving the results for the whole network.



Read the Report

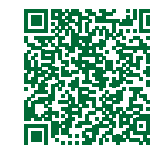


22 April 2021

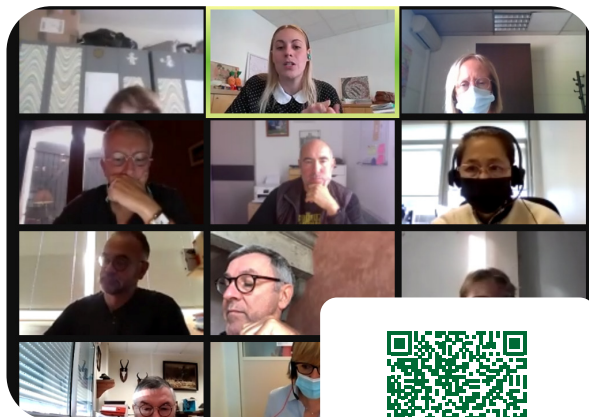


Online

[Read the Report](#)



The donation and redistribution of food: On 22 April 2021, 35 Food Bank representatives from 18 countries participated in the **skill-sharing session "Hurdles and drivers for food redistribution in European countries"** organised by FEBA as an online event to better understand the progress concerning food donation at EU level.



 **21 September 2021**  **Online**

EU funding as a potential opportunity to sustain, strengthen, and reinforce the activity of Food Banks on the ground: The learning session, attended by 65 Food Bank representatives, aimed to concretely reply to a request expressed by the French network of Food Banks and took place virtually on 21 September 2021. The **skill-sharing session “EU funding opportunities for Food Banks”** tackled questions regarding the eligibility and application for EU financial support schemes.

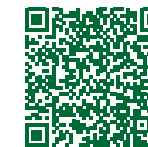
Finally, between 29 and 31 March 2021, FEBA involved its members in Italy, Hungary, and Slovenia in peer-to-peer activities with the final objective of sharing best practices, working together on a feasibility study, and collaborating to expand the range and increase the quantity and quality of fresh and cooked food recovered and redistributed.



 **5 October 2021**  **Madrid / Spain**

The best practices to recover food from fairs: In Madrid on 5 October 2021, FEBA organised the **skill-sharing session “Food recovery from fairs”** between Federación Española de Bancos de Alimentos (FESBAL, Spain) and Fondazione Banco Alimentare Onlus (FBAO, Italy).

In addition to this fruitful session, all participants had the chance to visit the warehouse of Banco de Alimentos de Madrid and, an estimated 28,950 kg of produce was recovered at the end of the Fruit Attraction.



 **27-29 October 2021**  **Milan / Italy**

The recovery and redistribution of food from the distribution and catering sectors: From 27 to 29 October 2021, FEBA organised together with Fondazione Banco Alimentare Onlus (FBAO) the **skill-sharing session “City food recovery vs food poverty”** which provided Food Bankers from Česká Federace Potravinových Bank (Czech Republic), Magyar Élelmiszerbank Egyesület (Hungary), Banca de Alimente (Moldova), Federația Băncilor pentru Alimente din România (Romania), and SIBAHE – Slovenian Food Bank (Slovenia) with ideas and concrete inputs on what is possible when dealing with the recovery and redistribution of fresh and prepared food and the necessary requirements.

5 / Empowering members

Conducting a regular assessment of the needs of members is essential to ensure continuity and faithfulness to the vision, mission, and values of the organisation and to monitor the progress of operations.

FEBA aims to empower its members by teaming up with corporations, foundations, and other organisations to raise funds, facilitate in-kind donations, such as food and equipment, and encourage joint actions and volunteering activities.



Assessment of needs

FEBA reinforced the dialogues with its members to **be well-informed, exchange information, share challenges, and build on learnings** thanks to digital tools. This valuable process to assess the needs allowed to support the knowledge, infrastructure, and innovation required on the ground to assist a diverse group of vulnerable people.

FEBA prioritised the heterogeneous demands of its members in order to **empower and unite the network**

through technical assistance, capacity building, and investments by building sustainable and cohesive communities.

FEBA visited its Associate Members in Romania and Slovenia. Regarding the first, FEBA attended the 5th anniversary of Banca pentru Alimente București and then participated in the conference “The role of the companies in the support of the Food Banks from Romania network’s activity”. This visit was also the

opportunity to strengthen the ties with the recently established Banca de Alimente Moldova in Chișinău. Concerning Slovenia, FEBA carried out two monitoring visits in July and September 2021.

Moreover, **FEBA met its Full Member in Poland** and participated in the 30th Economic Forum that took place on 7-9 September in the Polish city of Karpacz.

Donations and Fundraising



The challenges resulting from socio-economic instabilities caused by the COVID-19 pandemic **increased the demand for financial support** to Food Banks in Europe. FEBA decided to provide a tangible and concrete support to its members. The funds were used to **respond to concrete needs**: higher costs of the daily activity (warehouse rental, utilities,

fuel, etc.), additional staff for handling the raised volumes of food, new vehicles to ensure food redistribution, digital tools to facilitate communication, new equipment for the warehouses, protective equipment to protect volunteers and employees, and new warehouse IT systems, among others.

This was made possible thanks to

+60 corporations, foundations and other organisations

which committed to donate

+€2.6m



Thanks to this concrete engagement, the European Food Banks Federation supported 25 members with over € 2.0 million for COVID-19 related actions.



In addition, **FEBA reinforced and renewed collaborations** with long-lasting partners, signed **8 new Donation Agreements** with corporations, foundations, and other organisations, and submitted **7 applications** to confirm or renew FEBA's eligibility for global grant-making organisations.



Finally, 6 companies (AMS, Appnovation, Arania Group, Nestlé, Proofpoint, and TIP) decided to extend their pledge to their employees by involving them in **online fundraising campaigns** to support FEBA and its members. FEBA tailored landing pages on the website where employees could make an online donation or contribute to virtual activities to support FEBA and its members.



Moreover, FEBA encouraged and facilitated **in-kind donations** providing tangible support to the members. Several companies, according to their core business, donated food, or equipment such as personal protective equipment (PPE), transport, and carton boxes for the benefit of FEBA Members.



FEBA also worked on engaging **corporate volunteers**, by promoting solidarity opportunities such as national food collections and warehouse activities, and by facilitating connections between employees and Food Banks.

6 / Assessing the impact

FEBA gathers data and information to assess the progress of its members and disseminate the impact at European aggregated level. In order to evaluate and understand the impact the crisis had on FEBA Members, different surveys and data collection processes were conducted. In addition to that, assessing the needs of the Food Banks was important to tailor FEBA's support to each member individually.



Read the
Report



COVID-19 Support

Especially at the time of the **COVID-19 pandemic**, FEBA intended to maintain high standards regarding the assessment of needs in order to help its members determining their areas of improvement. This analysis was extremely important for the **planification and implementation of next activities** and investments which aimed to increase FEBA Members' daily activities.

In the **survey conducted in July 2021** to monitor and assess the impact of COVID-19, FEBA Members were asked to identify

the priority demands of their organisations. As a weighted average, the **main needs** of FEBA Members during this period are presented in the figure below.



After more than a year of being in emergency and crisis mode, FEBA Members are now settled into a 'new normal' and are operating at much **higher levels of performance**. They are handling **increased quantities of food** and responding to still-elevated ongoing food demand but doing it more effectively than ever before thanks to **intense, shared, pandemic-pressurised learning**.

This is a unique opportunity for real change. Because of the urgency of the moment, COVID-19 as well as climate change and conflicts, are pushing change at an accelerated pace, amplifying the urgency, and developing synergic solutions leading towards a safe, affordable, sustainable food system for all.

Key findings

1. **Almost 40%** of the respondents to the survey declared that the trend regarding food donation increased in the **period from January to July 2021** indicating higher quantities of food received through surplus food recovery, the FEAD and national programmes, food collections, and purchases.
2. Main objectives at national and local level for the period July – December 2021:
 - to redistribute more food, both in quantity and quality;
 - to increase the number of assisted charities to help more people in need;
 - to improve the activity through the recruitment of more volunteers and/or additional staff;
 - to reinforce corporate partnerships to raise food and funds; and
 - to promote the collaboration with public authorities and other non-profit organisations.



Assessment of implementation of the FEAD

In order to facilitate the gaining of insights into the use, strength, and weaknesses of EU programmes, FEBA provided information and data to its members, partners, and European institutions as regards the **implementation of the Fund for European Aid to the Most Deprived (FEAD)**, especially during the COVID-19 pandemic.

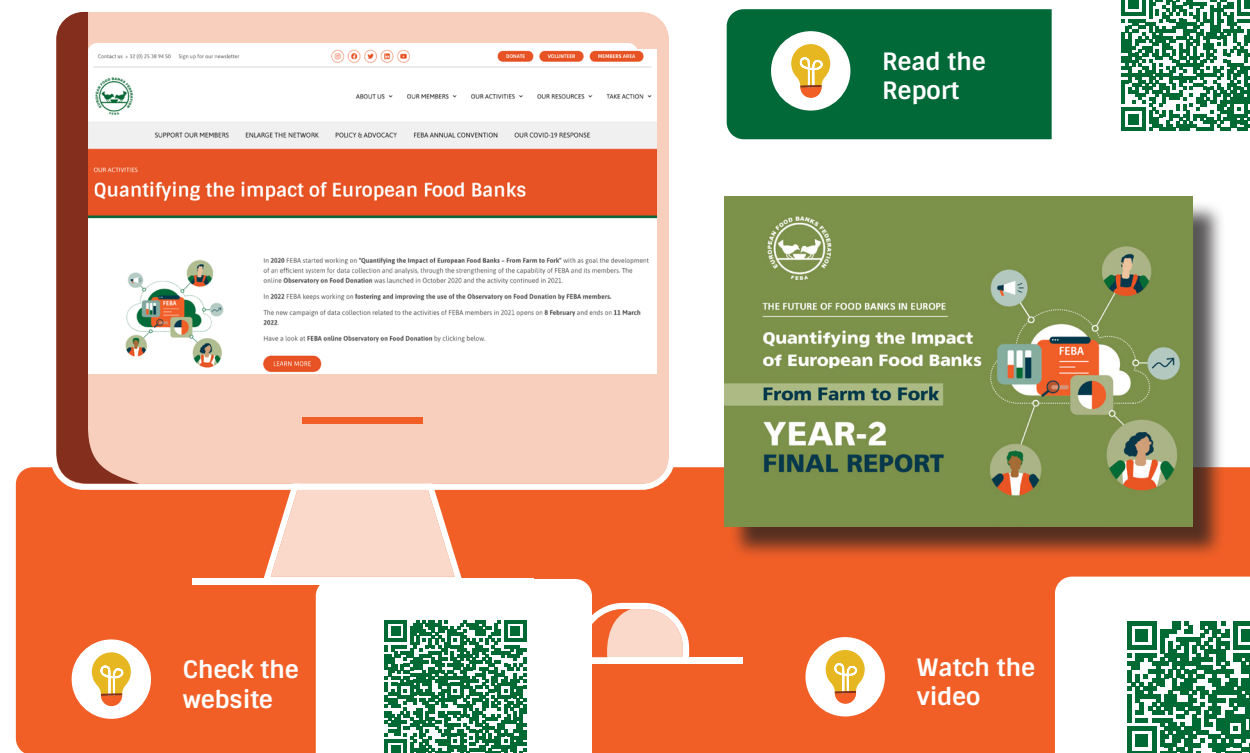
Involving 11 FEBA Members benefitting from the fund (Belgium, Czech Republic, Estonia, France, Ireland, Italy, Lithuania, Poland, Portugal, Slovakia, and Spain), FEBA carried out a survey tailored to disclose details on the **quantitative and qualitative impact** of the FEAD, **challenges and opportunities** related to it, and the **consequences provoked by the coronavirus outbreak** on FEAD activities. After analysing the results, the findings were presented in the publication **"FEAD and the European Food Banks Federation – 2020 Implementation Report"** that FEBA published in October 2021 and presented at the second Annual Conference of the FEAD Community on 19 October 2021 in Brussels. The report featured an overview on the FEAD and FEBA Members, 2020 FEAD highlights, and a last section dedicated to the role of the FEAD at the time of COVID-19.

Data collection & digital transformation

In 2021, FEBA continued to advance on its project **“Quantifying the Impact of European Food Banks – From Farm to Fork”**. Aiming at collecting reliable, consistent, and comparable data to assess the impact of its members taking into account economic, environmental, and social aspects, a key milestone has been the elaboration of a standardised and consistent methodology and a common terminology implemented into an online platform that aims to achieve unity while valorising diversity.

FEBA’s unique **Observatory on Food Donation** has been developed in collaboration with a pilot group of 8 FEBA Members – Belgium, Greece, Hungary, Ireland, Italy, Norway, Spain, and UK – and external experts. The gathering and analysis of a rich set of data has been a springboard for leveraging the potential to drive future-oriented strategies, take informed decisions, feed policies, identify problems, and find possible solutions.

Moreover, in combination with progressing digital transformation, it allowed FEBA and its members to gain value-creating insights and learn from each other in order to surmount hurdles and thrive as organisations. Especially in times of crises, such as provoked through the COVID-19 pandemic, digital tools and skills proved to be essential to ensure the continuation, even scale-up, of activities.



Project results

89 reviewed indicators

Definition of 89 reviewed indicators divided in 11 categories and a corresponding taxonomy.

10 KPIs

10 KPIs sorted into 4 main areas of impact (economic, social, nutritional, and environmental).



Development of a **new version of the online platform** to facilitate the data collection process for both FEBA and its members.

Collaboration with our partners

With their empathy and commitment, partners and supporters shared the vision of FEBA, enabling to stand beside FEBA and its members and make progress in food waste prevention and food insecurity reduction.

1 / Partners

Ansell

Billa-IKA

Bloomberg

Brambles

Campofrío Food Group

Carrier Transicold Europe

Charles River Laboratories

Costa Crociere S.p.A.

DPDgroup

Dr. Schär AG/SPA

Eurostep

General Mills Foundation

Jones Day Foundation

METRO Group

Prologis Foudation

REWE Group

Texas Instruments Inc.

The Vegetarian Butcher





2 / Supporters

Accor



Airbnb

A|M|S

Ansys Inc.



BlackRock

Calastone



Digital Reality

DISCOVER



FairCom Europe S.r.l

Fidelity International Ltd.



FiscalNote

INTERNATIONAL  PAPER

Informatica Ireland
EMEA



Jeunesse

 **JUST EAT Takeaway.com**



Profacts

proofpoint.

Rexnord Corporation



 **Russell Investments**

Stantec Inc.

 **Stephenson**

suyana 



 **Fundación Telefónica**

 **The Community Foundation for Ireland**



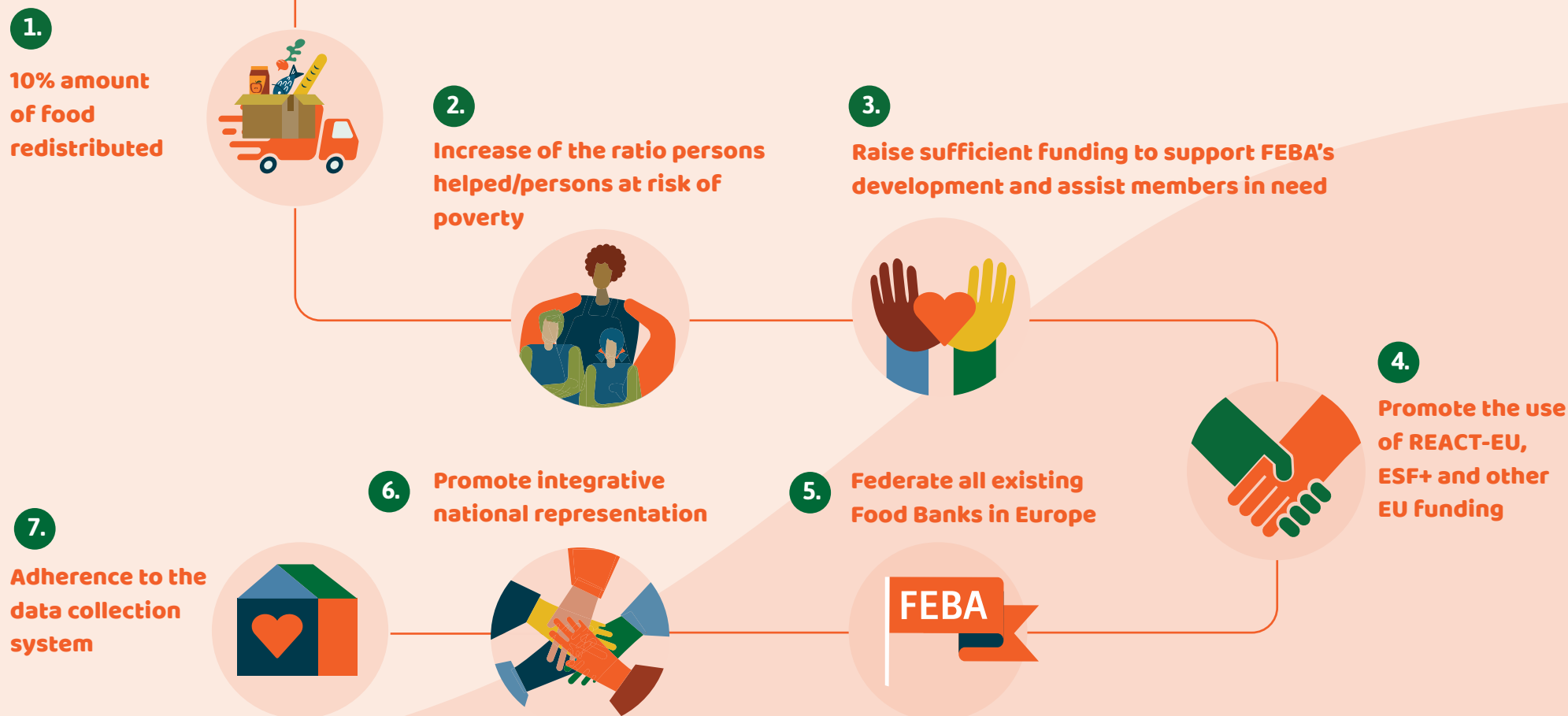

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TO WALK**

What's next?

On the occasion of FEBA 35th Anniversary, the FEBA's Board of Directors and the Presidents of the membership discussed and contributed to the definition of the Strategic Plan 2022-2026. In order to fulfil all these aspirations and to ensure the best possible support to its members, FEBA strives to continuously improve the effectiveness, efficiency, and productivity of the organisation itself and all Food Banks belonging to the network.



Governance and structure

General Assembly

The General Assembly is composed of delegates from FEBA Full Members. It approves the activity report, the financial accounts, and the budget, decides the annual membership fees, and establishes internal rules and regulations. The General Assembly elects the Board of Directors.



Board of Directors

The Board of Directors elects the President, the Vice-President, Treasurer, and Secretary of the Board. It also nominates the Secretary General who leads the organisation and manages the team.



Jacques Vandenschrik
President / Belgium



Jacques Bailet
Vice-President / France



Tom Hillemans
Treasurer / Netherlands



Pedro Castaños
Secretary / Spain



Katarzyna Bielawska
Board member / Poland



Lindsay Boswell
Board member / UK



Jochen Brühl
Board member / Germany



Balázs Cseh
Board member / Hungary



Simonas Gurevičius
Board member / Lithuania



Veronika Láčová
Board member / Czech Republic



Marco Lucchini
Board member / Italy



Lisa Moon
Board member / The Global FoodBanking Network



Emma Walsh
Board member / Ireland

Secretariat

Since the creation of the organisation, the FEBA staff has mainly consisted of volunteers. In 2018, with the effort towards professionalisation, key positions in FEBA were reassigned or created and now the majority of the team is composed of full-time employees. The staff relies on the valuable contribution of regular volunteers, who held executive or managerial positions in their professional career. Moreover, the team is complemented by trainees who contribute to the daily activities of the organisation.



Angela Frigo
/ Secretary General



Filippo Cantù Rajnoldi
/ Partnerships and Capacity
Building Manager



Charlotte Daneau
/ Communication Manager



Valentina D'Arrigo
/ Partnerships and Capacity
Building Manager



Anna Friederitz
/ EU Policy Trainee



Anna Oggioni
/ Assistant to the Secretary
General



Jules Reigneaud
/ EU Policy Trainee

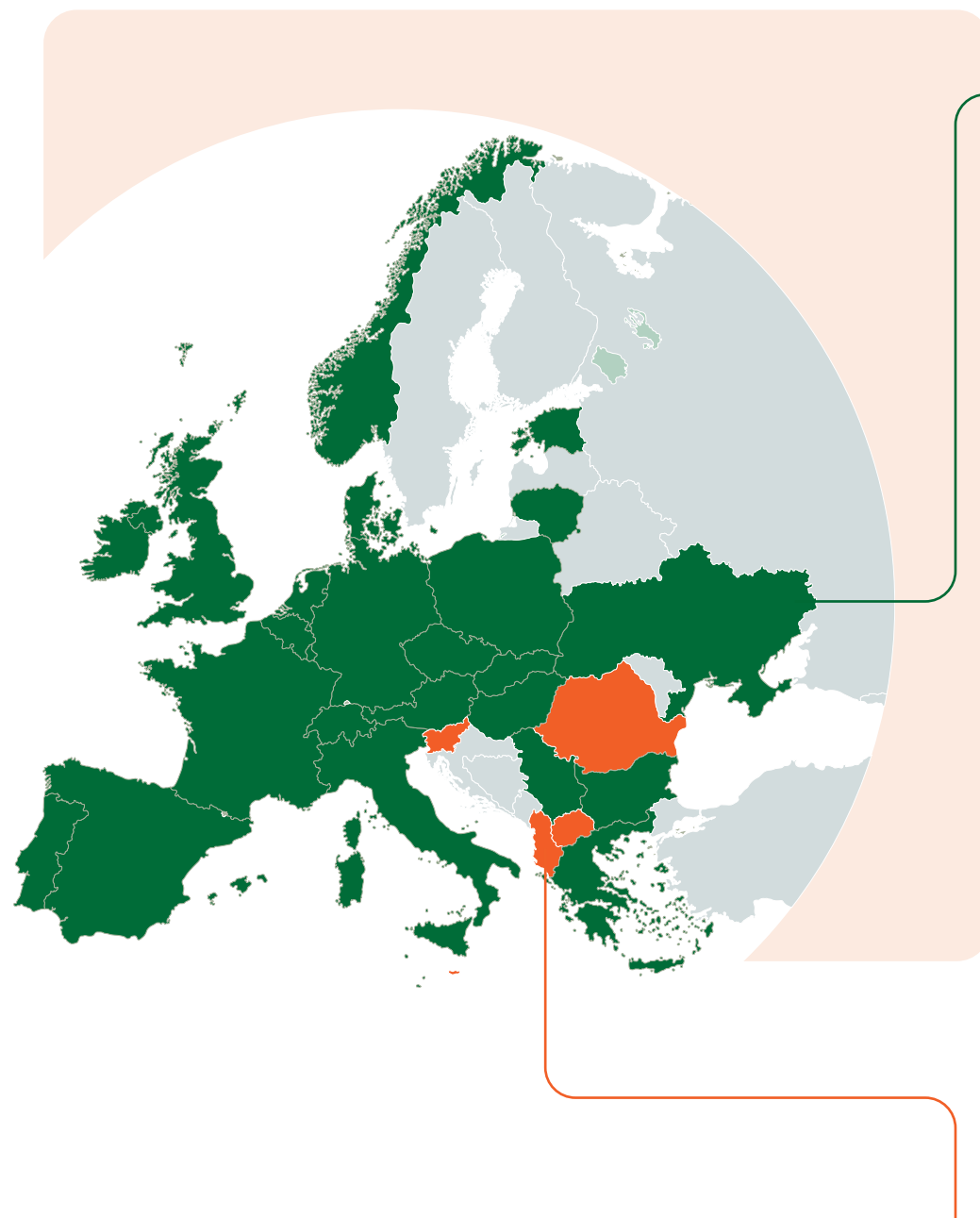


Financials

STATEMENT OF INCOME AND EXPENDITURE	2021/€	2020/€
Income		
Membership fees	86.849	85.477
Donations from Individuals	15.042	25.085
Donations from Corporations, Foundations and other Organisations	1.361.441	2.758.460
EU Subsidies	238.460	237.171
Other revenues	182	1.810
Total Income	1.701.975	3.108.003
Expenditure		
Network support activities	1.155.384	2.548.767
General & Administrative	545.437	550.293
Total expenses	1.700.821	3.099.060
Income - Expenditure	1.154	8.943

STATEMENT OF FINANCIAL POSITION	2021/€	2020/€
Assets		
Fixed assets	9.215	10.333
Accrued income	101.745	112.824
Prepaid expenses	3.939	4.135
Cash and cash equivalents	1.947.775	612.489
Total assets	2.062.675	739.781
Net assets		
Reserves	52.847	27.438
Retained Income	0	0
Continuity reserve	580.000	300.000
Disaster Fund	180.000	0
Results for the year	1.154	16.465
Total net assets	814.001	349.904
Liabilities		
Provisions	0	0
Accounts payable	78.510	123.576
Income received in advance	1.170.164	1.873.185
Total liabilities	1.248.674	1.996.761
Total net assets and liabilities	2.062.675	2.349.608

Membership



Full Members



Austria / **Wiener Tafel**



Belgium / **Fédération Belge des Banques Alimentaires / Belgische Federatie van Voedselbanken**



Bulgaria / **Bulgarian Food Bank**



Czech Republic / **Česká Federace Potravinových Bank**



Denmark / **FødevareBanken**



Estonia / **Toidupank**



France / **Fédération Française des Banques Alimentaires**



Germany / **Tafel Deutschland e.V.**



Greece / **Food Bank Greece**



Hungary / **Magyar Élelmiszerbank Egyesület**



Ireland / **FoodCloud**



Italy / **Fondazione Banco Alimentare ONLUS**



Lithuania / **Maisto Bankas**



Luxembourg / **Banque Alimentaire Luxembourg a.s.b.l**



Netherlands / **Voedselbanken Nederland**



Norway / **Matsentralen Norge**



Poland / **Federacja Polskich Banków Żywności**



Portugal / **Federação Portuguesa dos Bancos Alimentares**



Serbia / **Banka Hrane Beograd**



Slovakia / **Potravinová Banka Slovenska**



Spain / **Federación Española de Bancos de Alimentos**



Switzerland / **Partage**



Ukraine / **KCCF Food Bank**



United Kingdom / **FareShare**

Associate Members



Albania / **Food Bank Albania**



Malta / **Malta Food Bank Foundation**



North Macedonia / **Banka Za Hrana Makedonija**



Romania / **Banca pentru Alimente București**



Slovenia / **SIBAHE – Slovenian Food Bank**



European Food Banks Federation asbl - FEBA

Chaussée de Louvain 775
Brussels 1140, Belgium

+32 2 538 94 50

info@eurofoodbank.org



@EuroFoodBanks



@EuroFoodBanks



eurofoodbanks



European Food Banks Federation



eurofoodbanks



eurofoodbank.org

#WeAreFEBA