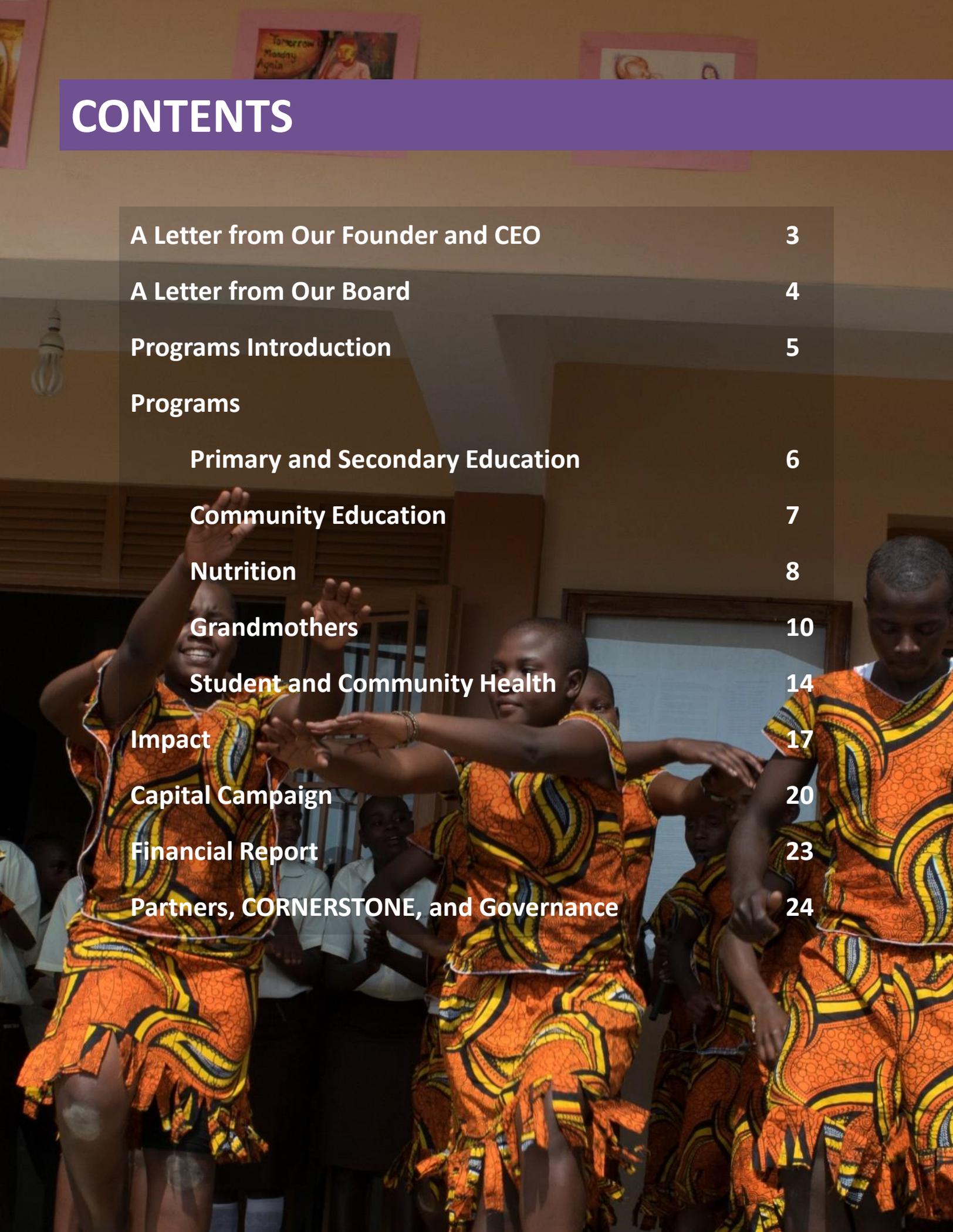


**THE NYAKA AIDS ORPHANS PROJECT**

**2016 ANNUAL REPORT**

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# A LETTER FROM OUR FOUNDER AND CEO



In 2016, your organization celebrated its 15th anniversary. 15 years spent teaching, feeding, nurturing, empowering, strengthening, and delivering. Delivering education to orphans for whom it had been inaccessible; delivering shelter, skills, and support to grandmothers for whom the lack of adequate housing, clean water and entrepreneurial opportunities meant the inability to be the community's cornerstones; delivering new hope to a community grappling with the effects of HIV/AIDS, for which all hope seemed lost.

In 2016, Nyaka's holistic model delivered more than ever before. It delivered more lesson plans and more meals to more students, provided more medicine and immunizations to more community members, and offered more empowering microfinance loans to more grandmothers than at any time in its history. It continued to provide an example to communities throughout the world that are in search of a solution to mitigate the destructive physical, mental and emotional impacts of poverty, hunger, and hopelessness.

In 2017, yet again, there are orphans to educate and feed, grandmothers to shelter and empower, a community to immunize, educate and strengthen. Nyaka's decision to embark on

a mission that by definition is never ending means, of course, that the work is never done. Educating, feeding, empowering, strengthening. These are words for which, in this context, there is no past tense and for which there will never be a reduced need. Our delivery model is complex, and this complexity is both the key driver of our success and the source of one of our great challenges; that being to convince those that have journeyed with us, and those that are considering doing so, that there is merit in supporting a voyage that appears to some to be interminable in length and small in scale. That a mission focused on delivering one lesson at a time, one meal at a time, one loan at a time, and one immunization at a time is worth funding in today's pursuit of infinitely scalable solutions.

Indeed, we believe an education-focused model such as this one is the utmost in infinitely scalable models. After all, where would today's big-bang successes be without the underpinnings of education, delivered over decades? While it will never be the case that the toolbox we use to drive away systemic deprivation, hunger and poverty will become free, how this toolbox is funded will change. With each passing year the organization gets closer and closer to becoming self-sustaining. In time, as Nyaka's alumni base grows and "gives back," Nyaka's need for external support will fall. Until this happens, we will continue to unabashedly ask for your support in pursuit of this most worthwhile of missions.

We hope you enjoy our 2016 Annual Report, and that you are as proud of what you've accomplished as we are thankful to you for your support.

With the utmost gratitude,

# A LETTER FROM OUR BOARD

To our valued partners and friends:

From humble beginnings in 2003 with a two-room school and 55 students, all of which were HIV/AIDS orphans, we celebrated our 15th anniversary in 2016 with the smiling faces of more than 750 students. Our education program has been a great success, as has the grandmothers program, which serves over 7,300 “grannies” throughout the districts of Kanungu and Rukungiri. Additionally, our healthcare and other community development projects provide the glue that drives the transformative nature of our holistic approach to community development, anchored by our education program. We could not have achieved all this, and more, without your unwavering support.

Now, as the organization begins another year, we recognize the long journey we still have ahead. Top priorities include building the final two buildings on the NVSS campus and developing a sustainability plan for the long term future of our organization.

We have been developing our capacity to meet these challenges. Our board has been strengthened in 2016 with new members possessing expertise in legal and human resource matters; in the new year, 2017, additional members with expertise in finance and treasury matters have been brought on board.



Similarly, the management team of the organization has been strengthened with the hiring of a full-time Chief Financial Officer, as well as other key staff members.

With your support, we will continue to build the capacity of the organization to provide and sustain services to HIV/AIDS orphans and their communities, to end systemic deprivation, poverty and hunger.

This is an important milestone for our organization, as we address one of the biggest challenges facing the world. Thank you for joining us in this mission, and for amplifying the courage and hope that exist at the Nyaka AIDS Orphans Project.

Sincerely,

Frank Byamugisha and  
Barbara Kroberger

Co-Chairpersons of the Board

# PROGRAMS INTRODUCTION



*Primary and Secondary Education* – Nyaka educates students in grades nursery through primary seven in its two primary schools and in grades senior one through senior three in its secondary school. Additionally, it provides funding for students in grades senior four through senior six in more than twenty schools located throughout Uganda. Happily, *many of Nyaka's earliest pupils are now students at the university level.*

Through both its own vocational school (part of Nyaka's secondary school) as well as in other Ugandan schools, Nyaka supports students who attend vocational school training in masonry and brick-making; motor vehicle mechanics, catering, salon management, shoe making, tailoring, computer training, and record keeping.

*Community Education* – Two Blue Lupin Libraries, located near and on the Nyaka Primary School and the Kutamba Primary School campuses, respectively, provide access to literature and wireless internet to students, grandmothers, and community members.

*Nutrition* – The Nutrition Program provides meals for all primary and secondary school students, offering students a compelling reason to come to and stay in school, reducing malnutrition and lowering incidences of stunted growth. Fresh milk, eggs, and crops are

available from Nyaka's Desire Farm, which in addition to contributing to the Nutrition Program offers students agricultural training.

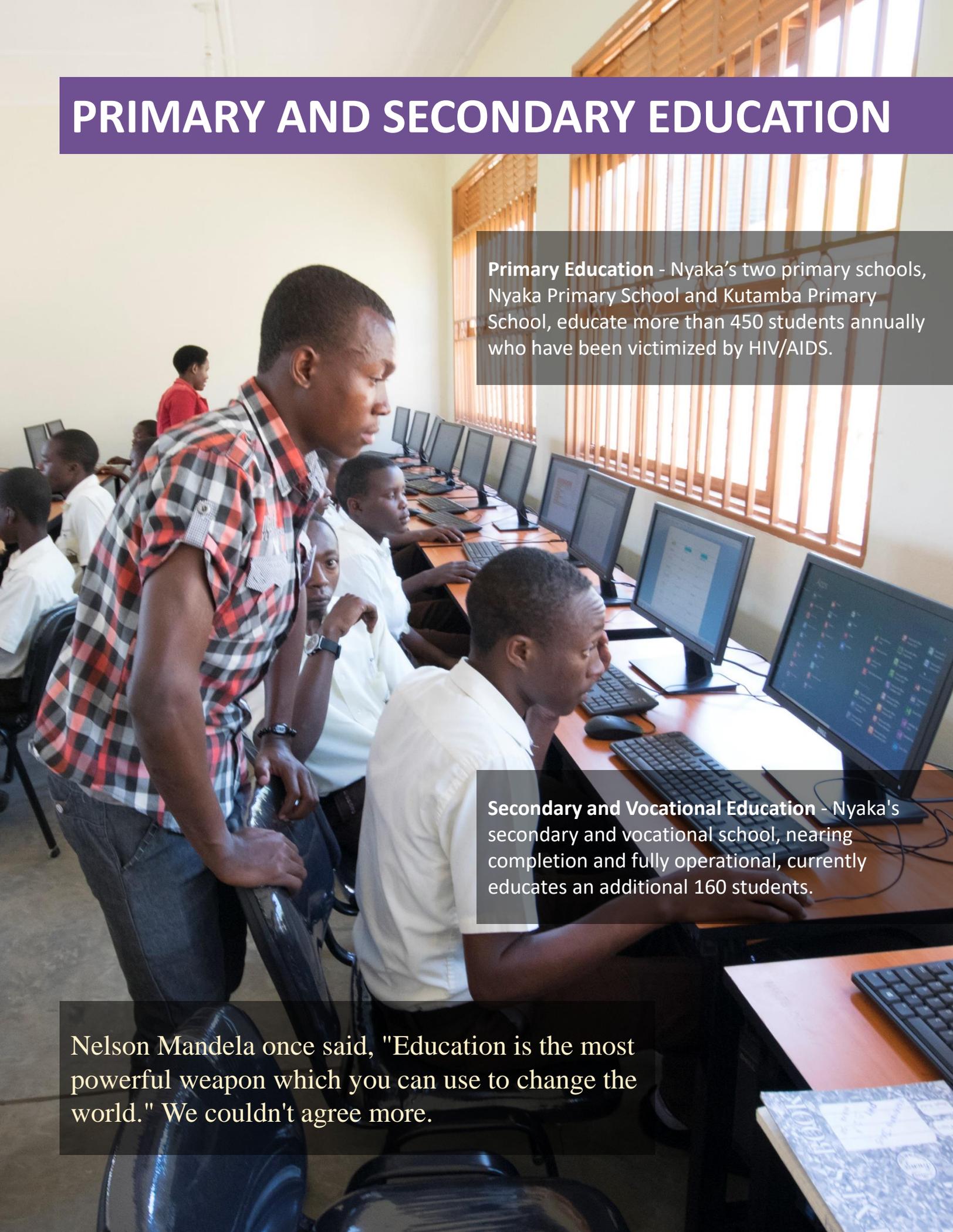
*Grandmothers* – Nyaka's Grandmothers Program supports women who are raising and provide safe, stable homes to community HIV/AIDS orphans. Nyaka's empowering offerings include vocational training; life skills training; new homes, pit latrines, and smokeless kitchens; microfinance loans; seeds and garden tools; and other vital support.

*Student and Community Health* – Nyaka provides healthcare for students, grandmothers, and the community. Health professionals at the Mummy Drayton School Clinic in the village of Nyaka and at the Kutamba Primary School provide immunizations in accordance with the Uganda Ministry of Health immunization schedule, offering all required vaccines for children under 5, and provide other basic health services as well. The clinic is connected to the national grid which, when combined with solar power, provides reliable electricity to the clinic.

Nyaka's two gravity water systems provide clean water to the primary and secondary schools and to the surrounding community. The clean water systems improve health and reduce instances of water-borne diseases like typhoid, cholera, dysentery and intestinal worms.

As part of Nyaka's Community AIDS Education and Outreach Program, the Nyaka and Kutamba Anti-AIDS Clubs promote HIV/AIDS awareness at their schools and in the community through songs, drama, role playing, poems, and radio programs.

# PRIMARY AND SECONDARY EDUCATION



**Primary Education** - Nyaka's two primary schools, Nyaka Primary School and Kutamba Primary School, educate more than 450 students annually who have been victimized by HIV/AIDS.

**Secondary and Vocational Education** - Nyaka's secondary and vocational school, nearing completion and fully operational, currently educates an additional 160 students.

Nelson Mandela once said, "Education is the most powerful weapon which you can use to change the world." We couldn't agree more.

# COMMUNITY EDUCATION



**Community Education** - Nyaka's two Blue Lupin Libraries offer previously unavailable reading opportunities and technology services such as internet and computer access to students and community members alike.

# NUTRITION



**Primary Student Nutrition -**  
Nyaka's nutrition program feeds every primary student two meals per school day while school is in session.

**Secondary Student Nutrition -**  
Nyaka's nutrition program feeds every secondary student three meals every day while school is in session.

# ABIA'S STORY



Happiness, Happiness, Happiness!

Once hopeless, but now overjoyed with pleasure and blessings.

I could never have dreamt of being who I am today because of the worries that had surrounded me and my younger siblings after the passing away of both our parents. Daddy passed in 2002 and left the whole family on mum, who followed him three months later.

Even though I was only a young girl in primary school, I was still head of the household. I would run home from school to prepare a meal for my younger siblings, but we didn't always have food and would sometimes sleep on empty stomachs.

But then Nyaka Primary School began to have breakfast and lunch for us every day! Shirah and Isaac would always be fed. Besides food, we also drank good water and had medicine when we were sick. Nyaka even paid for Isaac's HIV medicine and made sure that he would always have it.

Nyaka became our parents. Their love and support were endless, and they treated us like their own children. Life got better over the years, my siblings and I were healthy and in school. I graduated from Secondary School in 2013 all because of Nyaka AIDS Orphans Project. I then joined an institution to become a certified teacher. I went from a nobody to a somebody, that is what I call from "grass to grace."

Guess what! Now I'm a teacher at Kutamba Primary School teaching the nursery class. I started in the beginning of 2016, and I can't believe it. I sometimes pinch myself to wake up from sleep, but it is real and true. I am not dreaming but teaching. I have come full circle, teaching my fellow orphans whom I love so much.

I am very much honored to be among the lucky orphans who have been helped by the Nyaka AIDS Orphans Project and the people with big hearts who are my heroes. I can't express my full appreciation through this, but my heart tells it all. Thank you for loving Nyaka AIDS Orphans Project and supporting it for our children's sake.

I remain yours faithfully.

# GRANDMOTHERS

"An investment in women is a smart investment."

— Warren Buffett



Nyaka supports community grandmothers, the orphans' primary caregivers. In addition to housing and microfinance, Nyaka provides job training, access to grief counseling and instruction on effective parenting.

# GRANDMOTHERS

A woman with short grey hair, wearing a vibrant purple, black, and yellow patterned dress and a colorful beaded necklace, is smiling and holding a small, round, woven basket. The background is a blurred field of tall green plants, likely corn. The text is overlaid on the bottom right of the image.

**Microfinance** - Nyaka's fastest growing program provides empowering microfinance loans to community grandmothers, providing a pathway to financial independence. Nyaka also buys grandmothers' crafts and distributes them in the United States and elsewhere, providing visibility and end-market support for the grannies' products.

# GRANDMOTHERS



**Housing** - in support of the neediest families, Nyaka builds houses, pit latrines and smokeless kitchens for community grandmothers and their dependent orphans.

# A GRANDMOTHER'S STORY

Joseline is an 81 year old grandmother raising two grandchildren, Daniel and Kyomuhendo. They were living in a ragged tent made up of just a tarp and sticks. Her life was about survival and protecting her grandchildren, but she had completely lost hope of providing more for her family because she was too poor.

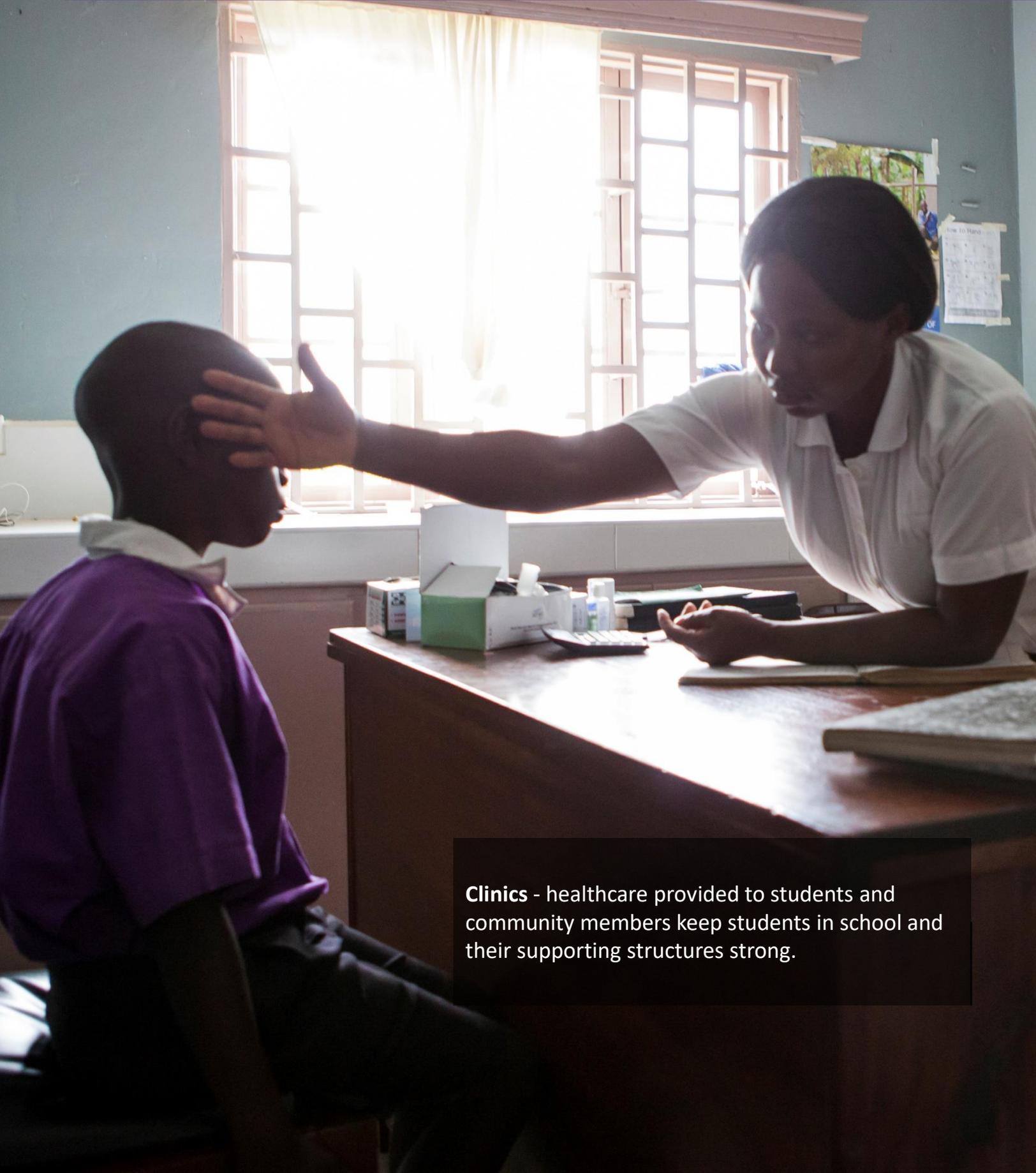
Joseline would surround her grandchildren during the night to provide warmth but worried that she could never provide enough protection from a wild animal coming into the tent and killing her and her grandchildren. She was desperate for help and YOU came to her rescue.

Nyaka built a home for Joseline that has changed her life. She said, "I am forever in your debt for helping me through this tough time and I will always remember how you helped me to get this wonderful opportunity. Thank you so much for all you have done for us."

Your support not only gave Joseline a safe and sturdy home, but also restored her hope for a better future. Mwebale munonga! (Thank you very much!)



# STUDENT AND COMMUNITY HEALTH



**Clinics** - healthcare provided to students and community members keep students in school and their supporting structures strong.

# STUDENT AND COMMUNITY HEALTH



At the clinics, schools and even in community members' houses, Nyaka's nurses and volunteer doctors offer healthcare consultations, testing, immunizations, and medicine. Nyaka also conducts HIV testing for all incoming nursery students and their guardians.

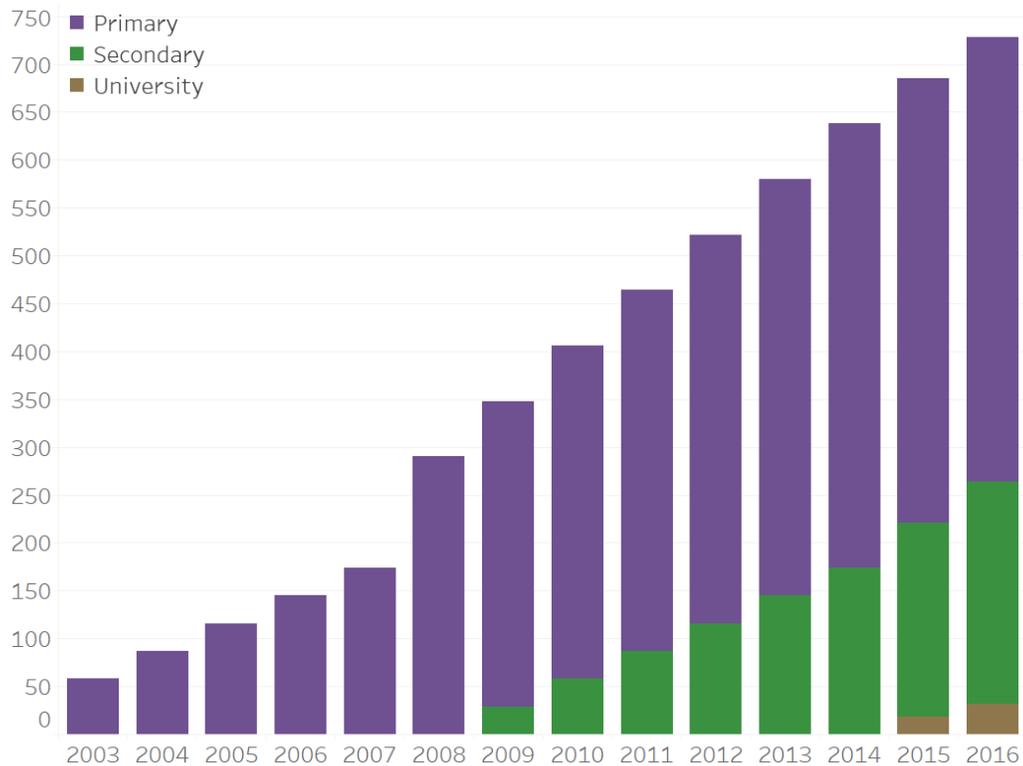
# STUDENT AND COMMUNITY HEALTH



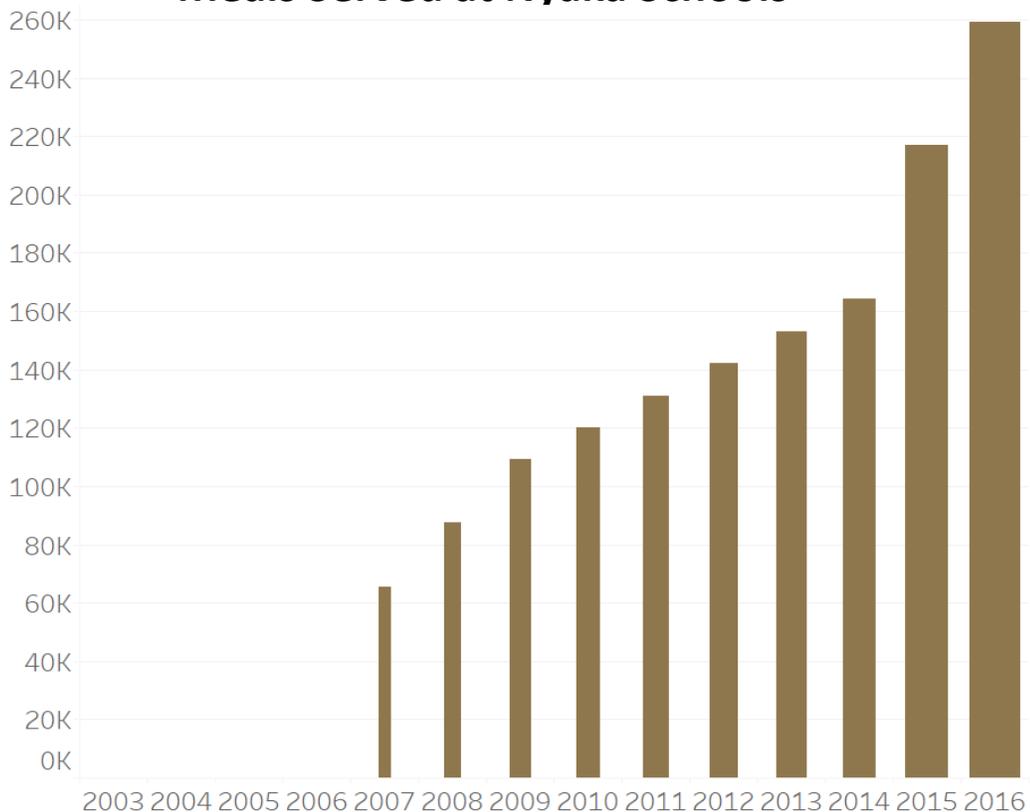
**Clean Water** - Nyaka believes clean drinking water is a right, not a privilege. Water-borne diseases such as cholera, typhoid, hepatitis A, and amebic dysentery can cause serious illness and even death. Built as a result of a partnership with Rotary International, involving clubs in Uganda and Michigan, among others, Nyaka's gravity-fed water systems and tap systems provide easier and safer access to clean water for the Nyaka and Kutamba communities.

# IMPACT – EDUCATION AND NUTRITION

## Students Supported by Nyaka Donors

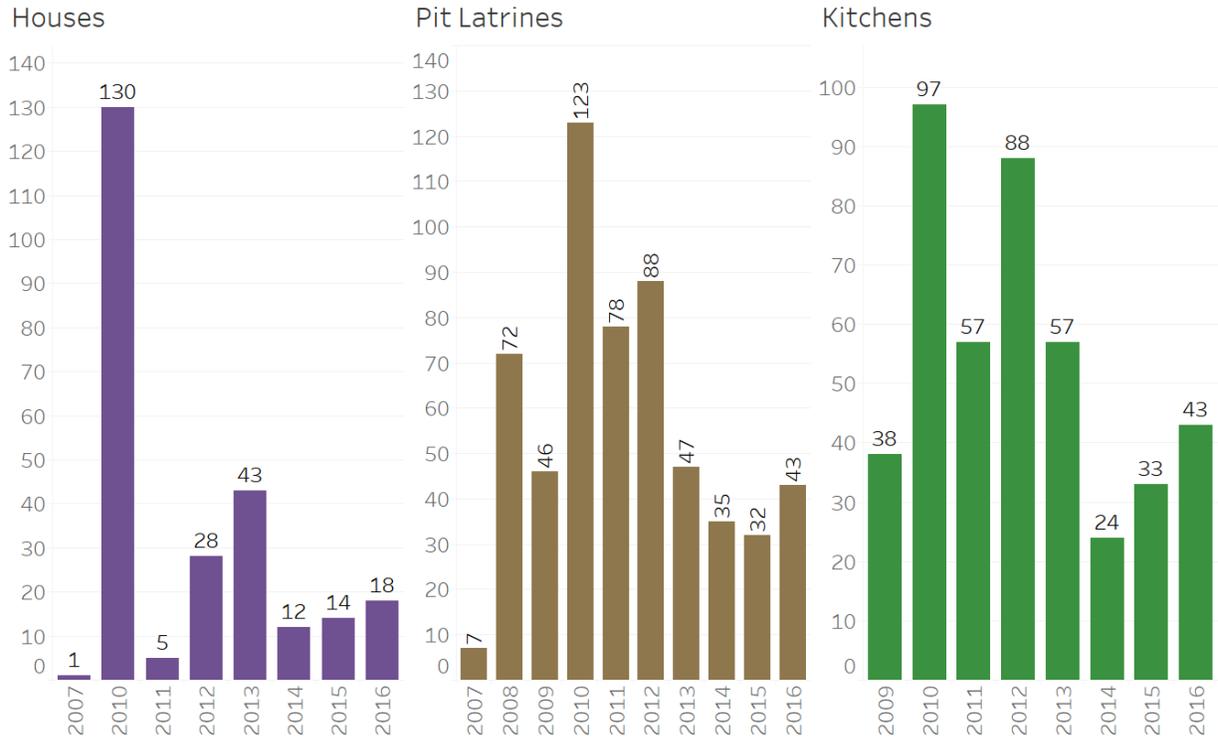


## Meals Served at Nyaka Schools



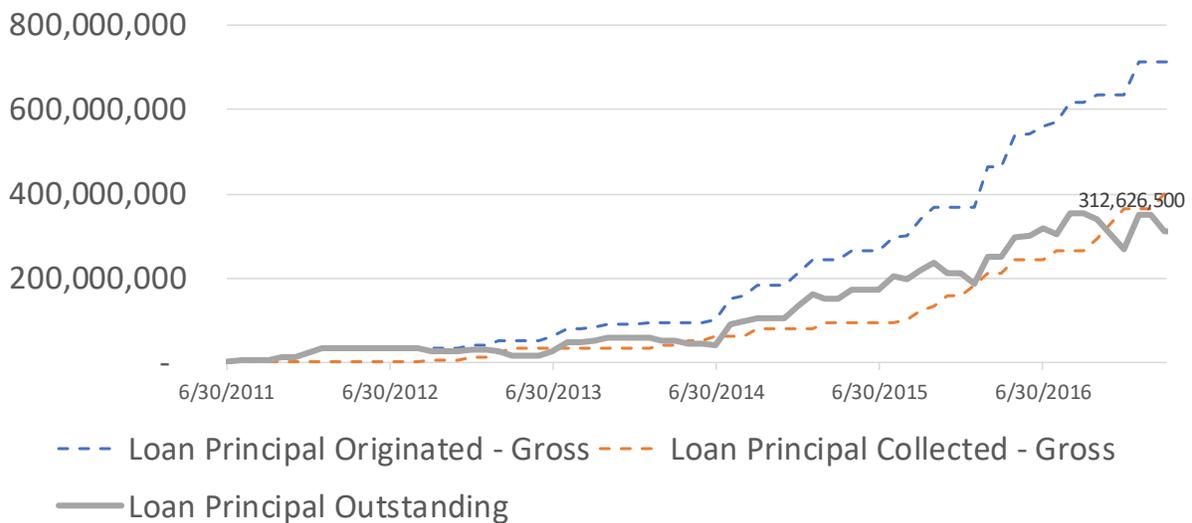
# IMPACT – GRANDMOTHERS PROGRAMS

## Granny Construction Program



## Granny Microfinance Program – Loan Activity

Gross Originations, Collections, and Net Principal Outstanding, Ugandan Shillings



# IMPACT

A young man with a bright smile is shown from the chest up. He is wearing a purple long-sleeved shirt with a large, intricate pattern. The pattern features a central green heart shape surrounded by yellow, red, and blue geometric and floral motifs. The background is a plain, light-colored wall.

The true impact of YOUR support is to turn vulnerable orphans with seemingly little hope into future world-changers like Hillary (pictured). A Nyaka Pioneer, he is currently in medical school and is already making an impact as a role model for Nyaka's next generation of students. We – and all the future Hillarys made possible by *your* generosity – say thank you!

# CAPITAL CAMPAIGN



In 2013, Nyaka broke ground on a secondary and vocational school campus, the use of which would reduce costs associated with Nyaka's desire to provide access to life-changing education to HIV/AIDS orphans while giving Nyaka more control over the quality of the education it delivers.

2016 saw significant progress towards completion of the campaign, with the campus (pictured above) approximately 80% complete as of the end of December. Remaining buildings and projects to be completed include the completion of the Dining Hall (also to be used for a multitude of other purposes), construction of the Physics and Chemistry Laboratories, and final touch-ups to the already completed structures.

Consistent with the approach Nyaka used while building its initial primary school, each structure in the campus enters service to the students immediately upon completion. As such, while the campus has yet to be finished, it is already being used to feed, educate and house 160 secondary and vocational students.

A separate report on the progress of the Capital Campaign is available upon request, and your interest in learning about and supporting the project would be most welcome.

# CAPITAL CAMPAIGN



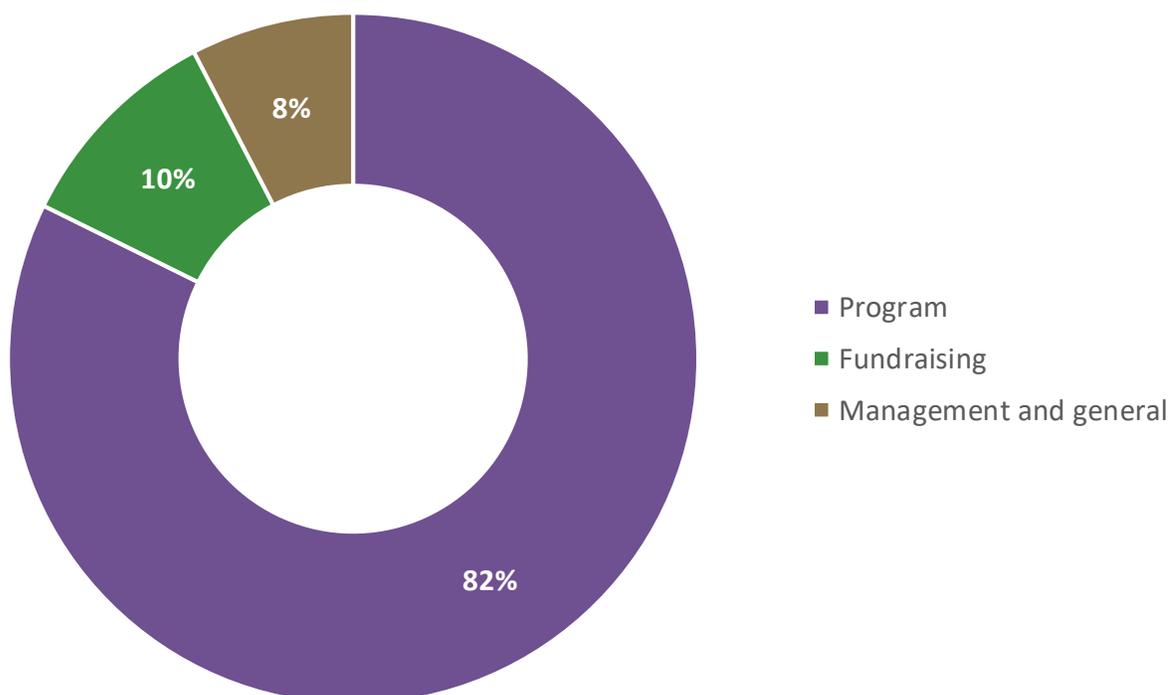
# CAPITAL CAMPAIGN



# 2016 FINANCIAL REPORT

	Unrestricted	Temporarily Restricted	Total
<b>REVENUE AND SUPPORT:</b>			
Contributions	\$ 933,803	\$ 329,472	\$ 1,263,275
Investment income (loss)	20,137	476	20,613
Other income	29,118	-	29,118
Fundraising revenue	63,431	-	63,431
Net assets released from restrictions	477,901	(477,901)	-
<b>Total revenue and support</b>	<b>1,524,390</b>	<b>(147,953)</b>	<b>1,376,437</b>
<b>EXPENSES:</b>			
Program	1,135,691	-	1,135,691
Fundraising	138,993	-	138,993
Management and general	105,395	-	105,395
<b>Total expenses</b>	<b>1,380,079</b>	<b>-</b>	<b>1,380,079</b>
<b>CHANGE IN NET ASSETS:</b>	<b>144,311</b>	<b>(147,953)</b>	<b>(3,642)</b>
<b>NET ASSETS, beginning of year</b>	<b>175,423</b>	<b>313,414</b>	<b>488,837</b>
<b>NET ASSETS, end of year</b>	<b>319,734</b>	<b>165,461</b>	<b>485,195</b>

EXPENSES



# DONORS, CORNERSTONE, GOVERNANCE

## Donors and Partners

Improving donor and partner stewardship is a major initiative for Nyaka as we move forward. During the remainder of 2017, and in early 2018, we will be contacting our friends and partners to be sure we can recognize them

appropriately for all their support. In the meantime please know that it is impossible to put into words how much we appreciate the support of every one of you. *YOU make the magic happen!*

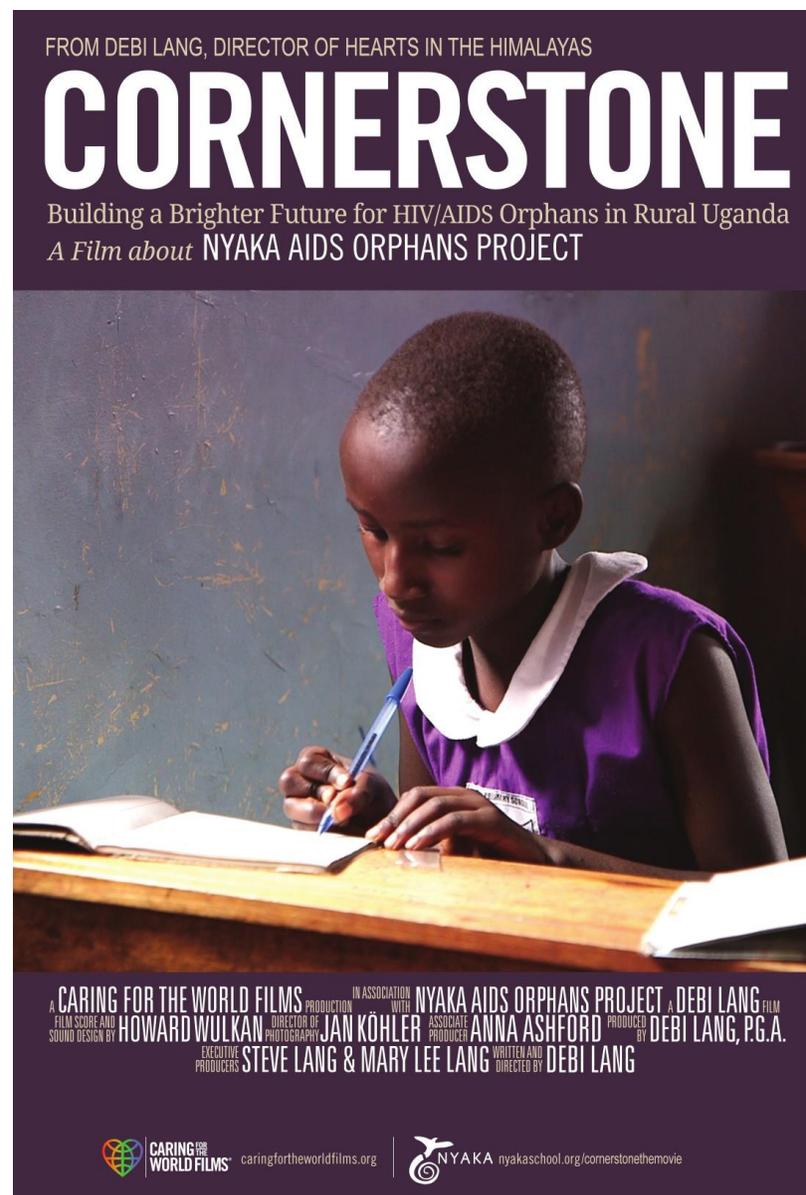
## CORNERSTONE

CORNERSTONE is the inspiring, award-winning documentary about Nyaka's humble beginnings. For information about viewing the film or hosting a screening, please contact our office.

## Board of Directors

Frank Byamugisha  
*Co-Chairperson*  
Barbara Kroberger  
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[www.nyakaschool.org](http://www.nyakaschool.org)