WASH FOR SOCIAL CHANGE (W4SC) PROJECT
AFORD AND ITF JOINT PROPOSAL
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TAMALE, GHANA.
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BACKGROUND OF AID FOR DEVELOPMENT (AFORD) FOUNDATION

AFORD Foundation (Aid for Development) is a local non-governmental organization operating in the northern region of Ghana, with its headquarters in Tamale. AFORD was founded in 1996 and registered in 1997 by a group of development workers desiring to assist victims of the 1994 ethnic conflict in the northern region to rebuild their lives.

The organization has since grown from providing relief to victims of the conflict, to assisting in the general development of communities affected by the conflict.

AFORD is dedicated to assisting poor and deprived communities and vulnerable groups i.e. women and children to improve their standard of living through their own initiatives and efforts. AFORD works with the communities, identifying their needs and initiating and implementing programs to address those needs. We have supported communities in six (6) districts of the Northern Region namely Tamale, Yendi, Savelugu-Nanton, Tolon-Kumbungu, Central and West Gonja, to find innovative, practical and sustainable ways to apply knowledge and improve their health as a catalyst for growth and development of their livelihoods. We have inspired and enabled marginalized and vulnerable people and communities to find their voice, to make it heard, and to take action to improve their own health and wellbeing.

Vision

Peaceful Northern Ghana where meaningful and sustainable livelihood is attainable by all and poverty and disease are a thing of the past.

Mission

Work in partnership, using participatory communication approaches to improve the health and well-being and eventually the livelihoods of disadvantaged and vulnerable people in communities.
PROFILE OF INFORMATION TECHNOLOGY FOUNDATION (ITF)

ITF-Ghana is an ICT for Development Organization which facilitates the use of ICTs in accelerating issues of National Development including Education (E-learning & Digital Library), WASH & Climate Change, Food & Livelihood Security, Youth Empowerment, as well as Governance and Gender Mainstreaming among other global issues.

ITF-Ghana was established in October 2011 with registration number G-38,662 by the Registrar Generals Department of Ghana and number D.S.W/6299 by the Department of Social Welfare in Ghana to operate as a Non-Governmental Organization.

Vision: To make development information accessible by all (a world of enhanced information technology).

Mission: To equip the youth (especially females) with the requisite knowledge and skills in the ICT world as well as to support the social empowerment and economic independence of the vulnerable.

Core Values: Teamwork, Equal Rights and Opportunities, Transparency, Accountability, Mutual Respect, Discipline, Integrity, Innovation, Excellence, Speed and Reliability.

Main Aims and Objectives: The aims and objectives of the organization include the following:

1. To facilitate the use of ICTs for National Development
2. To educate and/or train the youth especially females on best ICT skills and practices.
3. To unearth and/or publish the necessary development information platforms for easy access
4. To bridge the technology gap that exists between urban, peril-urban and rural community schools in Northern Ghana and beyond.
5. To work in partnership with other organizations towards attaining the broad national development agenda.
6. To nurture this organization into a research and policy think tank for institutions, CSOs and the Government on ICT for Development related issues.
7. To provide consultancy services, public education and advocacy on policy reviews.

Status: ITF-Ghana is legally recognized as a Ghanaian ICT4D Non-Governmental Organization with all relevant authorities in the country especially the Registrar Generals Department and the Department of Social Welfare.

ITF also has to its credit an office environment and equipment, human resource (well defined structure and policies) as well as a bank account with Access Bank Tamale branch where it draws its Strengths from to implement some of its projects in partnership with its local partners and stakeholders to change the lives of the marginalized and extreme poor in society.
Work Scope/Coverage: ITF-Ghana is currently operating in the Tamale Metropolis and Sagnarigu District in the Northern Region but with coverage in the 5 regions of the North, namely Northern, Savannah, North-East, Upper East and Upper West Regions.

Core Activities so far: Since its establishment, ITF-Ghana has been implementing a number of projects including ICT4Girls in line with its E-learning and Digital Library activities under the Quality Education programme in collaboration with eSyllabus for Africa and the Northern Regional Library, ICT4D-WASH and Climate Change, Food & Livelihood Security under the Ghana WASH Alliance Programmes in partnership with WUZDA and Urbanet, Youth Empowerment & Livelihood as well as Governance & Gender Mainstreaming programme in collaboration with Urbanet and Initiative for Sustainable Democratic Development (ISDED).

Achievements of ITF:

1. Over 200 youth acquired skills on safe WASH Behaviour Change Communication and Environmental Practices through the ICT4D-WASH & Climate Change project under the Ghana WASH Alliance Programmes since 2014.
2. Over 700 followers on our social media platforms have access to valuable & reliable information on developmental issues.
3. Over 90 young girls from 5 basic schools under Tamale Metro and Sagnarigu District acquired skills on basic computing since 2014/15.
4. Over 70 young girls received training on MS Office and Web Search since 2016 to enable them search for relevant information on livelihood opportunities and contribute to policy advocacy issues through the internet/social media.
5. ITF has developed digital lesson plans based on the Basic School ICT syllabus of the Ghana Education Service for JHS for easy reference and successful lesson delivery by ICT teachers whiles working on a self explanatory and well illustrated ICT book to simplify student learning.

Management:

The management hierarchy of ITF consists of the Board of Advisors, the Executive Director, the Programmes Manager, the Accounts & Administrative Officer, the Programme Monitoring and Evaluation (PME) officer, the Management Information System (MIS) officer, and Focal persons

Contact

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Motto: Empowering Livelihoods; Transforming Lives through ICT
CONTEXTUAL ANALYSIS

The Project Area – Regional Context

This project is the joint efforts of AFORD and ITF which would be implemented in the following districts of the Northern Region namely; Tamale Metropolis and Sagnarigu Municipal Assembly. The information below gives detailed contextual information of the region and implementing districts.

The Northern region of Ghana (the project location) occupies nearly a third of the land mass of the country (i.e. 70,390km²). It is one of 10 administrative regions in the country and the only region that stretches across from East to West. Tamale is the capital of the region. It has a total population of 2,468,557 (1,210,702 males and 1,257,855 females), PHC (2010). Northern region has guinea savannah vegetation with fairly thick forest from where community member’s farm, harvest firewood, rafters for construction, etc. Common tree species in the region include shea, dawadawa, baobab, neem, etc. Housing characteristics are predominantly mud structures with thatch roof. The region has a predominantly subsistent agricultural labour force constituting about 72% of the total. Poverty in the region can be said to be endemic. Only 4% of the population is in the highest wealth quintile against a national average of 22% (GDHS, 2008).

The Northern region has one of the lowest Water, Sanitation and Hygiene (WASH) coverage in Ghana – 61% for water against a national average of 83% (CWSA, 2010) and <10% for sanitation against a national average of 14%. Open defecation is estimated to be 73% in region (EHSD, 2012). Hygiene standards and behaviour are simply unimpressive.

From L-R: Map of Ghana showing NR coloured red; Map of NR showing districts; A typical dwelling place (house); and a Baobab Tree
**Implementing districts context**

Tamale Metro is centrally located in the Northern region and hence serves as a hub for all administrative and commercial activities in the region. It is equally important to note that the Sagnarigu District was carved out of the Tamale Metropolitan Assembly in 2012.

Tamale’s current population is 371,351. The metropolis is a densely populated city compared to regional and national averages. Whereas the Northern region has 35 persons per square kilometre and Ghana as a whole has 102 persons per square kilometre, the Tamale metropolis alone has an estimated population density of over 500 persons per square kilometre. This puts enormous pressure on the already limited WASH facilities and services in the metropolis.

The Tamale water expansion project was completed over half a decade ago, but many communities are still without safe water, particularly Tamale rural. Out of 62 rural communities with a total population of 35,661, only 16,396 (45%) are served (CWSA, 2011). The picture for the current water coverage in the three Sub-Metros are as follows; 58% for Tamale North, 28% for Tamale Central, and 14% for Tamale South (MWST, 2011). Sanitation coverage is also alarming. It is estimated to be less than 11% (MWST, 2011) for Tamale rural.

The main cause of diseases in the district is related to the poor sanitation throughout the District. In terms of sanitation facilities, 89.5% have no toilet facilities therefore OD is the norm in this district. 10.5% have traditional pit toilets, 5.3% use public KVIP, 2.0% use flushed toilet and 0.9% use bucket or pan latrine. By the baseline survey (1999 Sept.).

According to the Baseline Survey of 1999, only 33% and 40% of the population have access to safe drinking water in the dry and rainy seasons respectively. The main water sources especially during the dry season are pond/dugout/dams. Other sources include streams and rivers, and rain water during the rainy season. About 70.3% and 62.6% (during dry and rainy season respectively) do have access to safe drinking water within a distance of 500 metres. This state of affairs coupled with poor sanitation, have very serious implications for the health of the people in the district.
PROBLEM STATEMENT

The Northern region has one of the lowest Water, Sanitation and Hygiene (WASH) coverage in Ghana – 61% for water against a national average of 83% (CWSA, 2010) and <10% for sanitation against a national average of 14%. Open defecation is estimated to be 73% in the region (EHSD, 2012). Hygiene standards and behaviour are simply unimpressive. As a result of the poor WASH situation in Northern region, diarrhoea is among the 10 top most ailments/diseases commonly reported at out-patient departments (OPD) of health facilities in the region, especially among children and women. WASH-related diseases account for majority of hospital attendances and admissions. This exerts a disease burden on the region and cost in terms of money for treatment and lost time to recuperation and care giving.

Even though the Ghanaian building code provides for incorporation of WASH facilities in human dwellings and institutions like schools and clinics, this has not been strictly enforced or adhered to in the past. As a result, old school structures/compounds have no safe water and safe excreta disposal facilities in their design. The same applies to houses in the community.

In recent times, however, the trend is changing as new structures incorporate the construction of WASH facilities. But it is one of one-size-fit-all approach leaving many schools and their surrounding communities underserved. School population is often not factored into the design process. This has caused problems at schools. Most schools don’t have any drinking water supply of their own, and pupils and teachers are force to bring or fetch drinking water from elsewhere. Cleaning the school buildings or the latrines (if existent) becomes very difficult, and hand washing impossible.

Where WASH facilities are constructed, they are not gender sensitive, particularly latrines as there is no separation between boys and girls facilities. This affects the privacy and safety/security of the girl child, especially during periods of menstruation.

Another challenge is heavy pressure on the limited facilities. If latrines exist, pupils and teachers are forced to share too few and inadequate latrines facilities that cannot be cleaned and often not emptied easily. This pressure coupled with poor attitudes of users owing to, in some cases, lack of ownership, a weak sense of responsibility, low awareness of the importance of hygienic practices, weak management system and poor maintenance culture are all critical issues that require serious engagement to deal with.
Also, the absence of sufficient and adequate toilet facilities in the surrounding communities compel community members to encroach upon the school facilities without sense of ownership, and without sharing responsibility for the management and cleanliness of the facilities. There is currently limited positive indication of any facility management system in place in our institutions. As a result, over 50% of the existing WASH facilities in schools are broken down due to mismanagement, poor maintenance culture as well as weak financial and institutional structures for O&M.

Evidence abound that hand washing is one most effective way of breaking disease transmission and yet among children and community members, this is not a common practice. Where it is done, it is widely carried out without soap.

In addition to diseases and their debilitating effects, school children in particular are affected by one or all of the following ways:

- Report late for school due to long periods of hunting for water in the mornings
- Low or outright no concentration in class due to the fatigue of walking long distances in search of water or worm infections.
- Unable to satisfactorily carry out school assignments at home due to limited time available as a result of spending a significant part of their time fetching water after school hours
- Low attendance rate (especially for girl children during menstruating periods) due to the inconvenience of having no sanitation facility at school
- De-motivating for teacher posting, attendance and performance
- Poor academic performance

**PROJECT GOAL**

To improve the health and socio-economic well-being of 5 beneficiary communities and 5 schools through improved hygiene practices and access to safe water and sanitation including demand driven social accountability issues with regards to WASH allocations to duty bearers.
PROJECT OBJECTIVES

➢ To increase access to and use of safe water facilities for 5 schools by the end of 2019

➢ To increase access to and use of improved sanitation facilities for 5 schools and communities by the end of 2019

➢ To improve hygiene practices among pupils and teachers of 5 schools

➢ To enhance the sustainability of water, hygiene and sanitation facilities

➢ Establish and increase access to WASH information and knowledge management platforms to stimulate change in attitudes

EXPECTED OUTCOMES

➢ OBJECTIVE 1: To increase access to and use of safe water facilities for 5 schools by the end of 2019

Outcomes: Increased access to and use of safe water facilities for 5 schools

➢ OBJECTIVE 2: To increase access to and use of improved sanitation facilities for 5 schools by the end of 2019

Outcomes: Increased access to and use of improved sanitation for 5 schools

➢ OBJECTIVE 3: To improve hygiene practices among pupils and teachers of 5 schools

Outcomes: Increased number of pupils and teachers practicing hand washing with soap

Improved management of menstrual cycle by school girls in 5 schools

➢ OBJECTIVE 4: To enhance the sustainability of water, hygiene and sanitation facilities

Outcomes: Improved lifespan and functionality of water, hygiene and sanitation facilities

➢ OBJECTIVE 5: Develop and increase access to WASH information platforms to stimulate change in attitudes

Outcomes: Number of WASH information sharing and knowledge management platforms developed/established

Number of people who have access to and basic knowledge of WASH information
EXPECTED OUTPUTS

Outcome: Increased access to and use of safe water facilities for 3 schools

Outputs: 5 rain water harvest tanks constructed in 3 schools

30 ceramic filters provided to 5 schools

Situational analysis of school water conducted

Outcome: Increased access to and use of improved sanitation for 5 schools

Outputs: 5no. four-seater latrines constructed in 5 schools

5 latrine cleaning schedules prepared by 5 schools

Situational analysis on school sanitation conducted

Outcome: Increased number of pupils and teachers practicing hand washing with soap

Outputs: 5 sensitization sessions on hygiene conducted

5 School Health Clubs formed and trained

30 hand washing facilities provided to 5 schools

OUTCOMES INDICATORS

<table>
<thead>
<tr>
<th>Objectives</th>
<th>Outcomes</th>
<th>Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>To increase access to and use of safe water facilities for 5 schools by</td>
<td>Increased access to and use of safe water facilities for 5 schools</td>
<td>• Number of schools accessing and using safe water facilities</td>
</tr>
<tr>
<td>the end of 2019</td>
<td></td>
<td>• Incidence of diarrhoea among school pupils</td>
</tr>
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<td></td>
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<tr>
<td>To increase access to and use of improved sanitation facilities for 5</td>
<td>Increased access to and use of improved sanitation for 5 schools</td>
<td>• Number of schools accessing and using improved sanitation facilities</td>
</tr>
<tr>
<td>schools and communities by the end of 2019</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
| To improve hygiene practices among pupils and teachers of 5 schools | Increased number of pupils and teachers practicing hand washing with soap | - Number of teachers practicing hand washing with soap  
- Number of pupils practicing hand washing with soap |
<table>
<thead>
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<th></th>
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</thead>
<tbody>
<tr>
<td></td>
<td>Improved management of menstrual cycle by school girls in 5 schools</td>
<td>- Level of knowledge among school girls on menstrual cycle management</td>
</tr>
</tbody>
</table>
| To enhance the sustainably of water, hygiene and sanitation facilities | Improved lifespan and functionality of water, hygiene and sanitation facilities | - Life span of water, sanitation and hygiene facilities  
- Functionality of water, sanitation and hygiene facilities |
| Develop and increase access to WASH information platforms to stimulate change in attitudes | Number of WASH information sharing and knowledge management platforms developed  
Number of people who have access to and basic knowledge of WASH information | - Sustainability of WASH information sharing and knowledge management platforms |

**OUTPUT INDICATORS**

<table>
<thead>
<tr>
<th>Outcomes</th>
<th>Outputs</th>
<th>Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>Increased access to and use of safe water facilities for 5 schools</td>
<td>Situational analysis conducted</td>
<td>- Number of schools with situational data</td>
</tr>
</tbody>
</table>
|  | 5 rain water harvesting tanks constructed and functional | - Number of schools accessing and using safe water facilities  
- Incidence of diarrhoea among school pupils  
- Number of rain water harvesting tanks constructed  
- Number of pipe extensions |
| Improved Access to and Use of Improved Sanitation for 5 Schools | 30 ceramic filters provided to 5 schools | Number of ceramic filters
- Number of schools benefiting |
|---------------------------------------------------------------|-----------------------------------------|------------------------------------------------------------------|
| Increased Number of Pupils and Teachers Practicing Hand Washing with Soap | 5 no. 4-seater latrines constructed | Number of schools accessing and using improved sanitation facilities
- Number of latrines constructed |
| Increased Number of Pupils and Teachers Practicing Hand Washing with Soap | 5 latrine cleaning schedules prepared by 5 schools | Number of schools with latrine cleaning schedules |
| Increased Number of Pupils and Teachers Practicing Hand Washing with Soap | 5 sensitization sessions on hygiene conducted | Number of teachers practicing hand washing with soap
- Number of pupils practicing hand washing with soap |
| Improved Management of Menstrual Cycle by School Girls in 5 Schools | 5 School Health Clubs formed and trained | Number of school health clubs formed
- Number of school health clubs trained |
| Improved Management of Menstrual Cycle by School Girls in 5 Schools | Girls in 5 schools sensitized on menstrual cycle management | Number of sensitization sessions
- Number of girls reached |
| Improved Management of Menstrual Cycle by School Girls in 5 Schools | 5 toilet facilities having pad-changing rooms for girls | Number of girls changing rooms |
| Improved Lifespan and Functionality of Water, Hygiene and Sanitation Facilities | 5 school management committees trained in facility management | Number of school management committees trained in facility management |
| Improved Lifespan and Functionality of Water, Hygiene and Sanitation Facilities | 5 facility management plans developed | Number of facility management plans developed |
| Improved Lifespan and Functionality of Water, Hygiene and Sanitation Facilities | 5 school management committees trained in business development model | Number of school management committee members trained in business development model |
To improve the health and socio-economic well-being of 5 beneficiary communities and 5 schools through improving hygiene practices and access to safe water and sanitation.

**THEORY OF CHANGE**

- Increased access to and use of improved sanitation for 5 schools
  - Institutional latrines are available
  - Latrines are used
  - Information on appropriate use of facilities available
- Improved hand washing with soap
  - Pupils and teachers use HWF
  - HWF are available in schools
  - Teachers and pupil have adequate knowledge on the steps in proper hand washing with soap
- Improved menstrual cycle management by girls
  - Separate facilities in School menstrual cycles
  - Girls have adequate knowledge in effective menstrual cycle's management
- Improved lifespan and functionality of water, hygiene
  - Schools develop and implement the plans
  - Schools generate revenue for O&M of facilities
  - School management appreciate the concept of sustainability

Increased access to and use of safe water facilities for 5 schools
- Water facilities are used
- Safe water facilities are in existence
- Information on appropriate technology is available
- Information on school water situation is available
PLANNED ACTIVITIES

- Animation and sensitization
- Construct rain water harvesting tanks and pipe extensions in 5 schools
- Provision of ceramic filters to 5 schools
- Construct 5no. -4seater latrines in 5 schools
- Facilitate the preparation of latrine cleaning schedules in schools
- Conduct sensitization sessions on hygiene in schools
- Formation and training of School Health Education Programme clubs
- Organize quiz competitions on hygiene and the environment among SHEP clubs
- Provision of hand washing facilities to schools
- Sensitize school girls on menstrual cycle management
- Establish WASH information and knowledge management platforms

ACTIVITIES IMPLEMENTATION PROCESS

Animate and sensitize schools

In each of the schools, we would carry out animation and sensitisation. This would focus on information sharing about the project – objectives, scope of activities, partners, coverage area, etc. We would also discuss roles and responsibilities of the various partners/stakeholders, especially those that relate to participating schools. Participants of the animation and sensitization sessions would include staff and pupils of the school, school management committee (SMC), parent-teacher association (PTA), GES Circuit Supervisors, the District SHEP Co-ordinator, community chief or representative(s), youth groups in the community, soccer club(s) in the community (if any), WASH Committee(s), unit committee and the assembly person for the area. A total of 5 schools will be sensitized and animated.
Conduct situational analysis
This would involve a baseline survey to identify and prioritize the specific WASH needs of the schools. This is to ensure that we avoid a one-size-fit-all situation. The potential hardware needs of the school and their management arrangements would be mapped out to guide decision-making and implementation. This will be collected in all 5 schools.

Facilitate Participatory Action Planning (PAP)
Together with the participating school and other community-level stakeholders, we would undertake a planning exercise leading to an Action Plan for each school. Questions such as what has to be done, how much would what cost, who will pay for what, when will what be done and who will do what would be addressed through this exercise. This will be done in all 3 schools and communities.

Prepare Facility Management Plan (FMP)
As a sustainability measure and in line with the concept of Community Ownership and Management (COM), AFORD FOUNDATION would facilitate the participating schools to prepare Facility Management Plan (FMP) for the WASH and football infrastructure in their respective schools. A total of 3 facility management plans are expected to be prepared.

Form and train School Health Education programme (SHEP) Clubs
School pupils would be encouraged and assisted to form SHCs. These SHCs would be trained in topical health issues and promotion skills. They would engage in peer and community hygiene promotion. There would be soccer, debates and/or quiz competitions among Clubs as part of the process. This project will form and train 3 SHEP Clubs. To make hygiene facilities accessible to pupils and teachers, the beneficiary schools will be given hand washing with soap facilities. A total of 30 hand washing facilities will be provided.

Provision of Water Facilities for Institutions (Schools)
Within the context of the project, suitable water facilities will be provided to some designated institutions (basic schools) to ensure access to safe drinking water. An assessment will be conducted to determine the type of technology option that will be suitable for a particular location. This may include, but not limited to rainwater harvesting systems, Pipe Extensions, etc. 5 water facilities will be provided (pipe extension and RWHT).
Provision of Institutional Sanitation facilities
Within the context of the project, suitable sanitation facilities will be provided to some designated institutions (basic schools) to ensure access to safe and sustainable sanitation. An assessment will be conducted to determine the type of technology option that will be suitable for a particular location. This may include latrines, Hand washing facilities etc. A total of 5 sanitation facilities are expected to be provided.

PROJECT STRATEGIES

Integration
As identified above, the WASH challenges in the schools are multi-dimensional. In summary, they include limited access, weak institutional structures, and poor attitudes. We would adopt a comprehensive approach that combines provision of hardware and software WASH interventions. The hardware would cover facilities such as pipe extension, rainwater harvesting tanks, hand washing facilities and institutional latrines, while the software issues include animation, training, hygiene promotion and community-led total sanitation (CLTS). We would strive to design our interventions in a manner that the facilities are self-financing and/or generate income for other basic needs of the target schools.

Collaboration
Currently AFORD FOUNDATION is part of WASH Alliance Ghana (WAG) programme. We are active members of the Ghana Coalition of NGOs in Water and Sanitation (CONIWAS), which has a strong sector presence and space. In our on-going work we work closely with sectors agencies such as Community Water and Sanitation Agency (CWSA) and Environmental Health and Sanitation Department (EHSD). At the local government level, we collaborate with District Assemblies (DAs) who are the planning authorities of their jurisdictions according to Act 462. We would explore our ever growing relationship with all these actors to ensure effective and efficient project delivery.

Participatory approach
Participation enhances ownership. In this regard, we would facilitate participatory analysis of the WASH situation in the various schools to identify and prioritise their specific WASH needs. This is to ensure that we avoid a one-size-fit-all approach but rather design of tailor-made solution(s) for every school. Schools would participate by way of constituting
management committees for the interventions so that they are directly in charge of how those interventions run. Ours would be to facilitate the process and build their capacity.

**Gender mainstreaming**

Gender mainstreaming will form an integral part of these projects. Most often girls are left out in the design and implementation of WASH interventions hence their pressing needs will not be met. The projects would encourage girls’ participation by supporting them to hold executive position in especially the SHEP clubs.

Deliberate measures would be put in place to address gender related issues. For instance, special attention would be given to education on menstrual hygiene in schools with provision for girls changing rooms in every toilet facility. Likewise, women would be empowered to take up leadership positions and participate actively in decision making structures such as SMCs/PTAs, among others. As has being the norm, toilet facilities would be demarcated into girls section separate from that of boys by a wall to ensure privacy.

For the purpose of all-inclusiveness, features of School WASH facilities such as entrances and squat holes, among others shall be made disabled friendly.

**Programme Sustainability**

In order to ensure effective management of institutional facilities and longer term benefits to beneficiaries, a number of sustainable measures are being envisaged. Foremost is that the existing structures such as PTA, SMC and SHEP clubs would be revived and strengthened to champion O&M issues. Additionally, in line with the concept of Community Ownership and Management (COM), beneficiary schools would be supported to prepare Facility Management Plans (FMP) for the WASH infrastructure in their respective schools. As a result, a standard preventive maintenance schedule would be prepared and shared with the schools and a system put in place to respond to curative maintenance issues.

Similarly, as a measure to establish strong financial sustainability of WASH facilities in beneficiary schools, business models would be introduced depending on business ideas that would be effective in the respective schools/communities. This is to complement the limited funding sources that are already operational in the institutions for O&M.
MONITORING, EVALUATION AND REPORTING

A baseline data and situational analysis will be conducted at the start of the project to assess the necessary indicators.

Monitoring will be conducted on all levels in the organisation. Field staff will continuously monitor on the implemented components in order to optimise the effect and usefulness of these. The Management of the partners will monitor on the overall progression of the programme; the work of the field staff as well as on administrative practices.

To support and add to the quality of the monitoring and evaluation process, AFORD will adopt and integrate personal stories and experiences from beneficiaries. To capture the effect of empowerment, advocacy skills, social status etc. personal stories will be essential. These stories will be collected by field staff of partner organisations and reported to the management, who will integrate them in their reports. This process will also include feedback through the organisation, to constantly improve on implementation and monitoring.

Field staffs would compile monthly reports on progress of the programme at the partners’ level, while quarterly report will be compiled by partners showing the progress of the programme implementation. These reports will highlight the outcomes and activities carried out to ensure that the expected outcomes as stated in the work plan are reached. The key Implementers shall include AFORD and ITF whiles BOARD will review the reports.

Below is the M&E framework of the project

*Monitoring And Evaluation Framework*

<table>
<thead>
<tr>
<th>OUTCOMES/OUTPUTS</th>
<th>INDICATORS</th>
<th>MEANS OF VERIFICATION</th>
<th>FREQUENCY OF DATA COLLECTION</th>
<th>RESPONSIBILITY</th>
</tr>
</thead>
<tbody>
<tr>
<td>OUTCOMES</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increased access to and use of safe water facilities for 5 schools</td>
<td>Number of schools accessing and using safe water facilities</td>
<td>Discussion with teachers and pupils</td>
<td>Monthly</td>
<td>Monitoring and evaluation officer</td>
</tr>
<tr>
<td></td>
<td>Incidence of diarrhoea among school pupils</td>
<td>Review of school health records</td>
<td>Quarterly</td>
<td>Monitoring and evaluation officer</td>
</tr>
<tr>
<td>Increased access to and use of improved sanitation for 5 schools</td>
<td>Number of schools accessing and using improved sanitation facilities</td>
<td>Inspection of sanitation facilities</td>
<td>Monthly</td>
<td>Monitoring and evaluation officer</td>
</tr>
<tr>
<td>Increased access to and use of improved sanitation for 5 communities</td>
<td>Number of ODF communities</td>
<td>Observation</td>
<td>Monthly</td>
<td>Monitoring and evaluation officer and natural leaders</td>
</tr>
<tr>
<td>Increased number of pupils and teachers practicing hand washing with soap</td>
<td>Number of teachers practicing hand washing with soap</td>
<td>Observation</td>
<td>Daily</td>
<td>SHEP club</td>
</tr>
<tr>
<td>Number of pupils practicing hand washing with soap</td>
<td>Observation</td>
<td>Daily</td>
<td>SHEP club</td>
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<tr>
<td>Improved management of menstrual cycle by school girls in 5 schools</td>
<td>Level of knowledge among school girls on menstrual cycle management</td>
<td>Discussion with school girls</td>
<td>Quarterly</td>
<td>Monitoring and evaluation officers and school health teachers</td>
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<tr>
<td>Improved lifespan and functionality of water, hygiene and sanitation facilities</td>
<td>Life span of water, sanitation and hygiene facilities</td>
<td>Inspection of facilities</td>
<td>Quarterly</td>
<td>Monitoring and evaluation officers</td>
</tr>
<tr>
<td>Functionality of water, sanitation and hygiene facilities</td>
<td>Survey of facilities</td>
<td>bi-quarterly</td>
<td>Monitoring and evaluation officers</td>
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<tr>
<td>OUTPUTS</td>
<td>Number of schools with situational data</td>
<td>Reports</td>
<td>Quarterly</td>
<td>Monitoring and evaluation officers</td>
</tr>
<tr>
<td>---------</td>
<td>----------------------------------------</td>
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<td>-----------</td>
<td>-----------------------------------</td>
</tr>
<tr>
<td>30 ceramic filters provided to 5 schools</td>
<td>Number of ceramic filters</td>
<td>Inspection of facilities</td>
<td>Quarterly</td>
<td>Monitoring and evaluation officers and school health teachers</td>
</tr>
<tr>
<td>Number of schools benefiting</td>
<td>Reports</td>
<td>Quarterly</td>
<td>Monitoring and evaluation officers</td>
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</tr>
<tr>
<td>5 water systems provided in 5 schools</td>
<td>Number of rain water harvesting tanks constructed</td>
<td>Inspection of facilities</td>
<td>Quarterly</td>
<td>Monitoring and evaluation officers</td>
</tr>
<tr>
<td>Number of pipes extensions</td>
<td>Inspection of facilities</td>
<td>Quarterly</td>
<td>Monitoring and evaluation officers</td>
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<tr>
<td>5 no. 4-seater latrines constructed in 5 schools</td>
<td>Number of six-seater latrines constructed</td>
<td>Inspection of facilities</td>
<td>Quarterly</td>
<td>Monitoring and evaluation officers</td>
</tr>
<tr>
<td>Number of schools benefiting</td>
<td>Reports</td>
<td>Quarterly</td>
<td>Monitoring and evaluation officers</td>
<td></td>
</tr>
<tr>
<td>5 latrine cleaning schedules prepared by 5 schools</td>
<td>Number of schools with latrine cleaning schedules</td>
<td>Inspection of copies of schedules</td>
<td>Monthly</td>
<td>Monitoring and evaluation officers and SHEP clubs</td>
</tr>
<tr>
<td>15 sensitization sessions on hygiene conducted</td>
<td>Number of hygiene sensitization sessions conducted</td>
<td>Review of sensitization reports</td>
<td>Monthly</td>
<td>Monitoring and evaluation officers</td>
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<tr>
<td>Model School Health Clubs formed and trained</td>
<td>Number of school health clubs formed</td>
<td>Review of reports</td>
<td>Monthly</td>
<td>ITF/Monitoring and evaluation officers</td>
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<td>--------------------------------------------</td>
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<tr>
<td>Number of school health clubs trained</td>
<td>Review of training reports</td>
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<td>quiz competitions on hygiene among SHEP clubs organized</td>
<td>Number of quiz competitions organized</td>
<td>Review of reports</td>
<td>Monthly</td>
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<tr>
<td>30 hand washing facilities provided to 5 model schools</td>
<td>Number of hand washing facilities</td>
<td>Inspection of facilities</td>
<td>Weekly</td>
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<tr>
<td>Number of schools benefitting</td>
<td>Review of reports</td>
<td>Monthly</td>
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<td>Monitoring and evaluation officers</td>
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<td>Girls in 5 model schools sensitized on menstrual health management</td>
<td>Number of sensitization sessions</td>
<td>Review of reports</td>
<td>Quarterly</td>
<td>Monitoring and evaluation officers</td>
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<tr>
<td>Number of girls reached</td>
<td>Review of reports</td>
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<td></td>
<td>Monitoring and evaluation officers</td>
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<tr>
<td>No.</td>
<td>Item</td>
<td>Unit</td>
<td>Qty</td>
<td>Rate</td>
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<td>a)</td>
<td>Activities:</td>
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<td>Database and Sensitization</td>
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<td>Situational analysis (baseline)</td>
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<td>Provision of hand washing facilities</td>
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<td>Provision of drinking water vessels</td>
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<td>6</td>
<td>Quiz Competitions</td>
<td>Schools</td>
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<td>Post - implementation follow-ups</td>
<td>Visits</td>
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<td><strong>Sub-total (Software)</strong></td>
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<td>8</td>
<td>Construction of water facilities</td>
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<td>Construction of latrines</td>
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<td><strong>Sub-total (Hardware)</strong></td>
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<td><strong>Grand Total</strong></td>
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