

# Strategic Plan 2016-2021

## **DIAGNOSTIK GROUP | SUPPORT THE CHILDREN**

"Creating a dynamic and prosperous environment where the children can develop themselves in security and be conscious of their citizen duties."



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2

#### STRATEGIC PLAN 2016-2021

he reason for Diagnostik Group

<u>development perspective.</u>

about Us

**D**iagnostik Group (DIGR) is a non-profit organization founded in 2013 by young professionals from Haiti. The expertise of these young leaders and their passions for the common cause are assets that are put at the service of the Haitian population to compensate for many lacks of the sanitary system in Haiti.

### Contents

About Us

3

- 3 Our Vision
- 4 Our Mission
- 4 Our Values
- 4 Context
- 5 Work Method
- 6 SWOT Analysis
- 7 Potential Partners
- 8 The 4 essentials



Our Vision

**D**iagnostik Group has the sole vision of creating a dynamic and prosperous environment where the children can develop themselves in security and be conscious of their citizen duties. Diagnostik Group firmly believes that the success of this vision is not possible without the creation of programs touching: quality health care services, education for the children and the mothers in a sustainable development perspective.

3

Our Values

- Passion
- ► Competence
- Integrity
- ► Good will:

The Diagnostik Group members are

committed to provide a service that exceeds the ordinary. They do not stop nor get discouraged because of time or money when it comes to improving the quality of life of the children of Haiti.

Our Mission

mphasis on a holistic approach to medicine aiming

the well-being of children and mothers:

 $\rightarrow$  Put psychosocial programs in place for children. Giving priority to children that have been abandoned or who are currently in public hospitals

→ Sensitize and educate young adults in age to reproduce, on subjects related to family planning, first aid, sexual protection and nutrition

 $\rightarrow$  Establish partnerships with other organizations, both local and international that have a similar mission in order to exchange knowledge on the best practices and strengthen our institutions conversely

Context

aiti is currently in a critical phase. The economic and social challenges are barely progressing as opposed to a rapidly growing population. Most of our indicators in terms of health are now in the red section. The mortality rate for mothers is currently at 350/100,000, the one for young children is 88/1000 for children under 5 years of age. 44% (4.211.000) of the Haitian population is constituted of children under the age of 18 and 13% (1.250.000) are children under 5. Around 10% of the population under 5 years, are victims of advanced malnutrition and are exposed to diseases in the long term with mental deficiencies. More than 4 children out of 10 do not have access to basic sanitary services and live in homes without toilets. 4 out of 10 children live in the worst conditions of poverty; 7 children out of 10 suffer from at least one type of lack. 61% of children under 5 and 50% of pregnant women suffer from anemia. Diagnostik Group, faithful to its mission to provide a holistic approach to children and young mothers health, wants to, for the next five years, implement its activities with the objective to reduce the lack of education related to health, to allow a global action on the malnutrition issue, prevent children intellectual handicaps, to equip the young adults in age to reproduce, to compensate for the lacks of the MSPP and its partners, to contribute to the existence of a healthy population that will be more able to produce goods and services for the country.

Work method

Our work method is based on 7 foundations:

- 1. The respect of human race
- 2. Active participation of beneficiaries
- 3. The sharing and exchange of goods (partnerships)
- 4. Durability
- 5. Accountability
- 6. Efficiency
- 7. The sharing of knowledge

#### The respect of human race

Preserve the dignity of the beneficiaries is a priority for Diagnostik Group. We are guided by this principle, both in the choice of the services we offer and in the way we offer them

#### The participation of the beneficiaries

Diagnostik Group, in all of its actions, behaves as a support and catalyzer. We do not, in any way, make any decision or execute any project for the beneficiaries. We firmly believe that, letting the beneficiaries execute the projects is the best bet of value and durability.

#### The exchanges of goods

During this phase of economic recession and lack of humanitarian aid, it is more than necessary to put our resources together in order to not only avoid duplications but also facilitate a better collaboration to benefit the targeted communities. For us, it is not about working in close networks and engaging ourselves in unproductive competitions. We value team spirit and partnership in order to reach higher and more significant results. The work is always lighter when shared by many.





## Durability

In our mission to transform the communities with the most needs into new communities, independent with more responsibilities and less need for aid, we give priority to projects with significant and sustainable impact.

#### Accountability

Diagnostik Group does not see its beneficiaries as people to whom they do not owe any royalties. On the contrary, the beneficiaries are considered as evaluators and their recommendations are fully taken into consideration.

#### Efficiency

Our motto is to accomplish the maximum results while using the minimum resources. In order to do so, we use our cleverness, our sense of citizenship and our knowledge of the Haitian sector.

#### The sharing of knowledge

Diagnostik Group firmly believes that the success stories deserve to be shared in order to inspire, give hope and sensibilize.

Also, Diagnostik Group encouraged the reinforcement of local non-profit organizations because they inquire less administrative costs and management, are close to the population in need both on a cultural and geographic level and are in a good position to follow up and execute sustainable projects in these communities.

SWOT Analysis

Opportunities	Menaces	
<ul> <li>Presence of numerous local and international organization on the Haitian ground / more opportunities of strategic alliances</li> <li>The existing connection throughout a large network both on the local and international level</li> <li>Now is the time when young leaders and entrepreneurs are at the heart of development projects for local communities</li> <li>The potential existing in Haiti thanks to its young and dynamic population</li> </ul>	<ul> <li>The supported demographic growth (2.5%/year, IHSI) / More pressure on us to offer services</li> <li>No motivation of the people in a position to help in the sector of mothers and children health</li> <li>Corruption / favoritism and lack of public administration → hindering our actions</li> <li>Haiti's dependence on international aid / Less international aid</li> </ul>	
Forces	Weaknesses	
<ul> <li>Our members profile</li> <li>Our cumulated experiences since 2013</li> <li>Our willingness to work with other local and international organizations</li> <li>Our conscious decision to better</li> </ul>	<ul> <li>Weaknesses in our organizational structure / bad management of our different resources</li> <li>Lack of diversification in our experiences</li> <li>Lack/weakness of relationships with other local and international organizations</li> <li>Lack of financial resources / Inexistence of ar</li> </ul>	
ourselves by following a strategic plan	<ul> <li>Underuse of the institution's image / weak</li> </ul>	



Potential partners

e have a long way to go in order to be able to build relationships with the different partners of the national and international community. Our potential partners:

- The existing networks of local and international organizations already or not yet on the field in order to facilitate the exchanges and partnerships, sharing of knowledge and expertise.
- The Haitian government in its role of regulation, facilitation and control
- The public organizations (OCB) in order to facilitate the implementation of our actions on the national level
- International agencies and Non-governmental organizations (NGO) for the execution of their action plan on the Haitian field through the financing obtained



#### **Activities descriptions**

The logic model below presents our major activities and projections for the next 5 years.

Resources	Activities	Products	Results	Impact
Volunteers	Monitor's	20 trained monitors	Children are	
Diagnostik	trainings		healthier and	Improvement of
		10 operational	more	the mothers and
Social workers and	Creation of	children	productive	children health
psychologists	children	development room		throughout the
	development		Mothers are	10 geographic
Experts in children	room	10,000 children	more prepared	departments of
health		beneficiaries of	to fulfill their	Haiti
	Nutrition program	cognitive and	family duties	
Hospitals		nutritional support		
Financial resources	Sanitary education	3000 couple	Prevention of	
	program (focus on	mother/child	early and	
Community	young mothers	educated in nutrition	unplanned	
organizations	and women in age		pregnancies	
	to reproduce)	200 young women		
Local and		receiving sanitary		
international		education		
partners				

## 4 Essential

In order to guarantee the implementation of this strategic plan, Diagnostik Group will need to insure the renewing of the knowledge and the transfer of competences by organizing on one hand training sessions for its members and the members from other partner organizations on diverse subjects (Project management, risk and disaster management and prevention, leadership, social marketing/social media management, Quickbooks, systematization etc.) according to the needs, the available financing and on the other hand by applying a follow-up system for all the training session received.

his new beginning also requires a restructuration of the executive team in terms of quantity of members and of competencies. In order to stay aligned with the aimed results, this team will be composed of:

- A full-time coordinator
- A part time administrative assistant
- A full-time accountant/Financial advisor
- A part time program manager (writing of project description, reading of applications and contracts)
- A full time responsible of public relations and communications

#### **Employees working on commission:**

- Communication and public relations (partnerships)
- Finances and administration
- Planning/Events
- Monitoring and evaluation

#### **Operation management**

Reevaluation of this strategic plan on a regular basis (semester or annual) in order to make sure on one hand, that it responds to our objectives and that these objectives are still aligned with our mission and values, and on the other hand, that we are able to adjust the project to any unforeseen events. The monitoring and evaluation committee will have the mission to establishing indicators for each project in order to track to activities and make sure that they are executed with efficiency and are benefiting to targeted population.



8

