



GLOBAL PARTNERSHIP FOR AFGHANISTAN

# TRAINING THE NEXT GENERATION

ANNUAL REPORT 2011

## *Dear Friends and Supporters,*

Over the past eight years, Global Partnership for Afghanistan (GPFA) has made a tangible and lasting impact in Afghanistan. GPFA has worked with rural Afghans to develop sustainable, profitable farm businesses and enhance local institutions and infrastructure to support the agriculture sector. But most importantly, GPFA has been providing Afghan farmers with skills that will endure and will ensure the success and permanence of their enterprises. In 2011 GPFA provided a record 30,000 training days.

The title of this Annual Report, **Training the Next Generation**, encapsulates GPFA's most valued stakeholders in Afghanistan: the next generation. Afghan farmers and agriculturalists—young and old—are benefiting from GPFA's trainings to enhance established enterprises, launch new enterprises, and develop the skills needed to support agriculture development. Every GPFA project includes extensive training and skills development. From developing timber woodlots, fruit orchards, and new irrigation technologies to rehabilitating watersheds and drying fruits and vegetables using solar technology—at the core of all projects are skill-building programs that have enabled Afghan farm families to improve their businesses and increase their incomes.

Increasing the skill levels of farmers, their families, and agricultural professionals will ensure the continued growth of Afghanistan's rural economy. GPFA's young Afghan staff is part of this new class of leaders, with hundreds more Afghans having received project-based jobs and training from GPFA over the years. Our staff and training graduates are helping to secure the future for rural Afghans.

GPFA's **Tree House Training Center** with headquarters in Guldara District, Kabul Province, is one of the organization's main training facilities. With greenhouses and demonstration farms, the Tree House provides a safe learning environment for men and women from across Afghanistan. GPFA's wide-ranging **field and community-based training programs** educate communities, local leaders, and farmers on how to develop and manage farm businesses; offer new technical, business, and numeracy skills; provide strategies on mobilizing into associations; and encourage better community natural resource management. GPFA also partners with **Albironi University** in Kapisa Province to enhance the university's curriculum for agriculture students by including practical demonstrations and applications. And we train Afghan government staff, including local Department of Women's Affairs and Ministry of Agriculture, Irrigation and Livestock staff, to improve their effectiveness in enhancing farmers' productivity and market access.

For GPFA farmers, higher incomes lead to better nutrition, increased access to education, and a stronger investment in peace and security. This work would not have been possible without the support of our committed Board of Directors and individual, foundation, government, and corporate Global Partners. Your generosity is vital in continuing GPFA's work to improve the lives of Afghan farm families. Together, we are providing the skills and tools to grow and sustain rural livelihoods for a peaceful Afghanistan.

Sincerely,



Dana H. Freyer  
Board Chair and Co-Founder

A handwritten signature in dark ink that reads "Dana H. Freyer".



Roger A. Hardister  
Executive Director

A handwritten signature in dark ink that reads "Roger A. Hardister".





*GPFA staff member Mohammad Hashim Wafa training female students from the Kabul University Faculty of Agriculture on how to graft tree saplings.*



## Program Highlights

### Worked with over 5,500 Farmers to Start New Orchards

GPFA partnered with Roots of Peace and USAID to bring new apple and apricot orchards to eastern Afghanistan. Over 5,500 farmers planted the orchards with high-quality plant stock. GPFA staff provided extensive training and agriculture extension to teach farmers best practices in caring for their trees. After the trees reach maturity, they can provide farmers with \$2,000 in income per year—five times the gross national income per capita.



*GPFA horticulturalist and nurseryman Zalmai Zarab (l) and staff member Mohammad Hashim Wafa inspecting GPFA mother stock nursery in Guldara District, Kabul Province.*

# IN 2011 GPFA...

## Launched Watershed Development

Working closely with local communities in the conservative district of Sayed Abad, Wardak, GPFA started work on large-scale watershed rehabilitation. These efforts construct ditches, dams, and channels for water control to reduce flooding and erosion while increasing water available for agriculture. Local village laborers carry out the work, learning as they go and earning cash during the winter off-season. Community leaders began work on sustainability plans for continuing good water management practices. In addition to promoting sustainable natural resource management in local communities, GPFA is channeling more than \$20,000 per week in wages to local laborers from these isolated and poverty stricken communities.

## Developed Women's Associations

Women's associations provide support to members as they launch income-generating activities. The groups help to organize women and give them a forum for gathering together—an uncommon occurrence in many parts of rural Afghanistan. Women encourage each other and help to solve mutual problems even as they learn from GPFA's technical trainings. GPFA assisted two women's associations with their legal registration and began work with two more; total participation reached 900 women.



*GPFA Women's Projects Manager Mariam Sidiqi (l) works with members of the women's association in Koshi District, Logar Province to make plans for the coming year's activities.*



*GPFA School Planting Projects Manager demonstrates new methods for planting trees during GPFA-sponsored Farmers Day at the Sheikhabad School in Sayed Abad District, Wardak Province. Five-thousand farmers attended these celebrations held in five GPFA partner schools.*

## Reached 30,000 Training Days

In 2011 GPFA hit a record 30,000 training days, including extensive trainings at GPFA's very own Tree House training facility and with GPFA partners such as Albiruni University in Kapisa Province. Trainings combine practical, hands-on experiences in agriculture with more abstract concepts such as business management and marketing.

## Introduced Strawberry Gardens to over 1,000 Farmers

Strawberry gardens are a new high-value crop with a lot of potential in Afghanistan, and one from which women in particular benefit. USAID's Accelerating Sustainable Agriculture Project provided 200,000 strawberry runners, partnering with GPFA to reach rural men and women with this effort. Learning from this experience, in 2012 GPFA will launch a much larger program for promoting strawberry production and improving access to markets.

## Tree House Training Center:

# *A Vision for the Future*

**Four years after its inception,** Global Partnership for Afghanistan's Tree House Training Center for Horticulture, Forestry and Entrepreneurship has become known throughout the country for its breadth of training programs, field staff and trainers, demonstration facilities, and associated community of prosperous and supportive farmers. A generation of farmers, trainers, government employees, university students, and men and women entrepreneurs are gaining the skills and knowledge needed to bring new technologies, increased productivity, and significant advancement to the agriculture sector. More than simply a location, the Tree House and its associated training sites are a multi-faceted and integral part of GPFA's agricultural support program. Activities are located throughout, and participants attend, from across the country.

Lack of technical knowledge and instruction in Afghanistan present major impediments to rebuilding the agriculture sector. The Tree House is one of only a few institutions in the country providing practical, hands-on agriculture education and business advisory services for small farmers and agriculture professionals. This kind of practical training is indispensable. Farmers are reluctant to adopt new techniques and risk their livelihoods until they can "see with their own eyes" the benefits of those techniques through their participation in practical Tree House training programs. Students in the agriculture departments of Kabul, Albironi (Kapisa), and Paktia Universities and the Afghan Vocational Training Institute (AVTI) have benefited from the Tree House internship program for the very same reason—their students move from the classroom and into the field to observe, learn, and test the latest developments in the sector. And learning is not one way—they take their experiences back with them into their educational programs and share with other students.

As GPFA has expanded into more conflict-ridden areas, Tree House programs have become a safe haven for agriculturalists, particularly women, throughout the country, interested in expanding their knowledge and improving their enterprises. When lack of security prevents farmers from receiving training on-site or local government employees from meeting to discuss affairs, they travel to the Tree House headquarters in peaceful Guldara District or to one of several other Tree House training locations around the country.

Tree House headquarters in Guldara District in Kabul Province is a real-world example of GPFA's vision for Afghanistan. Once filled with flowering and fruitful orchards—Guldara means "Valley of Flowers"—the area was devastated and burned to the ground during decades of conflict and oppression. After close to eight years working on the ground here, GPFA has helped to transform the landscape and the lives of local farmers. The evidence of destruction has vanished; instead the countryside is green and alive, returned to its pastoral beauty.

**30,000**  
*The Tree House  
Training Session  
Attendance in  
2011, with  
46% women.*



Situated in this picturesque landscape, the Tree House is a three-story building with classrooms, offices, a kitchen, and space for lodgers. It serves hundreds of trainees each month and provides instruction in areas as diverse as horticulture, greenhouse development, irrigation technologies, water management systems, cold storage construction, grape trellising, poplar woodlots, producer association development, nursery production, food processing and marketing, and business development.

Trainees have access to demonstration sites that include: a mother stock nursery (which provides quality plant stock to farmers across the country), a poplar woodlot, a cold storage cellar, vegetable gardens, an orchard, solar dryers, beehives, a trellised vineyard, greenhouses, poultry pens, a drip irrigation system, and a library of training materials. Illustrating the potential of these techniques is the surrounding community of farmers who have been supported by GPFA and have developed profitable enterprises based upon the instruction they received. For those further away or seeking information and experience beyond that available in Guldara, the Tree House offers alternative



*The Tree House Training Center located in Guldara District in Kabul Province.*

locations at GPFA offices and training facilities in various locations across the country.

The Tree House is producing a critical mass of skilled men and women agriculture professionals ready to raise the productivity of their enterprises, increase their incomes, transfer their knowledge to others, and support their families and communities. GPFA's Tree House Training Center graduates are the engine of rural economic growth that will support a prosperous future for Afghanistan. ■

## Featured Training

### Meeting Export Market Standards: Training the Kandahari Grapevine Growers

In 2011, a consignment of raisins grown by members of the Kandahari Grape Growers Association and packaged by the Tabasam Raisin Processing Factory was exported to the United States. On entry it was rejected by the Food & Drug Administration on the grounds of pesticide residues; the rejection pointed to poor use and application of pesticides. From October to November 2011, 72 farmers from the Growers Association travelled to the Tree House to receive training in safe use and application of pesticides and general horticulture practices. During their training farmers had access to the many similar farms in the area where new techniques and farming practices have been introduced. Now, thanks to the Tree House, the Kandahari Grape Growers are producing higher quality raisins that meet international export standards. ■



## Mina's Independence: GPFA's Impact on One Family's Livelihood

*This account is contributed by Gail Madoff, GPFA's New York-based Program Development and Evaluation Specialist. She met with Mina in Afghanistan in June 2012.*

**Mina has heavy eyebrows** and a wide mouth, and she spent most of our visit smiling at me. Mariam Sediqi, a GPFA project manager, and I traveled to Guldara district, Kabul Province to interview Mina to better understand the impact GPFA has had on our farmer entrepreneurs. Mina is entertaining us in a carpeted room with large, flat cushions lined up against the walls.

She is 38 years old and has four teenage children, three daughters and one son. Her story echoes the hardship and efforts to rebuild that most of GPFA's farmers have faced.

'My husband was killed during the Taliban time when my son was seven months old. We went to Kabul, but we had no money. I made bread and sold it just to have some money for my children. It was hard and horrible. We lived in a ruined building. As soon as I could, I returned to my farm, but it was burned. The Taliban burned everything.'

'GPFA asked what I need for my farm. They gave me saplings to plant my orchard, and seedlings to plant and sell to others. They gave me turkeys.'

'I sold turkeys, and now I have chicks and can sell more. I sell eggs.' Mina earns a weekly sum of 140 Afs or just under \$3 from her eggs. And she has earned \$192 from the sale of turkeys.

***GPFA asked what I need for my farm. They gave me saplings to plant my orchard, and seedlings to plant and sell to others.***

There is some giggling behind the curtained doorway and one of Mina's daughter bursts into the room. She is carrying two small yellow chicks. 'Ah. Here are the chicks!' We all laugh as I snap photos of the two peeping chicks in Mina's hand.

Mina's daughter retreats. Looking at her departing daughter, Mina describes her hopes for her children's future, 'I send them all to school. I do all the work on the farm so they can go and learn. I can't read, but they do. I want them to be doctors or teachers or engineers. Working this

farm is hard, but I do it so they can study hard.'

'I forgot to say GPFA helped me plant a strawberry garden.' Mina continues, changing the subject. 'I sell them in the marketplace.' "And how many do your children eat before they get to the market?" I ask. She laughs, 'they eat a lot!'

Mina gives us a tour of the different projects with which GPFA has assisted her, starting with her apple orchard. The orchard has been producing fruit for the last three years, its output increasing every year. Mina earned an estimated \$235 in 2011 from apple sales and \$200 the year before. In 2011, Mina earned approximately \$1,600 in total income, which is four times Afghanistan's GNI per capita according to the World Bank and is comparable to the average teacher salary for high school educated teachers (Mina does not have a high school education).

The orchard has been intercropped, an efficiency technique taught by GPFA. 'Here are potatoes; over there is squash,' she says, pointing to the rows of plants between the apple trees. Intercropping is especially advantageous here because planting vegetables in between the trees takes advantage of the watering and weeding you already have to do in the orchard.

We then visit her tree nursery, where she raises and sells apple and almond saplings. She tells us she earned approximately \$30 from one batch of 300 saplings. We move on to view her beehives. GPFA provided her with three hives. 'But,' she explains, 'the honey is so good and sells so well that I bought more hives. Now I have six.' Each of her beehives produces about 9 kilograms of honey per year. At \$20 per kilo, Mina makes \$1,080 from her beehives each year.

My job is trying to understand if we are making a difference. As I talk to Mina it is clear that she was in a desperate situation when her farm was destroyed. GPFA gave her the means to restart her life. Now she earns her own livelihood and provides for her children.

As we leave, Mina plies us with homemade bread and delicious tea flavored with cardamom. I thank her for spending half the day with us. She laughs, and says, 'GPFA gave me my farm back and a future. Now you are no longer giving me things, but because of you I can now stand on my own two feet. Don't thank me—I'm thanking you!' ■



**GPFA's Engineering Services** Manager Fazul Omer and his team are teaching Afghan communities to be better stewards of their ecosystems. For farmers and their families, this makes good economic and environmental sense. Improving the quality of the land and the amount of water raises farmers' productivity, increases incomes, and improves their families' quality of life.

GPFA is working with its partners and rural communities to rehabilitate watershed areas, reduce hillside erosion, improve soil quality, and renew the environment. War, drought, deforestation, overgrazing, and poor water management have led to the disappearance of vegetation, depletion of soil nutrients and reduction of arable land throughout much of Afghanistan. Barren, rocky slopes are unusable to farmers and particularly susceptible to heavy flooding. If Afghan farmers are to be successful, then

importance of environmental stewardship for themselves and their community, their responsibility during planned activities, and their continuing role in water management. The importance of creating and maintaining more modern and effective Water Shuras within the village or watershed area is emphasized. These training sessions also allow villagers to share water supply issues, resolve disputes involving water and property rights, plan for the future, and discuss related security conditions. GPFA's Kutchi Township Watershed Demonstration site in Kabul Province and the Qala Qazi hillside planting site in Sayed Abad District provide ample evidence of the gains possible when concerted community efforts are made to enhance the water supply and management and renew the environment.

The Qalai Qazi site covers two hectares (roughly 5 acres) of denuded land that was cleared, terraced, ir-

## Renewing and Stewarding the Land: Community Training in Natural Resource Management

communities must cooperate and commit to restoring land, re-greening hillsides, improving their water management systems, abandoning detrimental practices, and planning for the future.

In 2011, GPFA began work on three large watershed rehabilitation projects in Sayed Abad District, Wardak province that will improve rainwater infiltration to the soil, prevent erosion of quality topsoil, and reduce the risk of flooding over an area of 2.8 square kilometers. In partnership with these communities and officials, local laborers have been employed to construct 580,000 meters of hillside ditches (terracing), 1,400 check dams, 100,000 meters of canal and karez repairs, and 300 meters of riprap bank armoring. As a result of these activities, the amount of water lost to run-off will be reduced and more water will be available for both agriculture and household use.

Long-term, the most important element of this \$1.2 million initiative is the community natural resource management training that complements the physical interventions. Engineer Fazul Omer and his team are helping farmers understand the water cycle and the importance of their continuing involvement in watershed rehabilitation and management. They are engaging village councils, known as shuras, to identify and rectify problematic areas. Community leaders and laborers are trained in the importance of watershed rehabilitation and the ways in which water management can be improved. They learn the

rigated, and planted by rural farmers and GPFA staff with financial support from the Afghan National Environment Protection Agency. Located along the main road, it has become an important demonstration site in an area where travel is difficult. One villager explained: "Everyone in our village is excited and people are even coming from other villages to see it—then they say they want to do the same in their villages." However, the greater impact may be the incorporation of the site into the curriculum of the nearby Sheikbahad High School, which has 1,800 students. The school began using the site to teach practical biodiversity and conservation. One of the students commented: "It is wonderful watching the plants grow and learning how to care for them. One day we will be able to sit under the trees to study our school work."

GPFA's strong emphasis on community-based natural resource management training throughout its projects assures benefits are sustained long into the future. After all, repairing a karez is only useful if there is a commitment, plan, and the resources for future maintenance. GPFA works with village shuras to select and train community leaders to head the ongoing maintenance of water systems. The goal is for rural communities to succeed in renewing and stewarding their environment without outside support. ■



## Training Future Leaders in Agriculture: A Partnership with Albironi University

**Achieving food security** and raising the productivity of the agriculture sector in Afghanistan are critical to the country's welfare. GPFA is committed to promoting the development of the sector through a variety of strategies. One strategy is to enhance the agriculture education curriculum of higher education institutions by emphasizing and providing opportunities for practical on-farm learning experiences which feed into the evolving curriculum. Since 2009, GPFA has partnered with Albironi University in Kapisa Province to establish farm demonstration facilities and enhance its curriculum. GPFA has also provided the Faculty of Agriculture with classroom furnishings and equipment and partnered with Ro-shan Telecommunications to establish an e-Learning Center for use by faculty and students.

A higher education system that collects, researches, and disseminates agriculture knowledge is a vital component of a high-functioning agricultural sector. In the U.S., land grant universities were established during the late 19th century to teach agriculture, and related disciplines. Thereafter, agriculture experiment stations and cooperative extension services were created by the federal government to enhance these programs. Today, the Afghan government and international agencies are supporting higher education institutions for the same reason—they are critical to advancing the sector and ensuring national prosperity. As the sector expands, GPFA is helping to assure that Albironi and other local universities can contribute their part to an effective and efficient agriculture sector.

Nasr Tahiri, Dean of Albironi University's School of Agriculture at the time when the project began, was eager to partner with GPFA to create field-based training opportunities for agriculture students to develop practical forestry and horticulture skills. The program provides hands-on training to supplement classroom offerings in fields such as horticulture, forestry, landscaping, water management, conservation, and weather. Partnering with students and faculty, GPFA has built facilities on the campus that include a demonstration farm, solar-powered reservoir, greenhouses,

two underground cold stores, irrigation systems, and a learning pavilion. Through various technical workshops, students learn from and experiment with these technologies.

"GPFA is bringing to campus modern technologies, sound management practices, and an entrepreneurial approach that will help sustain our activities for years to come," says Nasr Tahiri. Although Nasir has taken a leave of absence for graduate studies abroad, his successor Fazal Rab Aria—who has just returned from similar studies in India, continues to work with GPFA with the same commitment and enthusiasm.

GPFA has also worked with the University faculty to implement a community outreach program that engages and trains farmers from surrounding villages. Now, more

*Since 2009, GPFA has partnered with Albironi University in Kapisa Province to establish farm demonstration facilities and enhance its curriculum.*



GPFA Business Development Advisor Sayed Rahim inspecting apricot trees planted in the mother stock nursery, which GPFA has helped to establish with the Faculty of Agriculture, Albironi University, Kapisa Province.

than 300 farmers per year from across seven villages within Mahmood Raqi District are benefiting from training opportunities and provision of quality supplies. For instance, the University has distributed a total of 18,800 male and female willow cuttings and 10,000 hybrid poplar cuttings generated from the campus' nursery to farmers in nearby communities, enabling them to start timber woodlot businesses.

This collaborative program with Albironi University, supported initially by the U.S. Department of Defense, provides skills needed by students, agriculture faculty and farmers for lasting advancement in forestry and horticulture. GPFA has continued the partnership plans and is working to ensure well-trained future leaders in Afghanistan's agricultural renaissance. ■





## GPFA in the SPOTLIGHT

THE GROWING IMPACT OF GPFA'S WORK HAS BEEN NOTICED BY MANY WELL-RESPECTED MEDIA OUTLETS IN 2011:

In March, Board Chair Dana Freyer was profiled in the **Rye Sound Shore Review** article "*Rye Neck Native Works to Rebuild Afghan Farms.*" The profile followed a speaking engagement at the Larchmont-Mamaroneck League of Women Voters Issues Breakfast where Freyer described GPFA's work.

The **World Affairs Council Dallas/Texas** held a panel discussion on Afghanistan in March, featuring Dana Freyer and author Bing West. Dana Freyer countered Bing West's argument that US involvement in Afghanistan has been unsuccessful and discussed some of the significant economic development gains that have been made in the past ten years.

In June the **New York Times** published online a Letter to the Editor from GPFA affirming Patricia McArdle's view in her editorial "*Afghanistan's Last Locavores,*" of the need for development efforts to employ a sustainable, locally-grounded approach, similar to that of GPFA.

In July Executive Director Roger Hardister was interviewed by British journalist Bob Tollast in the **Small Wars Journal**, a monthly e-magazine. The two discussed GPFA's success operating in insecure areas and obtaining local cooperation.

GPFA Young Professional and former intern, Yael Julie Fischer, was profiled in the August edition of the **Columbia Law School Magazine**. The article, "*Planting Seeds,*" describes Fischer's trip to Kabul in 2009 to work with GPFA staff and her ongoing dedication to the organization.

Dana Freyer was profiled in a vignette on the **Oprah Winfrey Network's** new show, *Visionaries: Inside the Creative Mind*, during the October 16th episode. The profile explores Dana's inspiring work at Global Partnership for Afghanistan and why it's never too late to reinvent oneself.

The **Wall Street Journal** profiled Dana Freyer in October in the article 'Second Acts' which highlights individuals that are taking new paths and changing their lives.



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Patricia Geoghegan	Adrianne Dicker Kadzinski	Shara V. Mendelson	Lorraine and Charles Skeen
Heather and Martin Gerson	Joan and Stephen Kass	Lolly Prince and Roberto Mendoza	Rosalind Steiner
Joseph J. Giunta	Judge Bentley Kassal	Fredrika Miller and Howard Millman	Raina and Richard Stuart
Nada Beth Glick	Virginia Kelly	Jim and Jane Milton	Karen M. Ganz and Robert Sutner
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Penny Goldcamp and Michael Powlen	Sara S. Kendall	Ingrid and Neil Naidech	John and Joyce Thomas
Greer and Gerald Goldman	Janet Klion	David Neff	Peter and Kim Tomsen
Patricia and Richard Goldman	William and Anne Kneisel	Scott Neff	Daria and Joseph Ventura
Louis Goodman	Andrea Kocsis	Timothy Nelsen	Michaela Walsh
Jenifer Grant and Ron Noe	Melissa and Andy Komaroff	Richard M. Newberg	Bonnie Lane Weber
Emmanuella and Dominic Habsburg	Jules and Lynn Kroll	Suad Vojdany Noah	Suzanne and Larry Weiss
Jingle and G. Chandler Hagey	Linda S. and Dr. Robert Kurtz	Margaret and Dayton Ogden	Ann S. Wolff
Robert Hamilton	Lisa Laidlaw and Russell Bry	Lucille Oppenheim	Diane Yaeger
Marc Hanrahan	Bobbi Lewis	Isobel Perry	Ken and Karen Ziman
Nancy and Tom Hanson	Cecilia Lewis	Anita S. Provost	
Alisa Hartman	Ruthie and Dr. David Lindy	Previn Raheja	
	Howard Little	Irene Ricci and Damien Marshall	

## GPFA Hosts First Gala: Regreening the Silk Road



*Keynote speaker, former Ambassador to Afghanistan Peter Tomsen.*

**Over 220 people attended** the first GPFA gala at Three Sixty° in Tribeca on October 25, 2011. Guests were treated to cocktails, a delicious dinner, live music and stunning views of Manhattan as they learned about GPFA's accomplishments and plans for restoring the livelihoods of rural Afghans. The keynote speaker, former Ambassador to Afghanistan Peter Tomsen, gave an informative and thought provoking talk in which he explained the critical role of development in achieving peace in Afghanistan. He praised the method behind GPFA's model—inclusion and empowerment of Afghans.

Guests also enjoyed an extensive silent auction which included vacations, dinners, theater tickets, jewelry, art and more. The Gala raised over \$175,000 to support GPFA's work.

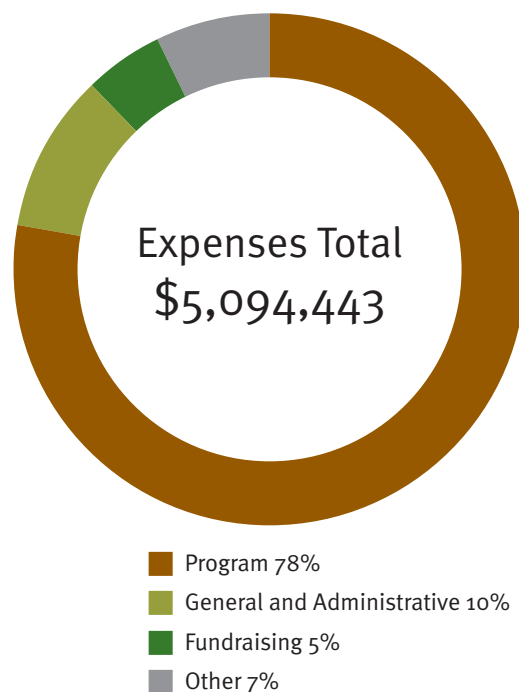
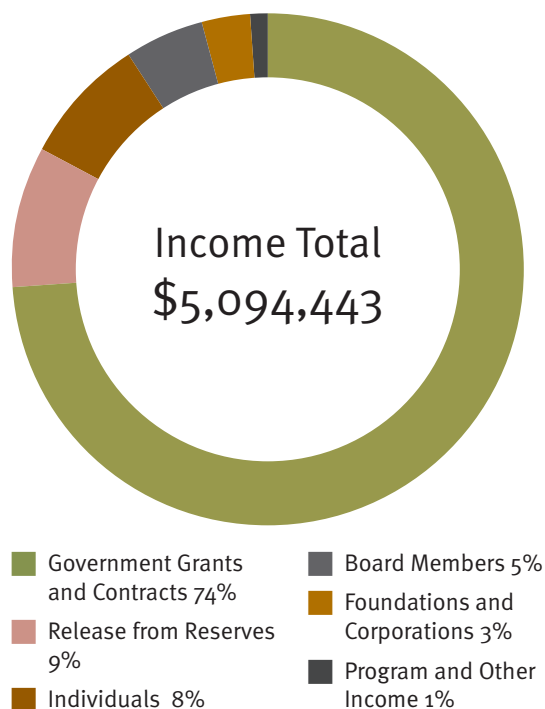
GPFA thanks the Regreening the Silk Road Committee for their hard work in organizing this memorable event. The attendance and generosity of GPFA Global Partners made the night a huge success. With their support, GPFA continues to revitalize the farms, orchards, and forests that once flourished along the famed Silk Road. ■

# Financial Overview

## Financial Position

	12/31/2011	12/31/2010
<b>ASSETS</b>		
Cash/Cash Equivalent	\$416,430	\$432,169
Grants/ Pledges Receivable	647,172	964,139
Prepaid Expenses and Other Assets	76,008	71,077
Other Receivables	2,811	-
Furniture/ Equipment	2,720	8,160
Total Assets	<u>\$1,145,141</u>	<u>\$1,475,545</u>
<b>LIABILITIES &amp; NET ASSETS</b>		
Accounts Payable/ Accrued Expenses	\$770,737	\$543,343
Deferred Contract Revenue	<u>102,626</u>	<u>197,586</u>
Total Liabilities	\$873,363	\$740,929
<b>NET ASSETS</b>		
Unrestricted	233,606	562,334
Temporarily Restricted	38,172	172,282
Total Net Assets	271,778	734,616
Total Liabilities and Net Assets	<u>\$1,145,141</u>	<u>\$1,475,545</u>

## 2011 Income/Expenses at a Glance



To review GPFA's Independent Auditors' Report for 2011 and 2010, including financial statements and accompanying notes, please visit [www.gpfa.org/about/finances](http://www.gpfa.org/about/finances)



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Regional Managers

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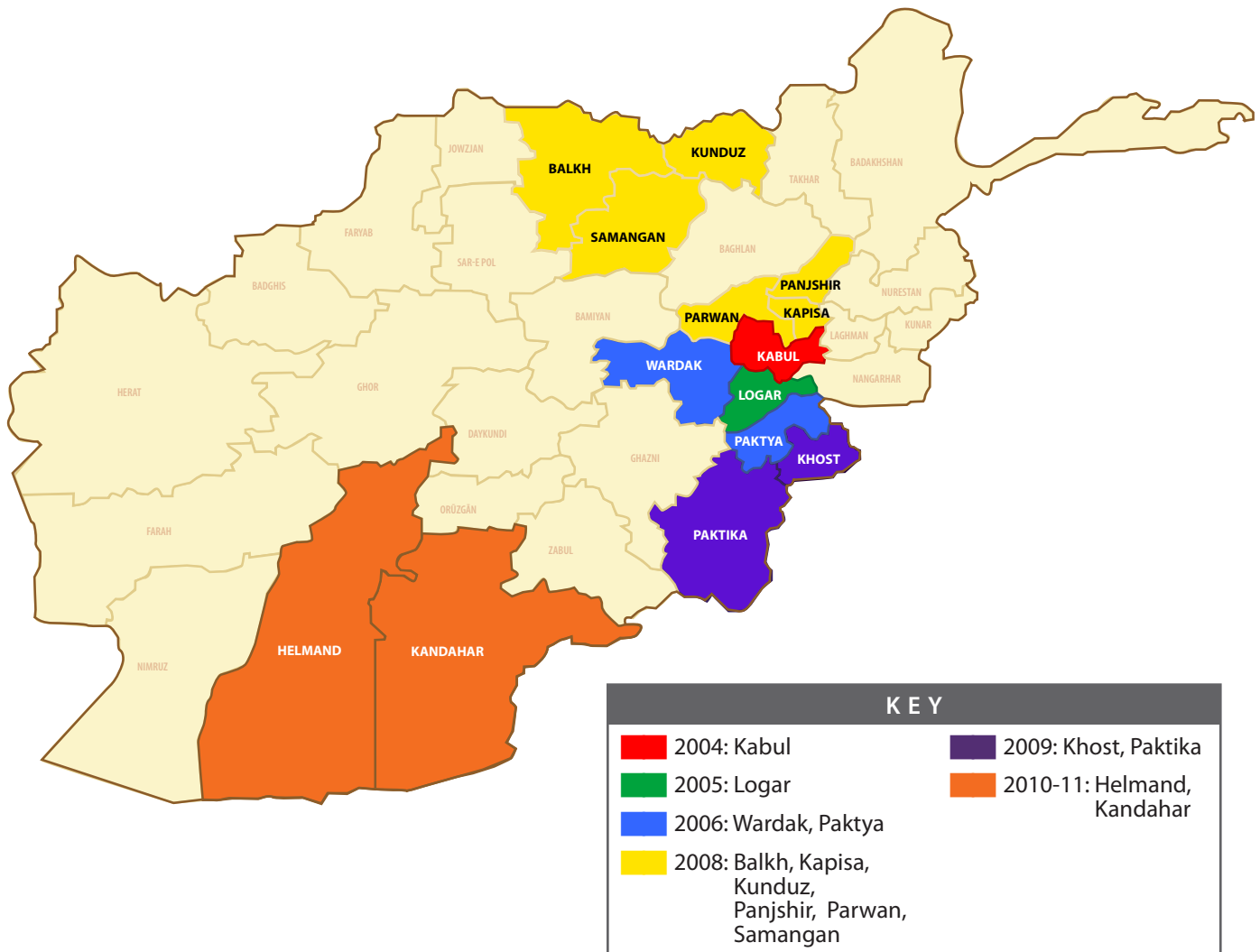
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**Polly D. McTaggart**  
Founder, Crème de la Terre

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General Counsel and Strategic  
& Business Development Director, AMDI, Inc.

**Ambassador Ronald E. Neumann**  
U.S. Ambassador (retired)

**Global Partnership for Afghanistan** works with rural Afghans to create farm businesses that alleviate poverty, build sustainable livelihoods and renew the environment.



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