

Contractor evaluation report

#2

Your name	Leah Ambwaya
Date of your visit	May 5, 2009
Email for org	sacrenakenya@yahoo.com
Telephone number for org	724799227722214912
Country	Kenya
Organization visited	S A C R E N A
Project Visited	Select
5.1.1.1. Networks and collaboration with other NGOs	Excellent
5.2.1.1. Project strategy was developed with beneficiaries' feedback	Poor
5.2.2. Project activities designed to achieve intended outcomes	Average
5.2.3. Project delivering results	Poor
5.2.4. Project can be scaled up or replicated	Good
5.3.1. Staff manage project with an outcomes mindset	Poor
5.3.2. Staff learned from mistakes and transform their project	None, or serious problem
5.3.3. Project activities and outcomes are monitored through beneficiaries' feedback	None, or serious problem
5.4.1. Organization tracks expenditures well	None, or serious problem
5.4.3. Leverage: association with GlobalGiving increased the project's ability to attract other outside funding	Good
5.4.5. how close will project be to financially self-supporting when complete?	Poor
5.4.5. Environmentally sustainable project (resource conservation)	Poor
5.5.1. Community supports project with donations or gifts in kind (>50% community match = excellent)	None, or serious problem
Percentage of requested budget received by project at time of evaluation:	50-75%
Percentage of overall budget provided by community served:	0-25%
Percentage of overall budget from non-community non-globalgiving sources:	25-50%
Project leader's estimated overall progress towards stated outcomes on GG website:	0-25%
5.1. Collaboration List partnerships involved with this project. Reason for each interaction?	SADILI OVAL-Workshops MYESA-Workshops FIDA-Workshops Gov of Kenya-Workshops Bread without borders-Not stated Care USA-Sports for social change (cash donations) Media-Sports coverage. Nike-Balls and workshops Kids links of Uganda-Exchange visits.

5.2. Governance**Your overall impression of the staff, its management style, and culture. How do beneficiaries provide direction?**

Our observation after interviews with Mr Mboya and some of the beneficiaries is that there is a big deficiency in the governance structure of SACRENA. He was reluctant to mention his board and how it operates. Little while later he was able to disclose that he operates with young people as volunteers in different program areas, like sports which is coordinated by Mr Dennis Opiyo a court clerk with the Kisumu Law courts. There are also other volunteer program officers in areas of training, women activities and OVC's.

This Organisation has an overwhelming potential to serve the youths in Kisumu through sports for social change. This will mean that the vision bearer and founder puts in place a proper organisation structure and delegates roles and responsibilities. Some of the beneficiaries interviewed whose names we withheld for fear of victimisation were very candid on the fact that, quote "Mboya is the secretary, chairman, and Mrs Mboya is the treasure, Mboya is the Board".

Mboya himself admits he has weaknesses in his governance and organisational structures and his management style is not the best. However he makes a passionate appeal for support in areas of putting structures and systems in place and capacity building through trainings in the areas of management and organisational systems. It was nice to realise that he admits his weaknesses and is willing to be helped.

5.3. Short term outputs = long term outcomes?

List immediate results. Explain what the outcome(s) may be and how the organization knows it is making progress towards these outcomes.

The youth are in the field twice a day six days a week practicing football, this keeps them away from engaging in other activities that would be detrimental to their well being like drugs and crime. This kind of outcomes were so obvious in that as we walked into the stadium there were close to 120 youth either doing press ups, running or kicking the ball. The sense of commitment to the sports was a clear indication that the organisation is making progress.

On or visit to the office we noticed certificates awarded to the organisation well framed and hanged on the walls and newspaper cuttings for different events presided over by high profiled kenyans like the president and the first lady of Kenya, which is a clear indicator that the organisation has the goodwill of the government and the media.

5.4. Value

Have results been delivered (or services rendered) to the community in a meaningful and cost-effective way?

Yes the results have been partially delivered for example the youth have been kept busy in sports away from other anti social activities that the society offers.

In terms of delivery of services vis a vis cost efficiency we are sorry to report that there was close to no documentation that we could lay our hands on. There were no files no financial records or any reports whatsoever that relates to any progress of the organisation.

5.5. Learning

(Do insights from project implementation result in adaptation or focusing of particular activities? Are donors and beneficiaries able to appreciate the thinking behind the project?)

The focus on sports for social change is obvious however it's a bit difficult for stakeholders eg donors and beneficiaries to appreciate the thinking behind the project if information is handled selectively and not shared with stakeholders especially beneficiaries, if records are not kept then for sure any donor would be uncomfortable in transacting with any organisation. However the thinking behind the project is noble, well intended and has a good will of the community and the government.

5.6. Expenditure narrative

Provide a narrative summary of how disbursements from GlobalGiving were spent.

There were no financial records whatsoever and the founder himself could not remember how much money he has received so far through global giving. He gave us a rough figure of USD 2000, while on the contrary he has received close to USD 10,000. This is a very dangerous trend whether deliberate or out of ignorance.

5.7. Beneficiary roles

How do the people served propagate this service to others or give back to the community?

The views of the beneficiaries are in the negative and wanting. This is because besides the sporting activities the organisation is a closed shop to the beneficiaries.

5.8. How is this project supported by the community? (labor, gifts-in-kind, leaders promote it, etc.)

The community supports the organisation with voluntary services, and this is mostly from the youths who want to give towards their own.

5.9. How will project continue when funding is complete? How will the focus change in the next iteration of this project?

The project can only be moving towards sustainability if the beneficiaries are fully involved in sharing the vision with the vision bearer. The vision bearer needs to realise that any project that is serving communities and receiving external funding for its activities must be an open book for all stakeholders to read. It should promote partnership and ownership.

The project should think of engaging the youth beyond sports eg income generating activities, micro finance etc and also seek partnership with the private sector and local authorities. They should endeavour to seek funding through the government devolved funds i.e CDF LATIFF, School bursaries and any others.

Checklist for additional deliverable items. Check if completed.

visitor postcard (narrative of your visit sent to donors)

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